



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**

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1                   [REPORT OF ACTION TAKEN IN CLOSED SESSION  
2                   ON APRIL 13, 2010, BEGINS ON PAGE 142.]

3

4

5

6   **SUP. ANTONOVICH, CHAIR PRO TEM:** THE APRIL 13TH MEETING OF THE  
7   LOS ANGELES COUNTY BOARD OF SUPERVISORS WILL CONVENE. WE WILL  
8   FIRST BE LED IN PRAYER BY PASTOR ALVIN TUNSTILL OF THE TRINITY  
9   BAPTIST CHURCH IN THE SECOND SUPERVISORIAL DISTRICT. AND THEN  
10   OUR PLEDGE OF ALLEGIANCE WILL BE LED BY JAMES DUNKLE, MEMBER  
11   OF CHAPTER 44, WEST COVINA DISABLED AMERICAN VETERANS,  
12   RESIDENT OF AZUSA. SO PASTOR?

13

14   **REV. ALVIN TUNSTILL:** LET US PRAY. GRACIOUS GOD, WE THANK YOU  
15   FOR THIS TIME OF SHARING. WE THANK YOU FOR OUR COUNTY, WE  
16   THANK YOU FOR THE FREEDOMS THAT WE SHARE AS A PEOPLE. WE ASK  
17   NOW THAT YOU WOULD CONTINUE TO BLESS AS WE GO ABOUT THIS  
18   BUSINESS OF TAKING CARE OF THE COUNTY OF LOS ANGELES. WE THANK  
19   YOU FOR EACH SUPERVISOR. WE ASK THAT YOU WOULD GIVE THEM  
20   GUIDANCE AND WISDOM. BLESS OUR COUNTY, WE PRAY. WE KNOW THAT  
21   THESE ARE ECONOMICALLY CHALLENGING TIMES. BLESS US. THIS IS  
22   OUR PRAYER, AMEN.

23



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1 **JAMES S. DUNKLE:** PLEASE JOIN ME. AND PUT YOUR HAND OVER YOUR  
2 HEART AND FACE THE FLAG, AND JOIN ME IN THE PLEDGE OF  
3 ALLEGIANCE. [PLEDGE OF ALLEGIANCE RECITED.]

4

5 **SUP. ANTONOVICH, CHAIR PRO TEM:** SUPERVISOR RIDLEY-THOMAS?

6

7 **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH, MR. CHAIRMAN. I'M  
8 PLEASED TO HAVE WITH US THIS MORNING THE REVEREND ALVIN  
9 TUNSTILL, PASTOR OF THE TRINITY BAPTIST CHURCH HERE IN THE  
10 CITY OF LOS ANGELES. BORN AND RAISED IN LOUISVILLE, KENTUCKY.  
11 HE RECEIVED HIS BACHELOR OF ARTS DEGREE IN POLITICAL SCIENCE  
12 FROM THE UNIVERSITY OF LOUISVILLE. HE EARNED HIS MASTER'S OF  
13 DIVINITY DEGREE FROM THE CHICAGO THEOLOGICAL SEMINARY IN  
14 CONJUNCTION WITH THE UNIVERSITY OF CHICAGO DIVINITY SCHOOL IN  
15 1987. HE WAS CALLED INTO THE PREACHING MINISTRY IN 1981 AT THE  
16 HISTORIC OLIVET BAPTIST CHURCH IN CHICAGO. HE SERVED AS PASTOR  
17 OF SHILOH BAPTIST CHURCH FROM 1990 UNTIL 1996, WHEN HE WAS  
18 ELECTED TO THE PASTORATE AT THE TRINITY BAPTIST CHURCH, WHICH  
19 HE HAS NOW PASTORED 14 YEARS. HE AND HIS WIFE HAVE THREE  
20 CHILDREN AND LIVE IN THE COMMUNITY OF LAFAYETTE SQUARE IN THE  
21 CITY OF LOS ANGELES. WE'RE DELIGHTED, PASTOR TUNSTILL, THAT  
22 YOU HAVE JOINED US THIS MORNING AND WE THANK YOU FOR YOUR  
23 INVOCATION. [APPLAUSE.]

24





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1    **SUP. ANTONOVICH, CHAIR PRO TEM:** SUPERVISOR MOLINA IS IN  
2    TRAFFIC, SO WE'RE GOING TO WAIT FOR THE PRESENTATION FOR THE  
3    PLEDGE OF ALLEGIANCE AND WE'LL BEGIN THE AGENDA. EXECUTIVE  
4    OFFICER?

5

6    **CLERK SACHI HAMAI:** GOOD MORNING, MR. MAYOR PRO TEM, MEMBERS OF  
7    THE BOARD, WE WILL BEGIN TODAY'S AGENDA ON PAGE 4,  
8    PRESENTATION AND SET MATTERS. ON ITEM S-2, THE BOARD WOULD  
9    LIKE TO RECEIVE AND FILE THE DEPARTMENT'S REPORT. ON PAGE 5,  
10   AGENDA FOR THE MEETING OF THE COMMUNITY DEVELOPMENT  
11   COMMISSION, ITEMS 1-D THROUGH 5-D. ON ITEM 3-D, THERE'S A  
12   REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM  
13   NO. 4-D, THERE'S ALSO A REQUEST FROM A MEMBER OF THE PUBLIC TO  
14   HOLD THIS ITEM. THE REMAINING ITEMS ARE BEFORE YOU.

15

16   **SUP. ANTONOVICH, CHAIR PRO TEM:** OKAY. MOTION BY SUPERVISOR  
17   RIDLEY-THOMAS, SECOND WITHOUT OBJECTION, SO ORDERED.

18

19   **CLERK SACHI HAMAI:** ON PAGE 7.

20

21   **SUP. YAROSLAVSKY:** (OFF MIC).

22

23   **CLERK SACHI HAMAI:** ARNOLD SACHS, YES. ON PAGE 7, AGENDA FOR  
24   THE MEETING OF THE HOUSING AUTHORITY, ITEMS 1-H THROUGH 5-H.



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1 ON ITEM NO. 4-H, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC  
2 TO HOLD THIS ITEM. THE REMAINING ITEMS ARE BEFORE YOU.

3

4 **SUP. ANTONOVICH, CHAIR PRO TEM:** MOTION BY SUPERVISOR KNABE.  
5 SECOND WITHOUT OBJECTION, SO ORDERED.

6

7 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS ITEMS 1 THROUGH 21. ON  
8 ITEM NO. 2, SUPERVISOR MOLINA REQUESTS THAT THIS ITEM BE  
9 CONTINUED ONE WEEK TO APRIL 20, 2010. AND ALSO THERE'S A  
10 REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM  
11 NO. 3, SUPERVISOR KNABE REQUESTS THAT THIS ITEM BE HELD. ON  
12 ITEM NO. 11, THE CHIEF EXECUTIVE OFFICER REQUESTS THAT THIS  
13 ITEM BE CONTINUED TWO WEEKS TO APRIL 27, 2010. ON ITEM NO. 12,  
14 SUPERVISOR KNABE AND A MEMBER OF THE PUBLIC REQUEST THAT THIS  
15 ITEM BE HELD. AND ON ITEM NO. 17, THERE'S A REQUEST FROM  
16 MEMBERS OF THE PUBLIC TO HOLD THIS ITEM.

17

18 **SUP. KNABE:** WHICH ONE IS THAT?

19

20 **CLERK SACHI HAMAI:** 17. AND THE REMAINING ITEMS UNDER THE BOARD  
21 OF SUPERVISORS ARE BEFORE YOU.

22

23 **SUP. ANTONOVICH:** MOTION BY SUPERVISOR YAROSLAVSKY. SECOND  
24 WITHOUT OBJECTION, SO ORDERED.

25



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1 **CLERK SACHI HAMAI:** WE'RE NOW ON PAGE 14, CONSENT CALENDAR,  
2 ITEMS 22 THROUGH 50. ON ITEM NO. 27, THE CHIEF EXECUTIVE  
3 OFFICER REQUESTS THAT THIS ITEM BE REFERRED BACK TO THE  
4 DEPARTMENT OF PUBLIC WORKS.

5

6 **SUP. KNABE:** WHICH ITEM IS THAT?

7

8 **CLERK SACHI HAMAI:** 27. ON ITEM NO. 28, THERE'S A REQUEST FROM  
9 A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM NO. 30,  
10 THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS  
11 ITEM. ON ITEM NO. 32, THERE'S A REQUEST FROM A MEMBER OF THE  
12 PUBLIC TO HOLD THIS ITEM. AND ITEM NO. 34, THERE'S A REQUEST  
13 FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM NO. --  
14 EXCUSE ME JUST ONE MOMENT. ON ITEM NO. 45, THE CHIEF EXECUTIVE  
15 OFFICER REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO APRIL  
16 20, 2010. ON ITEM NO. 47, THERE'S A REQUEST FROM A MEMBER OF  
17 THE PUBLIC TO HOLD THIS ITEM. ON ITEM NO. 49, AS INDICATED ON  
18 THE SUPPLEMENTAL AGENDA, THE INTERIM DIRECTOR OF HEALTH  
19 SERVICES REQUESTS THAT THIS ITEM BE CONTINUED TWO WEEKS TO  
20 APRIL 27, 2010. ON ITEM NO. 50, THERE'S A REQUEST FROM A  
21 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. AND THE REMAINING  
22 ITEMS UNDER THE CONSENT CALENDAR ARE BEFORE YOU.

23

24 **SUP. ANTONOVICH, CHAIR PRO TEM:** MOTION BY SUPERVISOR RIDLEY-  
25 THOMAS, SECONDED WITHOUT OBJECTION, SO ORDERED.





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1

2 **CLERK SACHI HAMAI:** ON PAGE 26, ORDINANCE FOR INTRODUCTION,  
3 ITEM NO. 51. AND I'LL READ THE SHORT TITLE IN FOR THE RECORD.  
4 THIS IS AN ORDINANCE AMENDING TITLE 6, SALARIES OF THE LOS  
5 ANGELES COUNTY CODE RELATING TO THE ADDITION, DELETION AND OR  
6 CHANGING OF CERTAIN CLASSIFICATIONS AND NUMBER OF ORDINANCE  
7 POSITIONS IN VARIOUS DEPARTMENTS TO IMPLEMENT THE FINDINGS OF  
8 CLASSIFICATION STUDIES AND TO MAKE MINOR REVISIONS TO  
9 COMPENSATION PROVISIONS TO REFLECT TITLE CHANGES.

10

11 **SUP. ANTONOVICH, CHAIR PRO TEM:** MOTION BY SUPERVISOR DON  
12 KNABE, SECONDED WITHOUT OBJECTION. SO ORDERED.

13

14 **CLERK SACHI HAMAI:** SEPARATE MATTER, ITEM 52. AND AGAIN I'LL  
15 READ THE SHORT TITLE IN FOR THE RECORD. THIS IS THE TREASURER  
16 AND TAX COLLECTOR'S RECOMMENDATION TO ADOPT THE RESOLUTION  
17 AUTHORIZING THE ISSUANCE OF 2009-10 TAX AND REVENUE  
18 ANTICIPATION NOTES, SERIES F, ON BEHALF OF CERTAIN LOS ANGELES  
19 COUNTY SCHOOL DISTRICTS AND PROVIDING FOR THE SALE OF  
20 PARTICIPATION CERTIFICATES IN AN AGGREGATE PRINCIPAL AMOUNT  
21 NOT TO EXCEED \$45 MILLION.

22

23 **SUP. ANTONOVICH, CHAIR PRO TEM:** MOTION BY SUPERVISOR  
24 YAROSLAVSKY. SECONDED WITHOUT OBJECTION, SO ORDERED.  
25 MISCELLANEOUS ADDITIONS TO THE AGENDA WHICH WERE POSTED MORE



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1 THAN 72 HOURS IN ADVANCE OF THE MEETING AS INDICATED ON THE  
2 SUPPLEMENTAL AGENDA. ITEM 53-A.

3

4 **SUP. ANTONOVICH, CHAIR PRO TEM:** SO MOVED. SECONDED BY  
5 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

6

7 **CLERK SACHI HAMAI:** PAGE 29, NOTICES OF CLOSED SESSION. ON ITEM  
8 CS-4, WHICH WAS ADDED ON THE SUPPLEMENTAL AGENDA, COUNTY  
9 COUNSEL REQUESTS THAT THIS ITEM BE CONTINUED TWO WEEKS TO  
10 APRIL 27, 2010. AND THAT COMPLETES THE READING OF THE AGENDA.  
11 BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH SUPERVISORIAL  
12 DISTRICT NO. 4.

13

14 **SUP. ANTONOVICH, CHAIR PRO TEM:** SUPERVISOR KNABE?

15

16 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN, MEMBERS OF THE BOARD,  
17 LADIES AND GENTLEMEN. IT'S MY PRIVILEGE TO MAKE A FEW VERY  
18 SPECIAL PRESENTATIONS TODAY CELEBRATING A LOT OF YEARS IN THIS  
19 GREAT COUNTY. FIRST OF ALL, I'D LIKE TO CALL UP MR. JIM CLARK  
20 WHO HAS BEEN A VOLUNTEER. AND WE HAD OUR BIG VOLUNTEER  
21 LUNCHEON YESTERDAY. AND WE MADE A LOT OUT OF SEVERAL PEOPLE  
22 THAT HAD SOME VERY SIGNIFICANT HOURS. MR. CLARK HAS BEEN A  
23 VOLUNTEER AT THE LAKEWOOD SHERIFF'S STATION FOR 60 YEARS.  
24 [APPLAUSE.] JOINING HIM IS OUR CAPTAIN OUT THERE, CHRISTY  
25 GUYOVICH, OF THE LAKEWOOD SHERIFF'S STATION, LIEUTENANT ROD



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1 ARMALIN, SERGEANT CARLOS GIRARD, DEPUTIVES GABRIEL MORALES AND  
2 DENNY REED. AND IT'S MY HONOR TO RECOGNIZE JIM FOR HIS 60  
3 YEARS OF OUTSTANDING DEDICATED SERVICE AS A VOLUNTEER AT THE  
4 DEPARTMENT. DURING THAT TIME, HE WAS A RESERVE DEPUTY FOR 42  
5 YEARS AND A STATION VOLUNTEER FOR THE LAST 18. AND YESTERDAY I  
6 THINK THE TOP AWARDEE HAD GIVEN SOMETHING LIKE 18,000 HOURS.  
7 JIM HAS GIVEN OVER 21,500 HOURS OF SERVICE TO THE COMMUNITY  
8 AND TO LOS ANGELES COUNTY. AS A STATION VOLUNTEER, JIM GIVES  
9 STATION TOURS, HELPS WITH DEPUTY GRADUATIONS, ASSISTED WITH  
10 ROLE PLAYING FOR ACCIDENT INVESTIGATIONS. HE HAD THE  
11 OPPORTUNITY TO DELIVER TWO BABIES. THAT'S NOT BAD, TWO BABIES  
12 IN 60 YEARS, YOU KNOW. RESPONDED TO VEHICLE ACCIDENTS, A MAJOR  
13 PLANE CRASH, AND SPENT OVER 30 YEARS AS THE LAKEWOOD STATION  
14 RESERVE CAPTAIN AND CHIEF. AND I KNOW WHICH AIR CRASH THAT  
15 WAS. JIM LIVES IN THE CITY OF LAKEWOOD AND HAS BEEN MARRIED TO  
16 SUSANNAH, HIS WIFE, FOR 56 YEARS. HE HAS TWO ADULT DAUGHTERS  
17 AND ONE GRANDSON. HE IS RETIRED FROM MCDONALD-DOUGLAS AS A  
18 CORPORATE CONTRACT ADMINISTRATOR. SO ON BEHALF OF THE BOARD  
19 AND MY COLLEAGUES AND EVERYONE ELSE IN THE 10 MILLION  
20 RESIDENTS OF LOS ANGELES COUNTY, WE JUST WANT TO SAY A  
21 HEARTFELT THANKS. I WANT YOU TO UNDERSTAND, WE ARE HONORING  
22 HIM. WE HAD HIM DOWN HERE FOR 55 YEARS. NOW WE GOT HIM 60. I  
23 WANT YOU TO KNOW THIS IS NOT A RETIREMENT. HE'S NOT QUITTING  
24 YET. ALL RIGHT? BUT THE CLASSIC IS TO SEE JIM CLARK AT A  
25 SENIORS LUNCHEON HANDING OUT THE FOOD, NOT BEING FED. AND



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1 THAT'S CLASSIC. SO LET'S GIVE JIM A BIG ROUND OF APPLAUSE. 60  
2 YEARS, ALMOST 22,000 HOURS. [APPLAUSE.]

3

4 **JAMES WYLAND CLARK:** THANK YOU. I'M VERY HONORED TO RECEIVE  
5 THIS AWARD HERE TODAY FOR MY YEARS OF SERVICE WITH THE L.A.  
6 COUNTY. AS YOU SAY, I STARTED IN 1950 AT THE OLD NORWALK  
7 STATION. AND WHEN THEY BUILT LAKEWOOD STATION I MOVED OVER  
8 THERE. AND I WANTED TO BECOME A REGULAR DEPUTY, BUT  
9 UNFORTUNATELY, I WAS ABOUT AN INCH TOO SHORT. AT THAT TIME YOU  
10 HAD TO BE 5' 9 AND I WAS 5' 8, SO I COULDN'T MAKE IT. SO  
11 THAT'S WHEN I JOINED THE RESERVES IN 1950. AND I'VE BEEN DOING  
12 THAT EVER SINCE, AND I'VE ENJOYED EVERY MINUTE OF IT. I HAD TO  
13 GET OUT OF THE DEPARTMENT WHEN I WAS 70 YEARS OLD IN '92. AND  
14 SO I JOINED THE VOLUNTEERS AND HAVE BEEN DOING THAT EVER  
15 SINCE. AND I HOPE I CAN DO IT FOR A LOT LONGER. THANK YOU VERY  
16 MUCH FOR THIS AWARD. [APPLAUSE.]

17

18 **SUP. KNABE:** WOW, 60 YEARS. WHOO. I WAS TELLING THE NEXT GROUP  
19 THAT I'M CALLING UP TO PUT THIS IN PERSPECTIVE. I'M GOING TO  
20 ASK OUR PARKS AND REC DIRECTOR, RUSS GUINEY, TO JOIN ME. ALSO  
21 FROM THE DEPARTMENT CHIEF DEPUTY, JOHN WICKER AND KAYE  
22 MICHELSON, IMEE PERIUS, HAYDEN SOHM, KIM O'CONWAY, KIM BOTZ.  
23 WHERE IS EVERYBODY ELSE? THEY'RE NOT WORKING TODAY OR WHAT?  
24 STEWART FIESOLE, JOYCE FITZPATRICK. AND FROM THE SOUTH COAST  
25 BOTANIC GARDEN FOUNDATION, WE HAVE LYNN GILL, PRESIDENT, AND



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1 NORMA CONTAFIO, EXECUTIVE DIRECTOR. AND I SAY TO PUT THIS IN  
2 PERSPECTIVE, WE'RE HONORING THE SOUTH COAST BOTANIC GARDENS,  
3 ONE OF OUR PRIDE AND JOYS HERE, AND THE CROWN JEWELS IN LOS  
4 ANGELES COUNTY, FOR 50 YEARS, CELEBRATING 50 YEARS. AND WE  
5 JUST HONORED A MAN THAT'S GIVEN 60 YEARS OF VOLUNTEER TIME,  
6 THAT'S PRETTY AMAZING. THE SOUTH COAST BOTANIC GARDEN BROUGHT  
7 TOGETHER MEMBERS OF THE COMMUNITY AND WAS FOUNDED AS A  
8 COLLABORATION OF CITIZENS AND GARDEN CLUBS, HORTICULTURAL  
9 SOCIETIES AND THE BOARD OF SUPERVISORS BACK ON APRIL 20TH IN  
10 1960. THE GARDEN IS OWNED BY THE COUNTY AND OPERATED IN  
11 COLLABORATION WITH THE SOUTH COAST BOTANIC GARDEN FOUNDATION.  
12 THE GARDEN IS LOCATED ON THE PALACE VERDES PENINSULA AND THERE  
13 WILL BE A 50TH ANNIVERSARY CELEBRATION ON THIS SATURDAY, APRIL  
14 17TH. WE INVITE EVERYONE TO COME. I THINK THE HOURS ARE FROM  
15 ELEVEN TO FIVE, IS THAT CORRECT? NINE TO FIVE, I'M SORRY. NINE  
16 TO FIVE, SO YOU CAN GET THERE EARLY. THE GARDEN IS ONE OF THE  
17 FIRST GARDENS DEVELOPED AND GROWN ON A SANITARY LANDFILL,  
18 FEATURING GORGEOUS BOTANICAL COLLECTIONS, BEAUTIFUL  
19 HORTICULTURAL GARDENS, A 2.2-ACRE LAKE AND MILES OF NATURAL  
20 TRAILS THAT PROVIDE AN 87-ACRE REFUGE FOR WILDLIFE WHO SEEK  
21 THE QUIET AND BEAUTY OF THE GARDEN. ALSO, IT'S A VERY ACTIVE  
22 SITE FOR THE COMMUNITY FROM LECTURES TO CLASSES TO CONCERTS TO  
23 WEDDINGS TO EDUCATIONAL TOURS FOR STUDENTS AND PEOPLE OF ALL  
24 AGES. THE PUBLIC HAS ACCESS TO 14 CLUBS AND SOCIETY AND HOSTS  
25 A NUMBER OF FLOWER SHOWS ANNUALLY, MAKING IT A YEAR-ROUND



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1   INSPIRATION SITE FOR GARDEN IDEAS. SO ON BEHALF OF THE BOARD,  
2   WE JUST WANT TO HONOR AND CONGRATULATE THE SOUTH COAST BOTANIC  
3   GARDENS, TRULY ONE OF THE JEWELS OF LOS ANGELES COUNTY FOR 50  
4   YEARS. 50 YEARS OF BEING THERE FOR THE CITIZENS NOT ONLY OF  
5   LOS ANGELES COUNTY BUT THROUGHOUT THE NATION AND THE WORLD. SO  
6   CONGRATULATIONS. HAPPY BIRTHDAY. [APPLAUSE.]

7

8   **LYNN GILL:** I'M LYNN GILL, PRESIDENT OF THE FOUNDATION. AND  
9   THANK YOU FOR INVITING US DOWN HERE AND GIVING US THIS GREAT  
10   RECOGNITION. I'D LIKE TO ADD TO THE SUPERVISOR'S COMMENTS THAT  
11   I THINK THERE ARE TWO GREAT SUCCESSES IN ADDITION TO  
12   CELEBRATING 50 YEARS OF A BEAUTIFUL GARDEN THAT HAS ENRICHED  
13   THE LIFE OF THE PEOPLE OF THE COUNTY OF LOS ANGELES. I THINK  
14   THE OTHER TWO ACCOMPLISHMENTS THAT WE CAN BE VERY PROUD OF IS  
15   THAT WE HAVE A 50-YEAR SUCCESS AS A PUBLIC-PRIVATE  
16   PARTNERSHIP. YOU KNOW, I GREW UP ON A FARM. TWO HORSES  
17   HARNESSED TOGETHER ARE MUCH MORE EFFECTIVE THAN ONE PULLING IN  
18   EACH DIRECTION. AND I THINK BY WORKING TOGETHER WITH OUR  
19   FRIENDS NOW AT PARKS AND RECREATION, WE'VE BEEN ABLE TO  
20   ACHIEVE GREAT THINGS AND WE'LL CONTINUE TO ACHIEVE GREAT  
21   THINGS. THE SECOND THING THAT WAS ALREADY MENTIONED IS THAT  
22   WE'RE A WORLD RENOWNED SUCCESSFUL RECLAMATION OF A LANDFILL.  
23   AND THE HISTORY, BRIEF HISTORY, IT WAS A DIATOMACEOUS EARTH  
24   MINE. SO IT WAS A BIG HOLE, A BIG PIT. THE COUNTY FOUND A HOLE  
25   AND FOUND A USE FOR IT AS A SANITARY LANDFILL. AND THEN WITH





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1 THE ENCOURAGEMENT OF PEOPLE IN THE COUNTY, DEVELOPED IT INTO  
2 THE BEAUTIFUL GARDEN THAT IT IS TODAY. WE'RE WORLD RENOWNED,  
3 WE GET THOUSANDS OF HITS FROM ALL OVER THE WORLD EVERY DAY.  
4 THE PRINCE OF ENGLAND, PRINCE CHARLES, HAS VISITED THE LAND  
5 SITE TO SEE HOW A SUCCESSFUL LANDFILL CAN BE ACCOMPLISHED. SO  
6 WE HAVE SOMETHING TO BE VERY PROUD OF. [APPLAUSE.]

7

8 **SUP. KNABE:** THANK YOU. ALL RIGHT. HAPPY BIRTHDAY. HAVE A FUN  
9 WEEKEND. TAKE CARE. ALL RIGHT NOW WE GET TO HONOR SOME  
10 ROOKIES. THEY'VE ONLY BEEN IN EXISTENCE 25 YEARS. WHERE ARE  
11 THEY? COME ON UP, CINDY. I'D LIKE TO CALL UP CINDY SKOVGARD,  
12 EXECUTIVE DIRECTOR OF PATHWAYS VOLUNTEER HOSPICE. JOINING HER  
13 IS LEIGH CLAUSEN, CHAIR OF THE BOARD OF DIRECTORS AND A VERY  
14 DEAR FRIEND OF MINE, MARY ANN HEWLETT, WHO IS A BOARD MEMBER.  
15 TODAY WE ARE RECOGNIZING THE 25TH ANNIVERSARY OF PATHWAYS. THE  
16 HOSPICE BEGAN AS A COMMUNITY OUTREACH PROGRAM IN 1985  
17 DEVELOPED BY LAKEWOOD REGIONAL MEDICAL CENTER. IT HAS SERVED  
18 NUMEROUS CITIES THROUGHOUT LAKEWOOD, LONG BEACH, CERRITOS,  
19 BELLFLOWER, PARAMOUNT, ARTESIA, DOWNEY, CARSON, HAWAIIAN  
20 GARDENS AND MANY CITIES IN ORANGE COUNTY. PATHWAYS' MISSION IS  
21 TO PROVIDE COMPASSIONATE CARE TO FAMILIES LIVING WITH ILLNESS  
22 AND LOSS AND HAS DONE SO WITH A DEDICATED TEAM OF STAFF AND  
23 SOME INCREDIBLE ANGEL VOLUNTEERS AND BOARD MEMBERS THAT  
24 PROVIDE ASSISTANCE FOR THOUSANDS OF CLIENTS EACH YEAR THROUGH  
25 THEIR VOLUNTEER HOSPICE CARE GIVING AND BEREAVEMENT PROGRAMS.



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1 PATHWAYS ALWAYS PROVIDES THE PHYSICAL, PSYCHOLOGICAL, SOCIAL,  
2 AND SPIRITUAL SUPPORT THROUGH TRAINED VOLUNTEERS WHO ARE  
3 WILLING TO GIVE UP THEIR TIME TO BE A PART OF A VERY IMPORTANT  
4 PART OF OTHER PEOPLE'S LIFE DURING SOME VERY DIFFICULT TIMES.  
5 ALSO ASSISTANCE TO TEACH AND AID FAMILY MEMBERS IN CARING FOR  
6 PATIENTS AT HOME, BEREAVEMENT SUPPORT AND GRIEF EDUCATION TO  
7 PATIENT FAMILIES AND THE COMMUNITY. THEY ALSO COORDINATE WITH  
8 MANY OF THE PROFESSIONALS AND VOLUNTEER SERVICES FOR PATIENTS  
9 AND THEIR FAMILIES. ALL OF THESE PROGRAMS THAT I MENTIONED ARE  
10 DONE FREE OF CHARGE, FREE OF CHARGE TO THOSE WHO MAKE THE CALL  
11 TO PATHWAYS. SO I JUST WANT TO, ON BEHALF OF MY COLLEAGUES  
12 HERE ON THE BOARD, THE 10 MILLION PLUS RESIDENTS OF LOS  
13 ANGELES COUNTY, SAY HAPPY 25 TO PATHWAYS. BUT I DON'T THINK 25  
14 YEARS IS A THRESHOLD. BUT THE LIVES THAT HAVE BEEN TOUCHED AND  
15 THE DIFFERENCE THIS ORGANIZATION THAT I'M PERSONALLY AWARE OF,  
16 INCLUDING MY OWN, HAVE MADE TO FAMILIES, TO PEOPLE THAT YOU  
17 DON'T KNOW SOMEONE, BUT YOU MAKE THE CALL AND THIS FRIENDLY  
18 FACE SHOWS UP TO BE WITH YOU. SO, CINDY, TO YOU AND THE TEAM,  
19 HAPPY BIRTHDAY. THANK YOU FOR ALL YOU DO. IT'S ALL YOURS,  
20 LEIGH. [APPLAUSE.]

21

22 **LEIGH CLAUSEN:** THANK YOU. WE LOVE WHAT WE'VE BEEN DOING THE  
23 LAST 25 YEARS. WE LOOK FORWARD TO ANOTHER 25. ON BEHALF OF THE  
24 BOARD, THE STAFF AND THE WONDERFUL VOLUNTEERS OF PATHWAYS, I



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1    THANK YOU VERY MUCH. TO THE BOARD OF SUPERVISORS, THIS IS A  
2    VERY PRECIOUS AWARD TO US. THANK YOU. [APPLAUSE.]

3

4    **SUP. KNABE:** MADAM CHAIR. SUPERVISOR ANTONOVICH, DO YOU MIND IF  
5    I DO THE PRESENTATION TO THE PLEDGE FIRST BEFORE YOU GO ON TO  
6    YOURS?

7

8    **SUP. ANTONOVICH:** SURE.

9

10   **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. I'M SORRY I WASN'T  
11    HERE. IT'S MY HONOR THIS MORNING TO PRESENT TO JAMES DINKLE A  
12    CERTIFICATE OF APPRECIATION FOR LEADING US IN OUR PLEDGE OF  
13    ALLEGIANCE THIS MORNING. HE RESIDES IN AZUSA. HE'S A MEMBER OF  
14    THE DISABLED AMERICAN VETERANS, CHAPTER 44. HE SERVED AS A  
15    CHIEF PETTY OFFICER AND HOSPITAL CORPSMAN WITH THE NAVAL LONG  
16    BEACH UNIT OF THE UNITED STATES NAVY FROM 1967 TO 1987, AND HE  
17    CERTAINLY SAW BATTLE IN VIETNAM. HIS IMPRESSIVE DECORATIONS  
18    INCLUDE THE NATIONAL DEFENSE SERVICE MEDAL, A VIETNAM SERVICE  
19    MEDAL, A REPUBLIC OF VIETNAM CAMPAIGN MEDAL, A COMBAT ACTION  
20    RIBBON, A GOOD CONDUCT MEDAL, A NAVY UNIT COMMENDATION, A  
21    MERITORIOUS UNIT COMMENDATION AND A REPUBLIC OF VIETNAM  
22    GALLANTRY CROSS WITH A PALM UNIT CITATION. WE WANT TO EXTEND  
23    TO MR. DINKLE OUR APPRECIATION, BUT ALSO THANK HIM FOR HIS  
24    BRAVERY AND CERTAINLY SERVICE TO OUR COUNTRY. THANK YOU SO



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1 MUCH, SIR. WE REALLY APPRECIATE IT. [APPLAUSE.] SUPERVISOR  
2 ANTONOVICH?

3

4 **SUP. ANTONOVICH:** TODAY WE PROCLAIM AG DAY IN LOS ANGELES  
5 COUNTY. AND WITH US IS KURT FLOREN, WHO IS THE DIRECTOR OF THE  
6 AGRICULTURAL COMMISSIONER, WEIGHTS AND MEASURES. RICHARD  
7 IZUKA, WHO IS THE DEPUTY DIRECTOR, MELINDA AL-ALAMI, SYLVIA  
8 BISHOP AND MARY LANDAU. WE'RE PROCLAIMING APRIL 21ST AND 22ND  
9 AS AG AY LA TO RECOGNIZE THE IMPORTANCE OF VALUE OF LEARNING  
10 WHERE OUR FOOD AND FIBER COME FROM. THIS IS FILLED WITH  
11 VALUABLE HANDS-ON EDUCATIONAL EXPERIENCES TO MORE THAN 1,000  
12 THIRD AND FOURTH GRADE STUDENTS IN OUR COUNTY, PROVIDING A FUN  
13 AND EXCITING WAY FOR TEACHERS TO ADDRESS STATE STANDARDS AS  
14 WELL AS TO PROMOTE AGRICULTURAL LITERACY. FOR MANY OF THESE  
15 CHILDREN, IT WILL BE AN EYE OPENING EVENT IF THEY HAVE NEVER  
16 SEEN A FARM ANIMAL BEFORE. THE EVENT WILL TAKE PLACE IN  
17 CONJUNCTION WITH THE 48TH DISTRICT AGRICULTURAL ASSOCIATION'S  
18 AGRICULTURE AND NUTRITION FAIR, WHICH IS A JOINT PARTNERSHIP  
19 WITH THE LOS ANGELES COUNTY FARM BUREAU, THE L.A. COUNTY  
20 DEPARTMENT OF AG, THE CALIFORNIA WOMEN FOR AGRICULTURE, LOS  
21 ANGELES CHAPTER. SO AT THIS TIME, LET'S MAKE THIS  
22 PRESENTATION. KURT?

23

24 **KURT FLOREN:** THANK YOU, SUPERVISOR ANTONOVICH, SO MUCH. AND TO  
25 THE ENTIRE BOARD FOR THIS PROCLAMATION. FOR OUR FOOD AND FIBER



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1 SUPPLY, FOR HEALTHY DIETS, FOR OUR QUALITY OF LIFE, IT'S SO  
2 VITAL TO PROTECT BOTH OUR LOCAL AG AND OUR STATEWIDE  
3 AGRICULTURAL OPERATIONS. "AG DAY LA" IS A GREAT OPPORTUNITY TO  
4 HIGHLIGHT THE INCREDIBLE VALUE OF AGRICULTURE IN OUR STATE AND  
5 TO TEACH OUR KIDS, OF COURSE, WHERE THEIR FOOD AND FIBER COMES  
6 FROM AND WHAT IT TAKES TO PRODUCE IT. CALIFORNIA IS OF COURSE  
7 SO VERY RICH IN AGRICULTURE. IT LEADS THE NATION IN FOOD  
8 PRODUCTION. BUT FEW KIDS IN THE URBAN ENVIRONMENT REALLY HAVE  
9 AN OPPORTUNITY TO SEE AG, AND TOO MANY BELIEVE THAT FOOD  
10 SIMPLY COMES FROM THE SUPERMARKET. SO IT'S TRULY IMPORTANT  
11 THAT THEY UNDERSTAND THE RELATIONSHIP BETWEEN HEALTHY FOOD AND  
12 DIET AND THEIR OWN HEALTH, THE IMPORTANCE OF SUSTAINING  
13 AGRICULTURE, AND OF COURSE THE CHALLENGES THAT FARMERS FACE  
14 REGARDING PESTS AND WATER SUPPLY AND LAND USE WHILE PROTECTING  
15 THE ENVIRONMENT. SO "AG DAY LA" TRULY PROVIDES THAT  
16 OPPORTUNITY AND A LOT OF GREAT INFORMATION FOR TEACHERS TO USE  
17 IN THE CLASSROOM. SO WE'RE VERY PLEASED THE DEPARTMENT OF  
18 AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES TO JOIN WITH  
19 THE 48TH DISTRICT AG ASSOCIATION, THE CALIFORNIA WOMEN FOR  
20 AGRICULTURE AND OF COURSE THE L.A. COUNTY FARM BUREAU IN  
21 PRESENTING THIS. AND IT'S A GREAT PLEASURE FOR ME TO BE JOINED  
22 BY SYLVIA BISHOP, THE C.E.O. OR PRESIDENT OF THE 48TH DISTRICT  
23 AG ASSOCIATION AND MARY LANDAU OF THE CALIFORNIA WOMEN FOR  
24 AGRICULTURE. I'M ALSO JOINED BY MELINDA AL-ALAMI OF MY STAFF.  
25 SO, SUPERVISOR, THANK YOU VERY MUCH.



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1

2 **SUP. ANTONOVICH:** NOW WE WOULD LIKE TO INTRODUCE THE CHAIRMAN

3 OF THE COUNTY SMALL BUSINESS COMMISSION, CECELIA WU. AND WITH

4 US IS THE DIRECTOR OF THE OFFICE OF SMALL BUSINESS, DEBBY

5 CABRERA JOHNSON, JOSEPH SANDOVAL, TYRONE HAMPTON'S WIFE.

6 TYRONE IS A MEMBER OF THE COMMISSION AND HIS WIFE, DENISE,

7 WILL BE REPRESENTING TYRONE. HELEN ANDERSON AND JULES

8 BAGNERIS, IN RECOGNITION OF CECELIA'S DECADE OF SERVICE AS MY

9 APPOINTEE TO THE COUNTY'S SMALL BUSINESS COMMISSION. THIS IS

10 THE COMMISSION THAT PROVIDES ONGOING ADVICE AND SUPPORT TO OUR

11 COUNTY'S BOARD ALONG TO HELPING SMALL BUSINESSES GROW AND DO

12 BUSINESS WITHIN OUR COUNTY AND STATE. CECELIA HAS AN

13 INTERESTING BACKGROUND. SHE'S A MANAGING PARTNER OF THE LAW

14 FIRM WASSERMAN, COMDEN, CASSELMAN & ESENSTEN'S ALHAMBRA BRANCH

15 OFFICE. AND SHE DEALS IN REAL ESTATE LAW, AND ESTATE AND

16 BUSINESS PLANNING. HER FATHER WAS CHINA'S AMBASSADOR TO THE

17 VATICAN AND WAS BORN AND RAISED IN EUROPE AND EDUCATED IN

18 SPAIN, AUSTRALIA, TAIWAN AND THE UNITED STATES. SHE'S FLUENT

19 IN CHINESE, ENGLISH AND SPANISH WITH A WORKING KNOWLEDGE OF

20 FRENCH AND ITALIAN. CECELIA RECEIVED HER BACHELOR'S DEGREE

21 FROM FU-JEN UNIVERSITY IN TAIWAN, A MASTER'S DEGREE FROM THE

22 UNIVERSITY OF HAWAII, AND HER DOCTORATE DEGREE IN LAW FROM

23 U.C.L.A.'S SCHOOL OF LAW. SHE'S BEEN ACTIVE IN THE COMMUNITY

24 AS PAST PRESIDENT AND DIRECTOR OF THE SAN GABRIEL VALLEY BAR

25 ASSOCIATION, PAST CHAIR AND FOUNDING COMMISSIONER OF THE SMALL





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1 BUSINESS COMMISSION OF L.A. COUNTY, MEMBER OF THE REAL ESTATE  
2 SECTION OF THE L.A. COUNTY BAR ASSOCIATION, AND FOUNDING  
3 MEMBER AND DIRECTOR OF THE CARDINAL PAUL YU PING FOUNDATION.  
4 SHE'S BEEN INVOLVED IN THE FORMATION AND REPRESENTATION AND  
5 ASSISTANCE TO MULTIPLE COMPANIES DEALING IN CHINA, TAIWAN,  
6 HONG KONG, SINGAPORE, MEXICO, MALAYSIA, AND VARIOUS SOUTH  
7 AMERICAN COUNTRIES. AND SHE'S QUITE INVOLVED IN THE COMMUNITY.  
8 AND WE THANK CECELIA FOR HER LEADERSHIP AND WE WOULD LIKE TO  
9 RECOGNIZE HER NOW FOR HER DECADE OF SERVICE. [APPLAUSE.]

10

11 **CECELIA S. WU:** THANK YOU VERY MUCH, SUPERVISOR ANTONOVICH.  
12 FIRST I WOULD LIKE TO THANK SUPERVISOR ANTONOVICH FOR THIS  
13 OPPORTUNITY TO SERVE OUR COMMUNITY. BUT I'M VERY HUMBLER TODAY  
14 BECAUSE A GENTLEMAN GAVE 60 HOURS OF HIS TIME. SIXTY YEARS OF  
15 COMMITMENT. AND PERHAPS I HAVE A LONG WAY TO GO, BUT AFTER I  
16 RETIRE, I HOPE TO CONTINUE GIVING MY TIME TO THE COMMUNITY.  
17 THE OFFICE OF SMALL BUSINESS, DEBBY CABRERA JOHNSON AND THE  
18 I.S.D., JOE SANDOVAL AND TOM TINDALL HAVE BEEN VERY, VERY  
19 IMPORTANT IN HELPING US, THE COMMISSION, DO OUR WORK. AND THIS  
20 COMMISSION WAS THE BRAINCHILD OF SUPERVISOR DON KNABE AND  
21 SUPERVISOR ANTONOVICH AND HAS BEEN LATER ALSO FULLY SUPPORTED  
22 BY THE ENTIRE BOARD OF SUPERVISORS. WE WERE GIVEN 12 BOLD  
23 STEPS FORWARD TO HELP THE SMALL BUSINESSES. AND THE SMALL  
24 BUSINESSES ARE VERY, VERY IMPORTANT TO LOS ANGELES, ESPECIALLY  
25 TODAY. AND I'M ALSO HONORED TO BE JOINED BY SEVERAL



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1 COMMISSIONERS FROM THE SMALL BOARD: JULES BAGNERIS, YOU WOULD  
2 STEP FORWARD? AND TYRONE STEP FORWARD AND HELEN ANDERSON. THEY  
3 ARE REALLY, HAVE BEEN WITH US SINCE MOST OF THEM HAVE BEEN IN  
4 THE VERY BEGINNING WAS VERY IMPORTANT IN GETTING US WHERE WE  
5 ARE TODAY. WE HAVE A WONDERFUL WEBSITE. WE HAVE ACCOMPLISHED  
6 MOST OF THE 12 BOLD FORWARDS THAT SUPERVISOR ANTONOVICH AND  
7 SUPERVISOR KNABE HAVE GIVEN US, AND SO WE ARE VERY HAPPY WITH  
8 OUR ACCOMPLISHMENTS. BUT WE HAVE A LOT, LONG WAY TO GO. THANK  
9 YOU VERY MUCH. [APPLAUSE.]

10

11 **SUP. ANTONOVICH:** NOW WE WANT TO BRING UP MARCIA MAYEDA,  
12 DIRECTOR OF ANIMAL CARE AND CONTROL, FERNANDO PEREZ-GARCA,  
13 CHRISTY ROBLIDO, VAN HARRISON, LOUIS CRUZ, MARIO GUZMAN,  
14 RACHEL MONTEZ-KEMP, AS WE RECOGNIZE OUR L.A. COUNTY ANIMAL  
15 CONTROL OFFICERS. AND THIS IS, WE ARE DECLARING APRIL 11TH  
16 THROUGH THE 17TH AS ANIMAL CONTROL OFFICERS APPRECIATION WEEK.  
17 NOW, EACH DAY OUR OFFICERS GO OUT IN THE FIELD TO PROTECT THE  
18 LIFE OF CITIZENS OF OUR 50 CONTRACT CITIES AND UNINCORPORATED  
19 AREAS. AND THEY HAVE PATROLLED BUSY STREETS TO ENSURE PUBLIC  
20 SAFETY, CONDUCTING HUMANE INVESTIGATIONS WHEN ANIMAL CRUELTY  
21 IS SUSPECTED AND FIND SHELTER FOR THOUSANDS OF HOMELESS  
22 ANIMALS EACH YEAR. THEY ALSO PROVIDE EMERGENCY RESCUE DURING  
23 NATURAL DISASTERS, ENFORCE ALL STATE AND LOCAL ANIMAL CONTROL  
24 LAWS, AS WELL AS EDUCATING THE PUBLIC ABOUT RESPONSIBLE PET  
25 OWNERSHIP, TO OUTREACH AND INTERVENTION. SO WE WANT TO TAKE



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1 THIS OPPORTUNITY TO ACKNOWLEDGE THEM AS WE PROCLAIM THE WEEK  
2 OF APRIL 11TH THROUGH THE 17TH ANIMAL CONTROL OFFICERS  
3 APPRECIATION WEEK. [APPLAUSE.]

4

5 **MARCIA MAYEDA:** THANK YOU, SUPERVISOR. I'D LIKE TO THANK THE  
6 SUPERVISOR AND THE BOARD OF SUPERVISORS FOR RECOGNIZING OUR  
7 DEDICATED MEN AND WOMEN OF THIS DEPARTMENT. WE WORK 24/7 TO  
8 HELP PEOPLE AND ANIMALS IN LOS ANGELES COUNTY. AND I'M VERY  
9 PROUD TO WORK WITH ALL THE MEN AND WOMEN IN THIS DEPARTMENT.  
10 THANK YOU VERY MUCH. (DOG BARKING). [LAUGHTER.]

11

12 **SUP. ANTONOVICH:** HE'S SAYING HELLO TO HIS BUDDIES.

13

14 **SUP. ANTONOVICH:** THIS WAS ROXIE, WHO WAS SAYING HELLO TO HER  
15 FRIENDS. SHE'S A LITTLE SCHNAUZER MIX WHO IS LOOKING FOR A  
16 HOME. ROXIE IS TWO YEARS OLD. YOU CAN CALL 562-728-4644.

17 (BARKING). OKAY, OKAY. OKAY. THEY'RE COMING. THEY'RE COMING.

18 OKAY? YOU'RE SO EXCITED. LAST WEEK'S WAS SO DOCILE. THIS ONE

19 IS A LITTLE HYPER. ANYWAY. (BARKING). OKAY. SHE'S SAYING

20 PLEASE CALL 562-728-4644, OR ANYBODY IN THE AUDIENCE.

21 (BARKING) OKAY, OKAY. (GROWLING). (BARKING). (GROWLING). SHE

22 SAYS IT'S VERY IMPORTANT. OKAY. THEY GOT THE MESSAGE. OKAY,

23 ROXIE. (BARKING). SUPERVISOR MOLINA?

24



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1    **SUP. MOLINA, CHAIR:** EACH YEAR, WE HAVE OVER 500 PHYSICIANS WHO  
2    GENEROUSLY VOLUNTEER AND PROVIDE MEDICAL CARE FOR PATIENTS AT  
3    L.A. COUNTY U.S.C. MEDICAL CENTERS. THESE COMPASSIONATE  
4    PRIVATE PRACTITIONERS SERVE WITHOUT ANY COMPENSATION  
5    WHATSOEVER. TODAY, WE'RE GOING TO HONOR SOME OF THESE  
6    INDIVIDUALS. TODAY'S DOCTOR'S DAY AND WE WANT TO RECOGNIZE  
7    FIVE OF THESE VERY DEVOTED VOLUNTEER PHYSICIANS. OUR HONOREES  
8    THIS YEAR ARE DR. BRUCE ZEIBAN. AND HE'S NOT HERE TODAY? NO.  
9    OKAY. DR. THOMAS REY. DR. JOSEPH A. OLIVER, JR., THANK YOU.  
10    AND DR. MIKE LOHANG WHO IS ALSO NOT HERE AND DR. CATHERINE  
11    FORT, I'M NOT SURE IF SHE'S HERE OR NOT, EITHER. THESE ARE  
12    EXEMPLARY MEDICAL PROFESSIONALS WHO ARE A SIGNIFICANT PART OF  
13    THE DEPARTMENT OF HEALTH SERVICES IN ALL THEIR CLINICAL  
14    PROGRAMS AS WELL AS IN THEIR RESEARCH EFFORTS. MANY OF THESE  
15    PHYSICIANS PRACTICING IN OUR COMMUNITY ARE GRADUATES OF OUR  
16    AFFILIATED MEDICAL SCHOOLS. THEY RECEIVED THEIR TRAINING IN  
17    OUR COUNTY HOSPITAL. THEY ARE NOW CONTINUING IN THE VERY NOBLE  
18    TRADITION OF TRAINING POSTGRADUATE PHYSICIANS IN OUR TEACHING  
19    FACILITIES. TODAY WE'RE VERY PROUD AS A BOARD OF SUPERVISORS  
20    NOT ONLY TO RECOGNIZE THE TIRELESS EFFORTS OF MANY OF THESE  
21    VOLUNTEER DOCS, IT'S VERY, VERY DESERVING, THEY DESERVE QUITE  
22    A RECOGNITION FOR US, AND EXPRESS OUR GRATITUDE TO EACH AND  
23    EVERY ONE OF THEM FOR THEIR OUTSTANDING CONTRIBUTION. I AM  
24    JOINED TODAY BY DR. THOMAS REA AND DR. JOSEPH OLIVER WHO ARE  
25    HERE. I THINK THERE'S TWO OF YOU OR THREE OF YOU? THERE ARE



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1 TWO OF YOU THAT ARE HERE. SO LET ME BEGIN. DR. OLIVER, IS THAT  
2 CORRECT? ALL RIGHT. LET ME GET THE PRESENTATION, AND DR. RAY.  
3 CONGRATULATIONS. LET'S GIVE THEM A ROUND OF APPLAUSE. ALL OF  
4 THE VOLUNTEER TIME THAT THEY DO. THEY HAVE REALLY MADE OUR  
5 FACILITY ONE OF THE TOP HOSPITALS IN THIS COUNTRY. I'M GOING  
6 TO CALL ON DR. HALL? OKAY. MR. DELGADO IS GOING TO HAVE A FEW  
7 WORDS THEN WE'RE GOING TO HAVE DR. HALL SAY A FEW WORDS. PETE?

8

9 **DR. PETE DELGADO:** THANK YOU, SUPERVISOR MOLINA. WE ARE VERY  
10 PRIVILEGED. AND I ALSO WANT TO THANK OUR ESTEEMED GROUP HERE.  
11 OUR WORLD CLASS MEDICAL STAFF, THESE TWO INDIVIDUALS REPRESENT  
12 A SMALL GROUP OF INDIVIDUALS WHO HAVE DEVOTED MOST OF THEIR  
13 CAREERS IN PREPARING THEIR PHYSICIANS OF THE FUTURE. WE'RE  
14 VERY FORTUNATE TO HAVE THEM IN OUR MEDICAL STAFF. AGAIN, THEY  
15 REPRESENT THE SPIRIT OF LOS ANGELES COUNTY U.S.C. MEDICAL  
16 STAFF. THEY'RE VERY COMMITTED TO WHAT THEY DO. AND THEY ARE  
17 VERY COMMITTED TO OUR COMMUNITY. SO THEY REALLY HAVE THEIR  
18 HEARTS IN THE RIGHT PLACE AND I PERSONALLY THANK THEM FOR ALL  
19 THAT YOU DO. THANK YOU. [APPLAUSE.]

20

21 **DR. HALL:** GOOD MORNING, THANK YOU, SUPERVISORS. I'D LIKE TO  
22 TAKE THIS OPPORTUNITY TO TELL YOU JUST A LITTLE ABOUT THE  
23 DISTINGUISHED CAREERS OF OUR TWO PHYSICIANS HERE. FIRST OF  
24 ALL, DR. THOMAS REY GRADUATED FROM UNIVERSITY OF MICHIGAN  
25 SCHOOL OF MEDICINE. AND IN 1963 HE ACHIEVED DUAL BOARDED IN



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1 BOTH INTERNAL MEDICINE AND DERMATOLOGY. HE THEN STAYED ON,  
2 JOINED OUR FACULTY IN 1970 IN OUR DERMATOLOGY PROGRAM. AND  
3 THEN IN 1981, HE BECAME THE CHAIR OF DERMATOLOGY AND SERVED IN  
4 THAT ROLE FOR 15 YEARS. FOLLOWING HIS STEP DOWN FROM THE  
5 CHAIRMANSHIP, HE CONTINUED AS A VOLUNTEER FOR 15 YEARS AND HAS  
6 BEEN AN INTERNATIONAL EXPERT IN THE TREATMENT OF DERMATOLOGY,  
7 BUT SPECIFICALLY HANSEN'S DISEASE, WHICH IS ALSO KNOWN AS  
8 LEPROSY. HE HAS CONTINUED TO DIRECT OUR CENTER FOR HANSEN'S  
9 DISEASE, HAS OVER 120 PUBLICATIONS, AND HAS COMPLETED LANDMARK  
10 RESEARCH IN T LYMPHOCYTES THAT ESTABLISH THE CORNERSTONE OF  
11 THE TREATMENT OF IMMUNOLOGY. DR. REA HAS BEEN ABSOLUTELY  
12 DEDICATED IN HIS VOLUNTEER SERVICES TO L.A. COUNTY U.S.C. AND,  
13 AGAIN, I'D LIKE TO SHARE JUST ONE SMALL STORY AS A PHYSICIAN  
14 IN TRAINING AND DURING MY INTERN YEAR, I WAS WORKING IN THE  
15 EMERGENCY DEPARTMENT AND HAD THE OPPORTUNITY TO CARE FOR A  
16 YOUNG MAN WHO HAD A TERRIBLE SKIN CONDITION THAT WE COULD NOT  
17 DIAGNOSE. WE CALLED DR. REY. AND WITHIN ONE MINUTE HE MADE THE  
18 DIAGNOSIS OF ACUTE LEPROMATOUS LEPROSY. IT WAS AN EVENT THAT I  
19 REMEMBER IN MY TRAINING OVER 25 YEARS AGO. SO DR. REA HAS BEEN  
20 A FANTASTIC ADVOCATE FOR TRAINING OF OUR RESIDENTS, A MENTOR  
21 FOR OUR PHYSICIANS, AND A VOLUNTEER FOR OUR COMMUNITY AND  
22 PROVIDING SERVICE. THANK YOU, DR. REA. NEXT I WOULD LIKE TO  
23 TELL YOU A LITTLE ABOUT DR. JOSEPH OLIVER, WHO GRADUATED FROM  
24 THE LOMA LINDA MEDICAL SCHOOL IN 1963. HE FINISHED HIS  
25 RESIDENCY AT L.A. COUNTY U.S.C., NOW THE KECK SCHOOL OF





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1 MEDICINE, IN 1970. HE HAS BEEN A VOLUNTARY ATTENDING SINCE  
2 1970 AND HAS CONTINUED ATTENDING ON A WEEKLY BASIS FOR THE  
3 PAST 40 YEARS. HE HAS BEEN AWARDED AT LEAST 10 ANNUAL BEST  
4 VOLUNTARY ATTENDING AWARDS BY THE RESIDENTS AT OUR L.A. COUNTY  
5 U.S.C. MEDICAL CENTER. HE CONTINUES TO MENTOR STUDENTS,  
6 RESIDENTS, AND PROVIDE LEADERSHIP FOR OUR DEPARTMENT. HE IS  
7 ONE OF OUR MOST POPULAR MEDICAL STAFF, AND HE CONTINUES TO  
8 PROVIDE EXCELLENT MENTORSHIP. AND I WANTED TO THANK HIM FOR  
9 HIS DEDICATED SERVICE TO OUR COMMUNITY. THANK YOU, DR. OLIVER.  
10 [APPLAUSE.]

11

12 **SUP. MOLINA, CHAIR:** AGAIN, I THINK L.A. COUNTY U.S.C. AND ALL  
13 OF OUR MEDICAL FACILITIES WOULDN'T BE WHAT THEY ARE IF WE  
14 DIDN'T HAVE THE CONTRIBUTION OF SUCH DEDICATED PHYSICIANS. I  
15 CONGRATULATE YOU TODAY ON DOCTOR'S DAY. WE APPRECIATE ALL OF  
16 YOUR EFFORTS AND ALL YOUR WORK. LET'S JOIN AND GIVE THEM A  
17 ROUND OF APPLAUSE FOR AN OUTSTANDING JOB. [APPLAUSE.]

18

19 **SUP. MOLINA, CHAIR:** IN 1991, THE UNITED STATES CONGRESS  
20 APPROVED A FORMAL PROCLAMATION TO ANNUALLY HONOR PUBLIC SAFETY  
21 DISPATCHERS AND NAMED IT THE NATIONAL PUBLIC SAFETY  
22 TELECOMMUNICATIONS WEEK. EVERY YEAR ACROSS THE NATION, THE  
23 SECOND WEEK IN APRIL IS DEDICATED AND DEVOTED TO THE MEN AND  
24 WOMEN WHO SERVE IN THAT CAPACITY. THESE DEDICATED MEN AND  
25 WOMEN CERTAINLY GO UNRECOGNIZED, YET THEY'RE A VITAL LIFELINE



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1 CONNECTING OUR RESIDENTS TO FEDERAL, STATE, MILITARY, LOCAL  
2 LAW ENFORCEMENT, AND FIRE DEPARTMENTS. HERE IN LOS ANGELES  
3 COUNTY, THE SHERIFF'S COMMUNICATION CENTER SELECTS ONE  
4 DESERVING HONOREE TO BE NAMED PUBLIC RESPONSE DISPATCHER OF  
5 THE YEAR. THIS YEAR MICHAEL ORTIZ WAS NOMINATED BY HIS PEERS  
6 FOR EXCELLENCE IN DISPATCHING. AS A PUBLIC RESPONSE  
7 DISPATCHER, HE HAS SERVED AS A SYSTEMS MONITOR, ACTING  
8 SUPERVISOR, TRAINER AND DISPATCHER WITH THE INCIDENT  
9 MANAGEMENT TEAM. ON BEHALF OF THE BOARD, WE'RE SO VERY PLEASED  
10 TO RECOGNIZE MICHAEL FOR OVER 10 YEARS OF DISTINGUISHED  
11 SERVICE IN THE SHERIFF'S DEPARTMENT AND FOR EXEMPLARY  
12 PERFORMANCE IN THE PUBLIC SAFETY DISPATCHER. WE ARE VERY PROUD  
13 TO HONOR HIS COMMITMENT TO PUBLIC SAFETY AND MORE IMPORTANTLY,  
14 FOR THE OUTSTANDING SERVICE HE PROVIDES TO ALL THE RESIDENTS  
15 IN L.A. COUNTY. SO CONGRATULATIONS, SIR. IT'S MY HONOR TO MAKE  
16 THIS PRESENTATION TO YOU. [APPLAUSE.]

17

18 **CAPTAIN SCOTT EDSON:** THANK YOU. I'M CAPTAIN EDSON, COMMANDER  
19 OF THE SHERIFF'S COMMUNICATION CENTER. AND I JUST WANTED TO  
20 COMMENT THAT THIS YEAR MICHAEL WAS GIVEN THIS AWARD BECAUSE  
21 ALL OF HIS SUPERVISORS AND WATCH COMMANDERS NOMINATED HIM AS  
22 THE DISPATCHER OF THE YEAR. HE'S TRULY THE VOICE THAT YOU WANT  
23 TO HEAR ON YOUR SHOULDER WHEN YOU'RE OUT THERE IN THE FIELD.  
24 MOST OF US CARRY OUR MICROPHONES UP HERE IN OUR SHOULDER. AND  
25 IT'S THAT VOICE OF REASON THAT YOU HAVE UP ON THE SHOULDER.



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1 AND OF COURSE THERE'S THE OTHER VOICE, TOO. BUT MICHAEL'S THAT  
2 GREAT VOICE THAT WE CARRY UP ON OUR SHOULDERS AS WE WORK IN  
3 THE STREETS. SO CONGRATULATIONS, MICHAEL. [APPLAUSE.]

4

5 **SUP. MOLINA, CHAIR:** LET ME BRING UP MR. ORTIZ, OUR DISPATCHER  
6 OF THE YEAR, TO SHARE A FEW WORDS, PLEASE.

7

8 **MICHAEL ORTIZ:** JUST KEEP IT SHORT. THANK YOU, SUPERVISOR  
9 MOLINA, AND THE BOARD FOR THIS RECOGNITION TODAY. I'D LIKE TO  
10 THANK MY CAPTAIN, CAPTAIN EDSON, MY LIEUTENANT, LIEUTENANT  
11 PLETT, MY LOVELY SISTER FOR BEING HERE TODAY ON THIS SPECIAL  
12 DAY FOR ME. THANK YOU. CONGRATULATIONS, THANK YOU. LET'S TAKE  
13 A PICTURE AGAIN WITH ALL OF US UP HERE. SUPERVISOR RIDLEY-  
14 THOMAS, YOUR PRESENTATIONS?

15

16 **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH, MADAM CHAIR AND  
17 COLLEAGUES. I'M DELIGHTED TODAY THAT WE ARE HERE TO PROCLAIM  
18 REMOTE AREA MEDICAL'S LOS ANGELES WEEK IN THE COUNTY OF LOS  
19 ANGELES. AND I'D LIKE TO INVITE BOTH DON MANELLI, JONATHAN  
20 FREEMAN AND JOHN SCHUNHOFF IF THEY WOULD COME AND JOIN ME AS  
21 WE MAKE THIS PRESENTATION. WE TAKE NOTE OF THE FACT THAT STAN  
22 BROCKTO, THE FOUNDER OF REMOTE AREA MEDICAL, AND JERRY AND ANN  
23 MOSS, WHO ARE SIGNIFICANT SUPPORTERS FROM A PHILANTHROPIC  
24 PERSPECTIVE, TO MAKE R.A.M.-L.A. 2010 HAPPEN, WE ACKNOWLEDGE  
25 THEM IN THEIR ABSENCE, BECAUSE AS NO DOUBT DON WILL



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1 ACKNOWLEDGE, THEY MAKE A CRITICALLY IMPORTANT CONTRIBUTION TO  
2 OUR BEING HERE. THIS WILL BE THE SECOND REMOTE AREA MEDICAL  
3 EVENT IN LOS ANGELES, SCHEDULED TO BE HELD APRIL 27 THROUGH  
4 MAY 3 AT THE LOS ANGELES SPORTS ARENA. THIS YEAR'S CLINIC IS  
5 ANTICIPATED TO TREAT SOME 1,200 PEOPLE PER DAY, MAKING IT EVEN  
6 LARGER AND MORE SUCCESSFUL THAN IT WAS LAST YEAR WHEN WE  
7 SERVED AND TREATED 6,300 PATIENTS IN TOTAL. R.A.M.-L.A. WILL  
8 AGAIN PROVIDE FREE MEDICAL, DENTAL AND VISION HEALTHCARE  
9 SERVICES TO THE LOS ANGELES COUNTY RESIDENTS WHO ARE UNINSURED  
10 AND HAVE INADEQUATE HEALTH INSURANCE, EITHER UNINSURED OR  
11 UNDERINSURED. THIS YEAR, THERE WILL BE STRONGER EMPHASIS ON  
12 PREVENTION, HEALTH EDUCATION AND INDEED FITNESS AND SELF-CARE.  
13 THIS YEAR'S CLINIC INCLUDES A MAJOR CHANGE ENGINEERED TO  
14 PROVIDE BETTER EFFICIENCY IN TREATING PATIENTS. IN ORDER TO  
15 RECEIVE SERVICES AT THIS YEAR'S R.A.M.-L.A. CLINIC, RESIDENTS  
16 MUST OBTAIN A WRISTBAND ON APRIL THE 25TH. DON WILL SAY A  
17 LITTLE BIT MORE ABOUT THAT. ANOTHER WAY THAT R.A.M.-L.A. CAN  
18 PROVIDE BETTER SERVICES IN QUANTITY AND QUALITY IS THROUGH A  
19 LARGE NUMBER OF VOLUNTEERS. AND SO WE MAKE AN APPEAL FOR THOSE  
20 VOLUNTEERS TO COME FORWARD. THIS CANNOT HAPPEN WITHOUT THE  
21 SPIRIT OF VOLUNTEERISM. YESTERDAY, THE BOARD SPENT TIME  
22 ACKNOWLEDGING THE EXTENT OF VOLUNTEERISM IN THE COUNTY OF LOS  
23 ANGELES, WHICH IS OBVIOUSLY VERY SIGNIFICANT. BUT  
24 RAMFREECLINIC.ORG IS WHERE YOU CAN EVIDENCE YOUR COMMITMENT TO  
25 MORE IN THE WAY OF HELPING MAKE THIS EVENT EVEN MORE



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1 SUCCESSFUL THAN IT IS SLATED TO BE. THIS IS A VERY, VERY  
2 CRITICAL TIME IN THE NATION'S HISTORY, AND OBVIOUSLY IN THE  
3 COUNTY'S HISTORY, AS IS THE CASE BY OTHER ITEMS THAT WE WILL  
4 HAVE ON THE AGENDA TODAY. AND I SIMPLY WANT TO RECOGNIZE THE  
5 HARD WORK AND EFFORTS OF THE STAFF AT THE SPORTS ARENA AND AT  
6 EXPO PARK AS WELL AS THE COMMISSION THAT GAVE SUPPORT TO THE  
7 EFFORT. THIS BOARD HAS BEEN ON POINT. THE DEPARTMENT OF PUBLIC  
8 HEALTH, THE DEPARTMENT OF PUBLIC HEALTH SERVICES, AND MANY  
9 OTHER COUNTY DEPARTMENTS HAVE STEPPED UP. SO WE CONSIDER THEM  
10 PARTNERS IN THIS PURSUIT. IT IS VERY, VERY IMPORTANT THAT WE  
11 COME FORWARD AND MAKE THIS THE KIND OF EVENT OF WHICH WE CAN  
12 ALL BE PROUD. AND SO, DON, WE THANK YOU FOR YOUR BEING HERE  
13 TODAY, AND WE WANT TO MAKE SURE THAT THE ENTIRETY OF THE  
14 COUNTY FAMILY, PLUS MORE, RECOGNIZE THAT R.A.M.-L.A. WILL TAKE  
15 PLACE APRIL 27TH THROUGH MAY THE 3RD. AND ON BEHALF OF THE  
16 BOARD, WE WISH TO PROCLAIM SUCH THE CASE FOR THE COUNTY OF LOS  
17 ANGELES. [APPLAUSE.]

18  
19 **DON MANELLI:** THANK YOU, SUPERVISOR. AS THE SUPERVISOR  
20 MENTIONED, THIS YEAR IS GOING TO BE A LOT DIFFERENT THAN LAST  
21 YEAR IN SOME IMPORTANT RESPECTS. LAST YEAR WAS THE -- I THINK  
22 THE 597TH R.A.M. EXPEDITION. AND IT WAS THE FIRST IN A MAJOR  
23 CITY, A MAJOR METROPOLITAN AREA. AND WE LEARNED A LOT AT THAT  
24 EVENT. THIS WILL BE THE SECOND L.A. EVENT AND THE 601ST R.A.M.  
25 EXPEDITION. AND THERE'S GOING TO BE SOME THINGS DIFFERENT THIS



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1 YEAR. WE'RE GOING TO HAVE AN ELECTRONIC PATIENT RECORD SYSTEM.  
2 WE'RE GOING TO HAVE A VERY EXTENSIVE FOLLOW-UP CARE SYSTEM IN  
3 PLACE. AND AS THE SUPERVISOR MENTIONED, WE'RE CHANGING THE  
4 PATIENT ADMISSION SYSTEM TO THIS WRISTBAND PROCEDURE, WHICH  
5 WILL ALLOW EVERYBODY TO GET A NUMBERED WRISTBAND FOR A DAY OF  
6 ADMISSION IN ADVANCE OF THE EVENT. THEY'LL BE GIVEN OUT THE  
7 25TH. THIS WILL ELIMINATE LONG LINES IN THE PARKING LOT.  
8 THERE'S NO TIME TO COME AND SLEEP OVERNIGHT TO TRY TO GET IN.  
9 THEY CAN COME THE DAY OF AND KNOW THAT THEY'RE GOING TO GET  
10 IN. SO THERE'S A LOT OF NEW EFFICIENCIES. IT'S IN PLACE. IT'S  
11 GOING TO BE BIGGER AND BETTER THAN LAST YEAR. THE EQUIPMENT IS  
12 THERE. THE SUPPLIES ARE THERE. WE'VE HAD TREMENDOUS OUTPOURING  
13 FROM THE COMMUNITY. IT'S L.A. HELPING L.A. AND THE ONE THING  
14 WE NEED IS WHAT THE SUPERVISOR MENTIONED: WE NEED VOLUNTEERS.  
15 WE NEED PEOPLE NOW TO MAN THOSE DENTAL CHAIRS AND EXAM ROOMS  
16 AND ALL OF THE THINGS WE HAVE SET UP OVER THERE. WE'RE DOING  
17 WELL BUT THERE'S ROOM FOR MORE. AND THE MORE VOLUNTEERS WE  
18 HAVE, THE MORE PATIENTS WE CAN SEE. IT'S A DIRECT RATIO. SO  
19 THE APPEAL NOW IS FOR PEOPLE TO COME EVEN FOR A DAY AND TO BE  
20 PART OF THIS TERRIFIC EVENT. THANK YOU, SUPERVISOR.

21 [APPLAUSE.]

22

23 **SUP. RIDLEY-THOMAS:** MADAM CHAIR, DR. FIELDING AND DR.  
24 SCHUNHOFF CAN HARDLY RESIST THE IMPULSE TO HAVE A WORD.  
25 GENTLEMEN?





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1

2 **DR. SCHUNHOFF:** SUPERVISOR, AND DR. BROCK, THE DEPARTMENT OF  
3 HEALTH SERVICES IS VERY PLEASED TO BE PART OF THIS AND TO WORK  
4 WITH YOU PARTICULARLY ON TRANSITION OF PATIENTS WHO NEED  
5 FOLLOW-UP CARE.

6

7 **DR. JONATHAN FIELDING:** THANK YOU. THE DEPARTMENT OF PUBLIC  
8 HEALTH IS VERY EXCITED ABOUT THIS. YOU KNOW, THERE ARE STILL  
9 TERRIBLE NEEDS IN THAT AREA. AND TO HAVE THIS OPPORTUNITY TO  
10 GET FREE CARE TO COMPLEMENT THE SAFETY NET AT THIS TIME IS  
11 JUST CRITICAL, A CRITICAL SET OF SERVICES. AND SO MANY PEOPLE  
12 ARE GOING TO BENEFIT. SO OUR THANKS TO YOU AND TO R.A.M.

13

14 **SUP. RIDLEY-THOMAS:** ONCE AGAIN R.A.M.-L.A., AND THEY WANT TO  
15 ENCOURAGE PEOPLE TO VOLUNTEER. WE'VE GIVEN YOU THE WEBSITE AND  
16 WE TRUST THAT YOU WILL TAKE ADVANTAGE OF IT. AGAIN, A BIG  
17 ROUND OF APPLAUSE TO DON MANELLI, WHO IS THE ORGANIZER FROM  
18 R.A.M.-L.A. 2010. [APPLAUSE.] MADAM CHAIR AND COLLEAGUES, MAY  
19 I NOW ASK BOTH RUSS GUINEY, WHO IS THE DIRECTOR OF THE  
20 DEPARTMENT OF PARKS AND RECREATION AND JOHN WICKER, WHO IS THE  
21 CHIEF DEPUTY, TO COME FORWARD AS WE ACKNOWLEDGE HEALTHY PARKS  
22 MONTH IN THE COUNTY OF LOS ANGELES AND BEYOND. THE COUNTY OF  
23 LOS ANGELES, AS MANY OF YOU WILL KNOW AND APPRECIATE, HAS 145  
24 FACILITIES WHERE CHILDREN AND FAMILIES CAN LEARN HOW TO RIDE  
25 HORSES, WALK TRAILS, PLAY SPORTS, LEARN TO SWIM, EAT HEALTHY



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1 SNACKS AND LUNCHES, LEARN HOW TO COOK HEALTHY MEALS, ENJOY  
2 PICNICS, COOK ON THE GRILL, FISH AND EXERCISE. OF THOSE 145  
3 FACILITIES, 20 COUNTY PARKS IN THE SECOND DISTRICT OFFER  
4 HEALTHY ACTIVITIES FOR COMMUNITY MEMBERS TO ENGAGE IN. WALKING  
5 AND HIKING, FOR EXAMPLE, AT KENNETH HAHN PARK. FISHING AT  
6 ALONDRA PARK, PLAYING TENNIS AT VICTORIA PARK, OR JOINING THE  
7 WALKING CLUB AT MAGIC JOHNSON PARK, SWIMMING AT HELEN KELLER  
8 PARK, TAKING AEROBICS CLASSES AT LADERA, AND PICKING FRESH  
9 VEGETABLES AT COLONEL LEON WASHINGTON PARK. THERE ARE MANY  
10 ACTIVITIES IN WHICH TO ENGAGE WHEN WE THINK ABOUT PARKS AND  
11 RECREATION IN THE COUNTY OF LOS ANGELES. AND THESE ACTIVITIES  
12 ARE AVAILABLE AT OUR PARKS AND THEY ARE EXTREMELY VALUABLE IN  
13 COMBATING ISSUES OF WEIGHT MANAGEMENT AND BECOMING MORE AND  
14 MORE CONSCIOUS OF WHAT PHYSICAL FITNESS ENTAILS. IN ADDITION  
15 TO HAVING A NUMBER OF FREE RESOURCES, COUNTY PARKS OFFER LOW  
16 COST AND IN MANY INSTANCES NO COST PROGRAMS FOR RESIDENTS  
17 THROUGHOUT OUR RESPECTIVE COMMUNITIES. AND SO WE'RE DELIGHTED  
18 THAT SWIMMING AND PHYSICAL FITNESS IS A PART OF THAT. IT'S AN  
19 INTERESTING FACT THAT 13 OF THE 27 POOLS IN THE COUNTY HAPPEN  
20 TO BE IN THE SECOND DISTRICT. AND SO WE THINK THE ISSUE OF  
21 SWIMMING IS IMPORTANT FOR A HOST OF REASON AND WE WANT TO  
22 UNDERSCORE THAT. A NUMBER OF THESE POOLS HAVE BEEN  
23 SUBSTANTIALLY UPGRADED. AND THE ONLY YEAR-ROUND POOL IN THE  
24 COUNTY, ONE OF TWO, HAPPENS TO BE THE JESSE OWENS PARK. AND SO  
25 I'M PLEASED TO JOIN TODAY IN PROCLAIMING APRIL AS HEALTHY



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1 PARKS MONTH THROUGHOUT THE COUNTY OF LOS ANGELES. AND I WISH  
2 TO ENCOURAGE ALL MEMBERS OF OUR COMMUNITIES THROUGHOUT THE  
3 COUNTY TO VISIT ONE OF THESE 145 FACILITIES AND LEARN WHAT  
4 THEY DO AND HOW THEY ENHANCE THE QUALITY OF LIFE IN THE  
5 COMMUNITIES THROUGHOUT OUR COUNTY. IT'S A POSITIVE EXAMPLE OF  
6 WHAT THE COUNTY IS DOING AND HOW YOU CAN PARTAKE IN IT. AND SO  
7 ON BEHALF OF ALL THE MEMBERS OF THE BOARD, GENTLEMEN, WE  
8 PRESENT THIS TO YOU IN HONOR OF HEALTHY PARKS MONTH.

9 [APPLAUSE.]

10

11 **RUSS GUINEY:** THANK YOU, SUPERVISOR. HEALTHY PARKS MONTH IS  
12 WHEN WE EMPHASIZE THE THINGS YOU CAN DO IN A PARK TO STAY  
13 PHYSICALLY, EMOTIONALLY AND MENTALLY HEALTHY. AND THERE ARE A  
14 LOT OF FREE ACTIVITIES AND THEY'RE VERY ACCESSIBLE. WE FOUND  
15 THAT 78 PERCENT OF AMERICANS DON'T GET THE AMOUNT OF EXERCISE  
16 THEY SHOULD HAVE EACH WEEK. IN THE 1960S, 4 PERCENT OF OUR  
17 CHILDREN WERE CONSIDERED OBESE. TODAY, 20 PERCENT OF OUR  
18 CHILDREN ARE CONSIDERED OBESE. WE FOUND THAT WHEN WE MAKE  
19 PHYSICAL ACTIVITIES OR MENTAL ACTIVITIES AND EXERCISES OR  
20 EMOTIONAL SUPPORT ACCESSIBLE, PEOPLE TAKE ADVANTAGE OF IT. BY  
21 MAKING PHYSICAL EXERCISE MORE ACCESSIBLE, WE'VE SEEN RISES OF  
22 25 PERCENT OR MORE OF PEOPLE PARTICIPATING IN ACTIVITIES AT  
23 LEAST THREE TIMES A WEEK TO INCREASE THEIR MOBILITY AND THEIR  
24 PHYSICAL ACTIVITY, WHICH REDUCES STRESS, REDUCES OBESITY, AND  
25 CREATES BETTER CIRCULATORY ISSUES AND PROGRAMS IN THEIR LIVES.



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1 SO IN THE PARKS, WE'RE EMPHASIZING BETTER EATING BY  
2 ELIMINATING JUNK FOOD, CLASSES WHICH TEACH PEOPLE HOW TO COOK  
3 HEALTHY FOODS. WE'RE EMPHASIZING PROGRAMS THAT GET SENIORS  
4 INVOLVED IN WORKING ON COMPUTERS FOR THEIR MENTAL HEALTH. AND  
5 WE'RE HAVING PARENTING PROGRAMS FOR EMOTIONAL SUPPORT FOR  
6 FAMILIES. HEALTHY INDIVIDUALS, HEALTHY FAMILIES, HEALTHY  
7 COMMUNITIES, HEALTHY PARKS MAKE LIFE BETTER. THANK YOU.

8 [APPLAUSE.]

9

10 **SUP. RIDLEY-THOMAS:** MADAM CHAIR AND COLLEAGUES, IT GIVES ME  
11 CONSIDERABLE PRIDE TO MAKE THIS PRESENTATION TO THE JENESSE  
12 CENTER INC. AND WE WISH TO HAVE KAREN EARL, THE EXECUTIVE  
13 DIRECTOR OF JENESSE CENTER, BOBBY ANDERSON, THE VICE PRESIDENT  
14 OF THE BOARD, AND DR. OTHELLA OWENS, WHO CHAIRS ONE OF THE  
15 MAJOR EVENTS OF THE YEAR, THAT IS THE GOLF TOURNAMENT. AND WE  
16 ARE DELIGHTED THAT THEY ARE HERE IN CELEBRATION OF THEIR 30TH  
17 ANNIVERSARY. AND I THINK THAT DESERVES A BIG ROUND OF APPLAUSE  
18 ALL BY ITSELF. [APPLAUSE.] THE JENESSE CENTER WAS ESTABLISHED  
19 TO PROVIDE SUPPORT AND SERVICES TO WOMEN AND CHILDREN WHO HAVE  
20 BEEN VICTIMIZED BY DOMESTIC VIOLENCE AND THE ABUSES ASSOCIATED  
21 WITH IT. THROUGH A COLLECTION OF PROGRAMS AND OTHER SERVICES,  
22 JENESSE WORKS TO CHANGE PATTERNS OF ABUSE AND PROVIDE BETTER  
23 OUTLOOKS FOR WOMEN AND CHILDREN IN THE COUNTY OF LOS ANGELES.  
24 WE CELEBRATE, AS WE NOTED BEFORE, 30 YEARS. AND THEREFORE THE  
25 CENTER OFFERS EMERGENCY SERVICES AND SHELTER, JOB TRAINING,



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1 COUNSELING, LEGAL SERVICES, HEALTH SERVICES, CHILD ENRICHMENT  
2 PROGRAMS AND TRANSPORTATION TO ITS CLIENTS TO ASSIST THEIR  
3 TRANSITION FROM NEGATIVE ENVIRONMENTS INTO PRODUCTIVE PATHS  
4 AND LIFE FOR BOTH ADULTS AND CHILDREN. SO FROM APRIL THE 17TH,  
5 MADAM CHAIR AND COLLEAGUES, THROUGH APRIL THE 19TH, THE  
6 JENESSE CENTER WILL HOST ITS ANNUAL SILVER ROSE WEEKEND. AND  
7 THE THEME IS: IT'S A PERFECT WORLD, DESIGNED TO ACKNOWLEDGE  
8 AND HONOR INDIVIDUALS WHOSE DEDICATION TO STOP DOMESTIC  
9 VIOLENCE HAS GREATLY CONTRIBUTED TO THE CAUSE OF PROVIDING  
10 INDEED A SAFER WORLD FOR ALL. THE EVENT ALSO SERVES AS AN  
11 OPPORTUNITY TO GARNER MORE SUPPORT TO ELIMINATE THE ISSUE OF  
12 DOMESTIC VIOLENCE, ERADICATE THIS MANIFESTATION OF VIOLENCE  
13 FROM OUR RESPECTIVE COMMUNITIES AND PROVIDE PEACE FOR  
14 GENERATIONS TO COME. AND SO I'M PLEASED TO RECOGNIZE THAT  
15 THESE LEADERS, THOSE WHO STAND UP FOR WOMEN, FOR CHILDREN  
16 THROUGHOUT THE COUNTY TODAY, THEY'VE DONE IT A LONG TIME.  
17 THEY'RE COMMITTED. AND THEY ARE IN NO WAYS TIRED, IF I CAN  
18 QUOTE A SONG, BECAUSE OF WHAT THEY KNOW THIS MEANS. IT MEANS  
19 EMOTIONAL AND PHYSICAL HEALTH FOR ALL INVOLVED. AND SO ON  
20 BEHALF OF THE ENTIRETY OF THE LOS ANGELES COUNTY BOARD OF  
21 SUPERVISORS, WE ACKNOWLEDGE YOU AND THANK YOU FOR YOUR  
22 COMMITMENT AND DEDICATION. IT'S VITAL TO THE STRENGTH OF OUR  
23 COMMUNITIES AND INDEED IT IS MUCH, MUCH APPRECIATED.  
24 [APPLAUSE.]

25



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1 **BOBBY ANDERSON:** GOOD MORNING. MY NAME IS BOBBY ANDERSON AND I  
2 AM VICE PRESIDENT OF THE JENESSE BOARD. I WANT TO THANK  
3 SUPERVISOR MARK RIDLEY-THOMAS AND THE BOARD FOR THIS  
4 PRESTIGIOUS RECOGNITION INITIATED BY HIM. I AM CURRENTLY VICE  
5 PRESIDENT, BUT I'VE NOT ALWAYS BEEN ON THE BOARD. I AM A LONG-  
6 TIME VOLUNTEER OF JENESSE CENTER, HAVING STARTED IN 1989 OR  
7 '90. AND I WAS INTRODUCED TO THE JENESSE CENTER BY THEN  
8 ASSEMBLYWOMAN MARGUERITE ARCHIE HUDSON. THE JENESSE CENTER WAS  
9 ONE OF THE INSTRUMENTAL TASKFORCES FOR BLACK WOMEN'S FORUM  
10 DURING THAT TIME AND ALSO ONE OF OUR PROJECTS. THE BOTTOM LINE  
11 IS THAT I HAVE ALWAYS BELIEVED IN THE MISSION OF THE CENTER,  
12 AND I HAVE SEEN IT COME FROM VERY HUMBLE BEGINNINGS TO WHERE  
13 IT IS TODAY AND STILL GROWING. THANKS TO OUR DIRECTOR, KAREN  
14 EARL, AND THE ENTIRE STAFF, A ADRIAN LEMAR WHO IS HERE WITH  
15 US, THE BOARD, THE ANGELS, MISS HALLE BERRY WHO HAS BEEN SO  
16 INSTRUMENTAL IN THE INCREASED SUPPORT OVER THE YEARS. AND OF  
17 COURSE I WOULD BE REMISS IF I DID NOT THANK OUR PRESIDENT OF  
18 THE BOARD IN HER ABSENCE, MISS AVIS FRAZIER THOMAS, WHO PUTS  
19 ALL OF HER HEART AND SOUL INTO ENSURING THAT JENESSE RECEIVES  
20 THE NEEDED SUPPORT. THANK YOU, SUPERVISOR MARK RIDLEY-THOMAS  
21 AND YOUR WONDERFUL WIFE AVIS, WHO HAS BEEN THERE FOR US. I AM  
22 INDEBTED TO YOU BOTH AND ALL WHO HAVE AND CONTINUE TO DO WHAT  
23 THEY CAN TO HELP US IN OUR ENDEAVOR TO ERADICATE DOMESTIC  
24 VIOLENCE. AGAIN, THANK YOU. [APPLAUSE.]

25





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1    **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH, MADAM CHAIR, AND TO  
2    ALL THE RECIPIENTS, THAT CONCLUDES MY PRESENTATIONS.

3

4    **SUP. MOLINA, CHAIR:** THANK YOU VERY MUCH. SUPERVISOR  
5    YAROSLAVSKY, YOUR PRESENTATION?

6

7    **SUP. YAROSLAVSKY:** I'D LIKE TO ASK DON NAKANISHI AND PROFESSOR  
8    DAVID YU. I GUESS THEY HAVE A DELEGATION WITH THEM. IT'S A  
9    PRIVILEGE FOR ME TO PRESENT THIS PROCLAMATION TO DR. DON  
10    NAKANISHI, WHO HAS SERVED WITH DISTINCTION SINCE 1990 AS THE  
11    DIRECTOR OF THE AMERICAN ASIAN STUDIES CENTER AT U.C.L.A., THE  
12    NATION'S LARGEST RENOWNED RESEARCH AND TEACHING INSTITUTE IN  
13    THE FIELD, PROVIDING LEADERSHIP AND VISION FOR THE NATIONAL  
14    DEVELOPMENT OF THE FIELDS OF ASIAN AMERICAN STUDIES AND RACE  
15    AND ETHNIC RELATIONS. DON HAS BUILT THE CENTER INTO AN  
16    ACADEMIC POWERHOUSE, OVERSEEING THE GROWTH OF ITS ENDOWMENT TO  
17    OVER \$6 MILLION, NURTURING A COMPLIMENT OF MORE THAN 40 TENURE  
18    TRACK FACULTY MEMBERS AND SIX ENDOWED ACADEMIC CHAIRS TEACHING  
19    A CURRICULUM OF MORE THAN 70 COURSES AND PUBLISHING NUMEROUS  
20    BOOKS AND MATERIALS AND MAINTENANCE OF THE LARGEST LIBRARY AND  
21    ARCHIVAL COLLECTIONS IN THE FIELD. DURING HIS 35-YEAR TENURE  
22    AS PROFESSOR AT U.C.L.A., DON HAS WRITTEN MORE THAN 100 BOOKS,  
23    ARTICLES AND REPORTS ON THE POLITICAL PARTICIPATION OF ASIAN  
24    PACIFIC AMERICANS AND OTHER ETHNIC AND RACIAL GROUPS IN  
25    AMERICAN POLITICS. HE'S CONDUCTED THE EDUCATIONAL RESEARCH ON



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1 ISSUES OF ACCESS AND REPRESENTATION AND THE INTERNATIONAL  
2 POLITICAL DIMENSION OF MINORITY EXPERIENCES. HE HAS SERVED ON  
3 THE BOARDS OF DIRECTORS OF MANY PRESTIGIOUS ORGANIZATIONS, AS  
4 FORMER PRESIDENT BILL CLINTON'S CIVIL LIBERTIES PUBLICATION  
5 EDUCATION FUND, THE SMITHSONIAN INSTITUTE'S NATIONAL BLUE  
6 RIBBON COMMISSION FOR THE 21ST CENTURY, THE SIMON WIESENTHAL  
7 MUSEUM OF TOLERANCE, THE JAPANESE AMERICAN NATIONAL MUSEUM AND  
8 NUMEROUS OTHERS. AND, DON, AFTER 35 YEARS, 40 YEARS AT THE  
9 CENTER, HE'S RETIRING. AND I GUESS HE'S ENTITLED TO RETIRE  
10 AFTER ALL OF THESE ACHIEVEMENTS. AND THE BOARD OF SUPERVISORS  
11 WANTED TO TAKE THIS OPPORTUNITY TO THANK DON NAKANISHI, AND  
12 COMMEND HIM FOR HIS ACADEMIC ACHIEVEMENTS AND EXTEND HIM  
13 SINCERE CONGRATULATIONS ON THE ASIAN AMERICAN STUDY CENTER'S  
14 40TH ANNIVERSARY AND ON HIS OWN RETIREMENT AND HIS OUTSTANDING  
15 SCHOLARSHIP AND INTELLECTUAL CONTRIBUTIONS. THE CENTER WAS  
16 FORMED WHEN I WAS A STUDENT AT U.C.L.A. I REMEMBER WHEN THE  
17 CENTER WAS FORMED. I THINK THE OFFICES WERE IN BUNCH HALL AT  
18 THE TIME? ARE YOU STILL IN BUNCH HALL?

19  
20 **DON NAKANISHI:** CAMPBELL.

21  
22 **SUP. YAROSLAVSKY:** CAMPBELL NOW. YOU MOVED UPTOWN FROM BUNCHE  
23 HALL. IT'S A SAFER BUILDING THAN BUNCHE HALL. BUT I REMEMBER  
24 WHEN THE CENTER WAS FORMED, AND IT WAS A PACE- SETTING  
25 DEVELOPMENT IN THE WORLD OF ACADEMIA. AND IT CERTAINLY WAS



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1 SOMETHING THAT THE UNIVERSITY, THE U.C.L.A. WAS VERY, VERY  
2 PROUD OF. SO, DON, I WANT TO PRESENT YOU WITH THIS  
3 PROCLAMATION SIGNED BY ALL FIVE OF US. THANK YOU FOR YOUR  
4 CONTRIBUTION. I KNOW THAT YOUR RETIREMENT DOESN'T MEAN  
5 RETIREMENT FROM PUBLIC SERVICE. YOU'LL FIND A WAY TO MAKE  
6 YOURSELF -- TO AVAIL YOURSELF TO THOSE OF US WHO VALUE YOUR  
7 SERVICE. BUT AT LEAST FOR YOUR 35 YEARS AT THE CENTER AND TO  
8 COMMEMORATE THIS 40TH ANNIVERSARY AT THE CENTER, I WANTED TO  
9 PRESENT YOU WITH THIS PROCLAMATION AND CONGRATULATE YOU AND  
10 THANK YOU. [APPLAUSE.] AND BEFORE I ASK DON TO SAY A FEW  
11 WORDS, I WANT TO INTRODUCE PROFESSOR DAVID YU, WHO WILL BE  
12 TAKING OVER DON'S POSITION AS THE DIRECTOR OF THE CENTER. AND  
13 I THINK YOU BOTH WANT TO SAY A COUPLE WORDS. SO LET ME TURN IT  
14 OVER TO DON FOR A SECOND. SUPERVISOR YAROSLAVSKY, IF YOU'D  
15 PERMIT ME, I'D LIKE TO HAVE SUPERVISOR RIDLEY-THOMAS, WHO  
16 WOULD LIKE TO SHARE A FEW WORDS?

17

18 **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH, MADAM CHAIR AND  
19 SUPERVISOR YAROSLAVSKY. YOU KNOW, THIS IS A RATHER IMPORTANT  
20 ACKNOWLEDGMENT. AND I WANT TO ASSOCIATE MYSELF WITH THE  
21 REMARKS MADE BY SUPERVISOR YAROSLAVSKY IN THIS INSTANT. DON  
22 NAKANISHI IS IMPORTANT TO A WHOLE HOST OF PEOPLE, MANY OF WHOM  
23 REMEMBER RATHER VIVIDLY IN 1989 WHEN THERE WAS A HUGE RALLY ON  
24 THE CAMPUS, SOME 300 PLUS PEOPLE ASSEMBLED TO PUSH FOR WHAT  
25 WAS LONG OVERDUE: AN AUDIENCE, FULLY MULTIRACIAL, COMMITTED TO



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1 JUSTICE BEING DONE, FAIRNESS BEING DISPLAYED AT U.C.L.A. AND  
2 ACKNOWLEDGING THE MERIT, BECAUSE THE MERIT WAS ESSENTIALLY  
3 WHAT YOU EMBODIED. AND SO FOR MANY OF US, YOUR PRESENCE HAS  
4 REPRESENTED A SIGNIFICANT MILESTONE IN THE ADVANCEMENT OF  
5 CIVIL RIGHTS AND EQUITY IN THE CONTEXT OF THE U.C. SYSTEM. AND  
6 I SIMPLY WANT TO SAY THAT ON BEHALF OF A LARGE NUMBER OF  
7 SOMEWHAT SILENT ADMIRERS, THAT WE ACKNOWLEDGE YOUR LONG-TERM  
8 COMMITMENT AND AGAIN THANK SUPERVISOR YAROSLAVSKY FOR BRINGING  
9 FORTH THIS RATHER IMPORTANT AND INDEED HISTORICAL PRESENTATION  
10 TODAY. THANK YOU, DON. [APPLAUSE.]

11

12 **DON NAKANISHI:** I'D LIKE TO THANK ALL OF THE MEMBERS OF THE  
13 BOARD OF SUPERVISORS FOR THIS GREAT HONOR. AND IN PARTICULAR  
14 I'D LIKE TO THANK SUPERVISORS YAROSLAVSKY AND RIDLEY-THOMAS.  
15 IN MANY WAYS, THEY SERVE AS SORT OF BOOKENDS FOR TWO DIFFERENT  
16 PARTS OF MY CAREER. THE FIRST IS SUPERVISOR YAROSLAVSKY, WHO  
17 PROBABLY HAS FORGOTTEN BUT, YOU KNOW, I INTERVIEWED HIM WHEN I  
18 WAS DOING MY DISSERTATION. AND HE WAS STILL IN PUBLIC SERVICE,  
19 VERY, VERY ACTIVE IN THE ISSUE DEALING WITH SOVIET JEWRY. AND  
20 I HAD THE OPPORTUNITY TO SPEND A COUPLE OF HOURS WITH HIM AND  
21 TO LEARN MORE ABOUT THE ISSUE AND WHAT MOTIVATED HIM TO BE SO  
22 INVOLVED. AND THE OTHER IS SUPERVISOR RIDLEY-THOMAS, WHO WAS  
23 PART OF THAT RALLY AND WHO SERVED TO SUPPORT MY EFFORTS AT  
24 U.C.L.A. JUST PRIOR TO MY BECOMING DIRECTOR OF THE ASIAN  
25 AMERICAN STUDIES CENTER, FOR WHICH I'VE BEEN ABLE TO SERVE FOR



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1 THE LAST 20 YEARS. AND ASIDE FROM DAVID YU, I'M VERY, VERY  
2 PLEASED THAT UP HERE WE HAVE MY SON, THOMAS NAKANISHI, WHO  
3 SPENT THE LAST COUPLE OF YEARS WITH MAYOR VILLARAIGOSA ON HIS  
4 STAFF. AND YESTERDAY BECAME THE SPECIAL ASSISTANT TO THE  
5 PRESIDENT OF MALDEF, TOM S ENZ AND SO HE'S STARTING A NEW  
6 ASSIGNMENT. AND I'M ALSO JOINED HERE BY SOME OF THE MEMBERS OF  
7 THE STAFF IF THE ASIAN AMERICAN STUDIES CENTER WHO REALLY  
8 PLAYED AN INDISPENSABLE ROLE IN THE SUCCESS OF THE CENTER  
9 DURING THE LAST 40 YEARS. SO THANK YOU VERY MUCH. AND I'D NOW  
10 LIKE TO INTRODUCE OUR NEW DIRECTOR, DAVID YU, WHO CAME TO US  
11 FROM CLAREMONT MCKENNA, AND IS THE LEADING FIGURE IN ASIAN  
12 AMERICAN HISTORY AND RELIGIOUS STUDIES. DAVE? [APPLAUSE.]

13

14 **DAVID YU:** THANKS, DON. AND THANK YOU, SUPERVISOR. AT THE HEART  
15 OF PROFESSOR NAKANISHI'S LEADERSHIP I THINK HAS BEEN SERVICE.  
16 NOT ONLY TO THE UNIVERSITY, BUT TO A REALLY BROAD AND  
17 INCLUSIVE SENSE OF COMMUNITY THAT'S DEEPLY ROOTED IN LOS  
18 ANGELES. AND SO FOR ALL OF US WHO ARE ASSOCIATED WITH THE  
19 U.C.L.A. ASIAN AMERICAN STUDY CENTER, WE'RE PROUD TO CARRY ON  
20 THE LEGACY THAT DON HAS HELPED TO REALLY BUILD AND ESTABLISH.  
21 SO THANK YOU VERY MUCH. [APPLAUSE.]

22

23 **SUP. MOLINA, CHAIR:** THAT CONCLUDES OUR PRESENTATIONS. WE'RE  
24 GOING TO BEGIN WITH THIS MORNING'S SPECIALS BY SUPERVISOR DON  
25 KNABE.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. KNABE:** THANK YOU, MADAM CHAIR AND MEMBERS OF THE BOARD. I

3 HAVE A FEW ADJOURNMENTS. FIRST OF ALL THAT WE ADJOURN IN

4 MEMORY OF JULIE DEBOEVER, WHO WAS A PAST PRESIDENT OF OPTIMIST

5 YOUTH HOMES AND FAMILY SERVICES WHO PASSED AWAY APRIL 4TH

6 AFTER A BATTLE WITH PANCREATIC CANCER. SHE HAS BEEN A CHAMPION

7 OF THE NEEDY FOR OVER 40 YEARS AS AN OPTIMIST CLUB MEMBER AND

8 AS A BOARD MEMBER OF THE OPTIMIST YOUTH HOME. THAT'S ONE OF

9 THE AGENCIES COMMUNITY-BASED GROUP HOMES FOR GIRLS, BEARS HER

10 NAMES. SHE WAS A FORCE BEHIND THE FIRST GIRLS' HOME BEING

11 ACCEPTED BY THE AGENCY BACK IN 1980. SHE WILL BE TRULY MISSED.

12 SHE IS SURVIVED BY HER FIVE DAUGHTERS, LYNN, PAM, VICTORIA,

13 TERRY AND LORI. AND ALL OF US THAT HAVE WORKED WITH HER OVER

14 THE YEARS WILL TRULY MISS HER. ALSO THAT WE ADJOURN IN MEMORY

15 OF DANNY GALINDO, FORMER L.A.P.D. DETECTIVE BEST KNOWN FOR

16 INVESTIGATING THE NOTORIOUS TATE-LABIANCA MURDERS. HE WAS A

17 FIGHTER PILOT DURING WORLD WAR II. JOINED THE L.A.P.D.,

18 QUICKLY BECAME A DETECTIVE. HE WAS THE HEAD AND MEMBER OF

19 L.A.D.P.'S PRESTIGIOUS ROBBERY- HOMICIDE DIVISION. HE IS

20 SURVIVED BY HIS WIFE OF 53 YEARS, MARGIE; DAUGHTER, TAMMY;

21 SON, GARY; AND GRANDDAUGHTER, SAVANNAH. ALSO ADJOURN IN MEMORY

22 OF DR. WESLEY HELZER, SON OF RUSSIAN IMMIGRANTS WHO PASSED

23 AWAY AT THE AGE OF 83 ON APRIL 9TH. HE WAS BORN IN NEBRASKA,

24 GREW UP IN WYOMING, JOINED THE NAVY, SERVING SEVERAL TOURS IN

25 OKINAWA. AFTER HE WAS DISCHARGED, HE WENT TO LOS ANGELES





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1 COLLEGE OF CHIROPRACTIC AND HE BEGAN PRACTICING IN THE CITY OF  
2 BELLFLOWER, BUILDING ONE OF THE LARGEST PRACTICES IN THE  
3 STATE. IN 1973 HE WAS AWARDED CHIROPRACTOR OF THE YEAR BY THE  
4 PROFESSIONAL CHIROPRACTIC ASSOCIATION OF AMERICA. HE WAS A  
5 DEVOTED FAMILY MAN, EXPERT HORSEMAN, AUTHOR, INVENTOR, PILOT  
6 AND HEALTHCARE PIONEER. DOC IS SURVIVED BY HIS FIVE CHILDREN,  
7 GOOD FRIEND, PAUL; JOHN, SHERRY, MARY, AND DANIEL, 13  
8 GRANDCHILDREN AND FIVE GREAT GRANDCHILDREN. ALSO THAT WE  
9 ADJOURN IN MEMORY OF WILLIAM SAMARIS, A PALEONTOLOGIST AND  
10 SCIENCE TEACHER WHO HELPED LAUNCH SAN PEDRO'S CABRILLO MARINE  
11 AQUARIUM, RECENTLY PASSED AWAY AT THE AGE OF 78. HE DEVOTED  
12 MUCH OF HIS TIME TO BEING A LOCAL NATURALIST, STUDYING GEOLOGY  
13 AND MARINE BIOLOGY AFTER GRADUATING FROM SAN PEDRO AS WELL AS  
14 LONG BEACH STATE. HE TAUGHT SCIENCE AT CARSON HIGH FROM 1961  
15 TO 1991. SURVIVED BY HIS WIFE, MARY; DAUGHTERS, STACEY AND  
16 PENNY; STEPDAUGHTERS, TERESA AND DELORA AND, AND STEPSONS JIM  
17 AND JOHN. MADAM CHAIR, THOSE ARE MY ADJOURNMENTS.

18

19 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

20

21 **SUP. KNABE:** I DO HAVE A MOTION FOR A REWARD. ON SUNDAY,  
22 JANUARY 17TH OF THIS YEAR, LUIS SALCEDO WAS VISITING FAMILY  
23 MEMBERS IN THE CITY OF LONG BEACH. THERE WAS A BARBECUE IN A  
24 COURTYARD WHEN A MALE ENTERED THE BACK OF THE COURTYARD AND  
25 BEGAN SHOOTING AT THE CROWD. THIS WAS A VERY BRAZEN ATTACK.



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1 IT'S THE SECOND ONE TO TAKE PLACE. THEN ON FEBRUARY 11TH  
2 ANOTHER ATTACK TOOK PLACE MATCHING THE DESCRIPTION OF THE  
3 SUSPECT FROM PINE AVENUE USING THE SAME GUN TO SHOOT AT A  
4 GROUP OF MALE BLACKS IN THE AREA OF 11TH AND MYRTLE. THIS  
5 SHOOTING ALSO HAPPENED DURING DAYTIME RIGHT IN FRONT OF  
6 NUMEROUS WITNESSES. NO ONE HAS BEEN ARRESTED IN THESE CASES.  
7 HOMICIDE DETECTIVES BELIEVE THE SUSPECT IS A GANG MEMBER.  
8 EXTENSIVE INVESTIGATION HAS BEEN CONDUCTED TO IDENTIFY A  
9 SUSPECT. AFTER MEETING WITH NEGATIVE RESULTS, THE HOMICIDE  
10 DETECTIVES FELT THAT A REWARD WOULD BE NECESSARY. I WOULD MOVE  
11 THAT THE BOARD OF SUPERVISORS OFFER A \$10,000 REWARD FOR  
12 INFORMATION LEADING TO THE ARREST AND CONVICTION OF THE  
13 PERPETRATORS OF THIS VERY SERIOUS CRIME.

14

15 **SUP. MOLINA, CHAIR:** OKAY. THAT ITEM IS BEFORE US. IT'S MOVED  
16 AND SECONDED. ANY QUESTION OR COMMENT? ANY OBJECTION? IF NOT,  
17 SO ORDERED ON THAT ITEM.

18

19 **SUP. KNABE:** MADAM CHAIR, I HELD ITEM 3. AND I BELIEVE SOMEONE  
20 ELSE FROM THE PUBLIC HELD IT, AS WELL, TOO. PARDON ME? JUST  
21 ME? THIS IS JUST MORE FOR RECOGNITION THAN ANY ISSUE WITH  
22 THIS. I WAS UP EARLY ONE MORNING ON MY TREADMILL WATCHING  
23 "GOOD MORNING AMERICA" WHEN A PIECE OF EQUIPMENT WAS SHOWN ON  
24 THE TV, A ROBOTIC PIECE OF EQUIPMENT THAT ALLOWED PEOPLE THAT  
25 HAD NEVER WALKED BEFORE TO WALK. AND I TOOK NOTE OF IT AND



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1 SAID, "YOU KNOW WHAT? THIS MIGHT BE SOMETHING WE COULD USE AT  
2 RANCHO IF IT WAS AVAILABLE. SO I JUST WANTED TO GIVE A SHOUT  
3 OUT TO OUR NEW MEDICAL DIRECTOR, DR. MIN LEE ASIN AND THE  
4 RANCHO TEAM FOR MAKING THIS A REALITY. DR. ASIN AND HIS STAFF  
5 HAVE WORKED DILIGENTLY TO GET THIS STATE OF THE ART PIECE OF  
6 EQUIPMENT. IT HAS BEEN DONATED TO RANCHO BY THE CEREBRAL PALSY  
7 INTERNATIONAL RESEARCH FOUNDATION IN INTERACTIVE MOTION  
8 TECHNOLOGIES. SO I JUST REALLY WANT TO THANK THEM FOR THEIR  
9 GENEROSITY. OBVIOUSLY, THIS WILL BE ESPECIALLY OF BENEFIT TO  
10 OUR PEDIATRIC CEREBRAL PALSY PATIENTS AT RANCHO. AND WOULD  
11 JUST ENCOURAGE EVERYONE -- I MEAN, THANKS AGAIN TO ALL WHO  
12 MADE IT POSSIBLE. IT'S AN INCREDIBLE PIECE OF EQUIPMENT. AND  
13 SEEING THE JOY ON ONE'S FACE NEVER BEEN OUT OF A WHEELCHAIR  
14 BUT BEING ABLE TO WALK, IT WAS TRULY AMAZING. SO WITH THAT,  
15 MADAM CHAIR, I MOVE THE ITEM.

16

17 **SUP. MOLINA, CHAIR:** I THINK THEY DESERVE CONGRATULATIONS FROM  
18 ALL OF US. THAT'S GREAT. ALL RIGHT. MOVED AND SECONDED. IF  
19 THERE'S NO OBJECTION, SO ORDERED ON THAT ITEM.

20

21 **SUP. KNABE:** AND THEN ITEM 34 WAS HELD BY SOMEONE? I HAVE  
22 PEOPLE IN THE AUDIENCE THAT ARE HERE IF NECESSARY. I'D LIKE TO  
23 MOVE THE ITEM SOON. I ASSUME ARNOLD DIDN'T GET STUCK IN  
24 TRAFFIC AND HE'S HERE.

25



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1   **SUP. MOLINA, CHAIR:** YES, HE DID HOLD THAT ITEM AND THE I'M  
2   GOING TO HAVE YOU, ARNOLD, ALSO ADDRESS ITEMS 2, 3-D, 4-D, 4-  
3   H, 28, 32, 47 AND 50.

4

5   **ARNOLD SACHS:** GOOD MORNING, COUNTY SUPERVISORS. JUST VERY  
6   QUICKLY ON ITEM 34, FUND FOR THE P.B. TRANSIT. WHEN YOU HAVE A  
7   HEARING REGARDING THE FUNDS FOR THE BEACH CITY TRANSIT,  
8   SUPERVISOR KNABE, WILL THERE BE A HEARING REGARDING FUNDS FOR  
9   THE BEACH CITY TRANSIT AND THEIR OBLIGATION OR THEIR  
10   PARTNERSHIP WITH METRO'S -- WHAT WAS THE PROGRAM METRO HAD?  
11   DAMN! FOR THE COMMUNITY-WIDE METRO PROGRAM, THEY HAD A COUPLE  
12   YEARS AGO WHERE IT WAS A SEAMLESS TRANSITION BETWEEN  
13   TRANSPORTATION PROVIDERS. THERE NEEDS TO BE A BETTER  
14   DISCUSSION ON THE RESULTS OF THE BEACH CITY TRANSIT AND HOW  
15   THEY OPERATE. IT'S AN ATROCIOUS SERVICE.

16

17   **SUP. KNABE:** TWO THINGS. NUMBER ONE. IT'S MY FOURTH DISTRICT'S  
18   PROP A FUNDS. NUMBER 2, IT'S NOT BEACH CITY TRANSIT.

19

20   **ARNOLD SACHS:** BUT I'M JUST ASKING IF THERE'S SOMETHING  
21   REGARDING BEACH CITY TRANSIT, IT SHOULD BE UP TO THE PUBLIC.  
22   THAT'S 34. ITEM 2, YOU WANT TO -- I KNOW THIS ITEM WAS  
23   CONTINUED, BUT THIS IS THE THIRD WEEKEND. IT'S A JUDGE TO  
24   OVERSEE MEASURE FUNDING. AND I'M JUST VERY CURIOUS TO KNOW HOW  
25   THE JUDGE WILL OPERATE OR CONSIDER WHEN MEASURE R FUNDS ARE



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1 APPROPRIATED TO THE GOLD LINE THAT'S GOING TO BE BUILT BY THE  
2 BLUE LINE CONSTRUCTION AUTHORITY. IT JUST DOESN'T HAVE ANY  
3 LEGAL STANDING, ESPECIALLY SINCE THERE'S A SENATE LAW, A  
4 SENATE BILL 1847 THAT SAYS THE BLUE LINE CONSTRUCTION  
5 AUTHORITY WILL BUILD THE BLUE LINE FROM PASADENA, FROM UNION  
6 STATION THROUGH PASADENA OUT TO SIERRA MADRE VILLA TO THE CITY  
7 OF CLAREMONT.

8

9 **SUP. KNABE:** THAT'S TOTALLY UNRELATED TO THIS JUDGE. THE JUDGE  
10 WAS SET UP THROUGH PROPOSITION R, APPROVED BY THE VOTERS, AND  
11 ONE OF SEVERAL APPOINTED BY EACH ENTITY.

12

13 **ARNOLD SACHS:** BUT IF MEASURE R FUNDS ARE APPROPRIATE TO THAT  
14 PROJECT, I'D LIKE TO KNOW HOW THE JUDGE WILL RULE, THAT'S ALL.  
15 ITEM 3-D IS \$25,000 FOR A SCHOOL. I THINK THAT IT WOULD BE  
16 NICE IF YOU HAD MATCHING SUPERVISORIAL DISCRETIONARY FUNDS TO  
17 GO ALONG WITH IT. THAT'S ITEM 3-D. ITEM 4-H REGARDING SOME  
18 DEBT COLLECTION. YOU MAY HAVE HEARD RECENTLY THAT THE  
19 L.A.D.W.P. IS NOT PAYING A PROPERTY TAX BUT THEY'RE DOING A  
20 TRANSFER IN LIEU OF THE PROPERTY TAX. AND THE CITY IS HAVING  
21 DIFFICULTY GETTING A FINAL PAYMENT. AND I WAS WONDERING IF, A,  
22 THE L.A.D.W.P. IS PAYING PROPERTY TAX TO THE COUNTY? OR DO  
23 THEY HAVE A TRANSFER THE SAME WAY THEY HAVE AS THE CITY? AND  
24 IF THEY DO OR THEY DON'T, WE'VE HEARD DISCUSSION FROM THE  
25 SUPERVISORS HOW MUCH THE INCREASE THAT THEY'RE LOOKING FOR



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1 MIGHT COST THE COUNTY. WILL THE COUNTY GO AFTER THEM AS BEING  
2 DELINQUENT IN PAYING THEIR PROPERTY TAX? ITEM 28, ITEM 28  
3 STARTS OUT AS A PROJECT TO REPLACE THE SURGERY -- I WAS JUST  
4 WONDERING ON THAT, THE SURGICAL UNIT. HARBOR U.C.L.A. MEDICAL  
5 CENTER SURGERY EMERGENCY REPLACEMENT PROJECT. IS THE PARKING  
6 GARAGE PART OF THAT PROJECT? BECAUSE IT GOES ON TO SAY THAT  
7 THEY ARE GOING TO BUILD A PARKING GARAGE. OR ARE THEY GOING TO  
8 REPLACE THE SURGERY EMERGENCY PART OF THE HOSPITAL? OR ARE  
9 THEY GOING TO BUILD A NEW WING?

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT, MR. SACHS. IT'S YOUR TIME.

12

13 **ARNOLD SACHS:** ITEM 32.

14

15 **SUP. MOLINA, CHAIR:** THAT'S YOUR TIME.

16

17 **ARNOLD SACHS:** ITEM 32?

18

19 **SUP. MOLINA, CHAIR:** THAT IS YOUR TIME.

20

21 **SUP. KNABE:** MADAM CHAIR, I'LL MOVE THE ITEMS.

22

23 **ARNOLD SACHS:** I'LL SAVE THOSE FOR PUBLIC COMMENT THEN MA'AM.

24 THANK YOU.

25





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1   **SUP. MOLINA, CHAIR:** ITEM 2, 3-D, 4-D, 4-H, 28, 32, 34, 47 AND  
2   50 MOVED BY SUPERVISOR KNABE. SECONDED BY MYSELF. IF THERE'S  
3   NO OBJECTION, SO ORDERED ON THOSE ITEMS.

4

5   **SUP. KNABE:** OKAY, THANK YOU, THANK YOU, MADAM CHAIR. MADAM  
6   CHAIR, I ALSO HELD ITEM NO. 12? AND AGAIN IT WAS JUST FOR  
7   PRETTY MUCH OF A SHOUT. I JUST PERSONALLY WANTED TO EXPRESS MY  
8   APPRECIATION TO HOWARD KAHN AND THE BOARD OF GOVERNORS OF L.A.  
9   CARE FOR THEIR VERY GENEROUS GIFT. L.A. CARE HAS A VERY BIG  
10   MISSION TO PROTECT THE COMMUNITY SAFETY NET. AND THEY HAVE  
11   CONTINUALLY PUT THEIR MONEY WHERE THEIR MOUTH IS, WHETHER IT  
12   BE RANCHO, WHETHER IT BE SOME OF OUR OTHER MEDICAL FACILITIES,  
13   WHETHER IT BE CLINICS. THIS IS JUST ANOTHER STEP HERE TO  
14   SUPPORT THE REOPENING OF M.L.K. SO ONCE AGAIN, THEY'VE COME  
15   THROUGH TO ASSIST THE COUNTY AND I JUST WANT TO THANK THEM FOR  
16   THEIR CONTINUED SUPPORT. WITH THAT, MADAM CHAIR, I'D MOVE THE  
17   ITEM.

18

19   **SUP. MOLINA, CHAIR:** ALL RIGHT. WE HAVE A PUBLIC SPEAKER ON  
20   THIS ITEM. DR. CLAVREUL, IF YOU'D JOIN US?

21

22   **DR. GENEVIEVE CLAVREUL:** GOOD MORNING. DR. GENEVIEVE CLAVREUL.  
23   ON THE ITEM 12, YOU KNOW, I HAVE ALWAYS WONDERED WHAT THE  
24   ACTUAL RELATIONSHIP BETWEEN THE COUNTY AND L.A. CARE. DOES NOT



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1 L.A. CARE ALSO RECEIVE MONEY FROM THE COUNTY? NOT FROM THE  
2 COUNTY WHATSOEVER?

3

4 **SUP. KNABE:** (OFF MIC COMMENTS).

5

6 **DR. GENEVIEVE CLAVREUL:** WELL I WAS JUST SEEING, YOU KNOW, I'M  
7 SEEING KIND OF A QUASI, NOT CLEAR RELATIONSHIP BETWEEN L.A.  
8 CARE AND L.A. COUNTY.

9

10 **SUP. KNABE:** IT'S VERY STATUTORY. IT'S VERY CLEAR. IT'S VERY  
11 CLEAR. WE CAN GET YOU THE DELINEATION IF YOU LIKE.

12

13 **DR. GENEVIEVE CLAVREUL:** OKAY. THAT'S ALL I HAD TO SAY FOR  
14 TODAY.

15

16 **SUP. MOLINA, CHAIR:** THANK YOU.

17

18 **SUP. KNABE:** THANK YOU. I THINK SUPERVISOR RIDLEY-THOMAS, YOU  
19 WANTED TO SAY SOMETHING ON 12, DID YOU NOT?

20

21 **SUP. RIDLEY-THOMAS:** YES, MADAM CHAIR. LET ME ASSOCIATE MY  
22 REMARKS BRIEFLY WITH THAT OF SUPERVISOR KNABE. ANY OPPORTUNITY  
23 THAT WE CAN SEIZE TO EVIDENCE THAT WE ARE EARNESTLY PURSUING  
24 WHAT OUGHT TO BE DESCRIBED AS A PUBLIC-PRIVATE PARTNERSHIP IS  
25 A GOOD THING. THIS CAN, IN FACT, BE A PART OF THE MODEL FOR



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1 WHAT PUBLIC-PRIVATE PARTNERSHIPS IN THE HEALTHCARE CONTEXT  
2 INDEED WOULD LOOK LIKE. I THINK FURTHER THAT PROPERLY DONE, WE  
3 WILL SET AN EXAMPLE FOR THE NATION IN TERMS OF HOW THIS CAN  
4 TURN FROM SOMETHING THAT WE ALL REGRETTED TO SOMETHING THAT WE  
5 ALL CAN CELEBRATE. THE SPECIFIC THING THAT I WANT TO SUGGEST  
6 IN THE CONTEXT OF THE MOTION, AND IT IS NOT TO ALTER IT IN A  
7 SIGNIFICANT WAY, ESSENTIALLY THAT THE RECEIPTS THAT HAVE COME  
8 TO OUR ATTENTION FROM ADDITIONAL PHILANTHROPIC CONTRIBUTIONS,  
9 WHICH WE ENCOURAGE, THAT THE BOARD BE APPROPRIATELY NOTIFIED  
10 SO THAT, IN FACT, IT IS A MATTER OF PUBLIC RECORD AND I WOULD  
11 SO MOVE.

12

13 **SUP. MOLINA, CHAIR:** ALL RIGHT. IT'S BEEN MOVED AND SECONDED.  
14 ANY OTHER QUESTION OR COMMENT? IF NOT --

15

16 **SUP. YAROSLAVSKY:** THAT ASSUMES THAT NOTIFIED BEFORE THE  
17 ACCEPTANCE?

18

19 **SUP. RIDLEY-THOMAS:** RIGHT.

20

21 **SUP. YAROSLAVSKY:** BEFORE THE ACCEPTANCE OF THE RECEIPT. I'LL  
22 SECOND.

23

24 **SUP. MOLINA, CHAIR:** I DON'T THINK THAT'S A PROBLEM. ALL RIGHT.  
25 THERE IS NO OBJECTION. SO ORDERED ON THAT ITEM AS AMENDED. ALL



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1 RIGHT. BEFORE I CALL ON SUPERVISOR ANTONOVICH FOR HIS  
2 SPECIALS, I'M GOING TO CALL UP ITEM S-1, SCHEDULED FOR 11  
3 O'CLOCK. I'M GOING TO ASK THE HEALTH MANAGEMENT ASSOCIATES TO  
4 JOIN US FOR A PRESENTATION?

5

6 **SUP. ANTONOVICH:** CAN I DO MY ADJOURNMENTS WHILE THEY'RE COMING  
7 UP?

8

9 **SUP. MOLINA, CHAIR:** SURE.

10

11 **SUP. ANTONOVICH:** FIRST I WOULD LIKE THE BOARD TO ADJOURN IN  
12 MEMORY OF THE PRESIDENT AND FIRST LADY OF POLAND, LECH AND  
13 MARIA KACZYNSKI, WHO WERE TRAGICALLY KILLED ON APRIL 10TH IN  
14 RUSSIA IN AN AIRPLANE CRASH. HE WAS FORMERLY A SENATOR, A  
15 SOLIDARITY OFFICIAL, PRESIDENT OF THE SUPREME CHAMBER OF  
16 CONTROL, MINISTER OF JUSTICE AND THE MAYOR OF WARSAW. HE  
17 LEAVES HIS DAUGHTER, MARTA, AND TWO GRANDCHILDREN. WITH HIM  
18 WERE MEMBERS OF HIS GOVERNMENT, HIGH RANKING OFFICIALS. AND IT  
19 WAS JUST ABOUT A WEEK AGO WE HAD THE CONSUL GENERAL HERE FROM  
20 POLAND WHEN WE RECOGNIZED HER. SO I MOVE THAT ALL MEMBERS BE  
21 INVOLVED WITH THIS PROCLAMATION IN HONOR OF THE PRESIDENT AND  
22 HIS FAMILY'S PASSING. SECOND, I'D LIKE TO MOVE THAT WE ADJOURN  
23 IN MEMORY OF RALPH PARKS. HE WAS A FORMER HOSPITAL  
24 ADMINISTRATOR AT GLENDALE MEMORIAL HOSPITAL. HE RETIRED A  
25 NUMBER OF YEARS AGO. QUITE ACTIVE IN THE COMMUNITY. RALPH WAS



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1 A GOOD FRIEND. HE AND HIS WIFE, MARTHA, AND THEIR CHILDREN  
2 WERE QUITE INVOLVED IN OUR COMMUNITY AND THEN THEY MOVED TO  
3 NEVADA. HE PASSED AWAY AT THE AGE OF 72. LUCILLE PERSHING, SHE  
4 PASSED AWAY AT THE AGE OF 92 ON APRIL 7TH. SHE LEAVES BEHIND  
5 HER DAUGHTER, CANDACE REED, AND SON, TOM. LUCILLE WAS QUITE  
6 ACTIVE IN REPUBLICAN PARTY VOLUNTEER ORGANIZATIONS WITH THE  
7 WOMEN'S FEDERATED AND OTHERS IN THE BURBANK, GLENDALE, SAN  
8 FERNANDO VALLEY AREA AND QUITE AN INSPIRATION AND ROLE MODEL.  
9 TIMOTHY WHITE WHO PASSED AWAY, LONGTIME RESIDENT OF THE COUNTY  
10 AND RESIDENT OF THE SANTA CLARITA VALLEY. HE WAS A FIVE-YEAR  
11 VETERAN OF OUR COUNTY SHERIFF'S DEPARTMENT. HE WAS THE  
12 YOUNGEST VICTIM AND LAST SURVIVING MEMBER OF THE 1980 UKIAH,  
13 CALIFORNIA KIDNAPPINGS. HE LEAVES BEHIND HIS WIFE, DENA, AND  
14 THEIR TWO CHILDREN, HANNAH AND LUCAS, AND HIS MOTHER AND  
15 FATHER AND SISTER. GEORGE HANFT, LONGTIME TEMPLE CITY  
16 RESIDENT. HE WAS A GRADUATE OF PASADENA COMMUNITY COLLEGE AND  
17 THE ART CENTER COLLEGE OF DESIGN WHERE HE WAS ART DIRECTOR FOR  
18 AD AGENCIES UNTIL HE STARTED HIS OWN STUDIO. HE HAD BEEN THE  
19 WINNING RECIPIENT OF THE WATER COLORIST AND PRESIDENT OF THE  
20 MID VALLEY ARTS LEAGUE AND HE DESIGNED THE ENTRANCE TO THE  
21 CITY OF TEMPLE CITY, THE TEMPLE CITY FLAG, THE LOGOS FOR  
22 TEMPLE CITY'S CHAMBER AND THE CAMELLIA FESTIVAL, THE TEMPLE  
23 CITY UNIFIED SCHOOL DISTRICT, AND THE HISTORICAL SOCIETY. AND  
24 IS SURVIVED BY HIS WIFE OF 58 YEARS, NANCY JEWEL GARBE, WHO IS  
25 A RESIDENT OF L.A. COUNTY IN THE ANTELOPE VALLEY. SHE WAS A



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1 GRADUATE OF THE UNIVERSITY OF LA VERNE. SHE SERVED HER COUNTY  
2 BY TEACHING MILITARY DEPENDENT CHILDREN AT GOOSE AIR FORCE  
3 BASE AND SHE TAUGHT FOR KEPPEL UNION SCHOOLS IN ANTELOPE  
4 VALLEY AND WAS A RETIRED ADMINISTRATOR FOR APPLE VALLEY SCHOOL  
5 DISTRICTS. RAQUEL DEL ROSARIO. SHE PASSED AWAY AT THE AGE OF  
6 92. SHE WAS THE MOTHER OF MY CLASSMATES, LOUIE AND OSCAR DEL  
7 ROSARIO, BOTH WHO SERVED WITH THE LOS ANGELES POLICE  
8 DEPARTMENT, AND OSCAR LATER WITH ATTORNEY GENERAL JOHN VAN DE  
9 CAMP. SHE LEAVES BEHIND HER TWO SONS, HER SIX GRANDCHILDREN,  
10 ELEVEN GREAT GRANDCHILDREN. ELDON ADCOCK, PASSED AWAY AT THE  
11 AGE OF 80. HE WAS A RETIRED SERGEANT OF THE L.A. COUNTY  
12 SHERIFF'S DEPARTMENT. HE WAS AN ACTIVE MEMBER OF THE HOLY NAME  
13 OF MARY COMMUNITY IN SAN DIMAS, AND ALSO ACTIVE IN THE KNIGHTS  
14 OF COLUMBUS AND TROOP MASTER BOY SCOUT 423. FELIPE MARTINEZ,  
15 WHO WAS AN EMPLOYEE OF THE SOUTHERN PACIFIC RAILROAD WHO WAS  
16 TRAGICALLY KILLED AT THE AGE OF 83. AND MADELINE WYN, WHO WAS  
17 ACTIVE IN OUR LADY ASSUMPTION CATHOLIC CHURCH IN CLAREMONT AND  
18 ACTIVE IN NAMI. THOSE ARE MY ADJOURNMENT MOTIONS.

19  
20 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

21  
22 **SUP. KNABE:** THAT'S ALL I HAVE. THANK YOU.

23  
24 **SUP. MOLINA, CHAIR:** AND OF COURSE, ALL OF US ARE ADJOURNING IN  
25 THE MEMORY OF THE PRESIDENT OF POLAND. AND WE HAVE SENT





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1 LETTERS OUT TO POLISH GOVERNMENT AND WE WANT TO EXPRESS OUR  
2 PROFOUND CONDOLENCES TO ALL OF THE VICTIMS, THE FAMILY MEMBERS  
3 AS WELL AS THEIR COLLEAGUES AND ALL THE CITIZENS OF POLAND FOR  
4 THEIR GREAT LOSS. ALL RIGHT. WITH THAT, I'D LIKE TO CALL UP  
5 THE HEALTH MANAGEMENT ASSOCIATES. SHEILA, IF YOU WOULD MOVE  
6 FORWARD AND INTRODUCE THEM, WE'RE GOING TO HAVE THIS  
7 PRESENTATION.

8

9 **SHEILA SHIMA:** GREAT. THANK YOU, MADAM CHAIR AND SUPERVISORS.  
10 ITEM S-1 ON YOUR AGENDA TODAY IS THE HEALTH MANAGEMENT  
11 ASSOCIATE'S REPORT AND ALSO CONSIDERATION OF THE C.E.O.'S  
12 RECOMMENDATIONS REGARDING THAT REPORT IN OUR APRIL 1ST  
13 MEMORANDUM. AND SO I'LL GO AHEAD AND TURN IT OVER TO PAT  
14 TERRELL AND DR. TERRY CONWAY.

15

16 **PAT TERRELL:** GOOD MORNING. WE REALLY APPRECIATE THE TIME TO GO  
17 THROUGH THIS REPORT QUICKLY. MY NAME IS PAT TERRELL, I'M  
18 MANAGING PRINCIPAL AT HEALTH MANAGEMENT ASSOCIATES IN CHICAGO.  
19 AS WE GO THROUGH THIS REPORT, I WANT TO START BY --

20

21 **SUP. MOLINA, CHAIR:** DO YOU WANT TO BRING THE MICROPHONE UP A  
22 LITTLE CLOSER TO YOU? WE CAN BARELY HEAR YOU.

23

24 **PAT TERRELL:** I'M SORRY.

25



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1    **SUP. MOLINA, CHAIR:** THAT'S OK. THERE WE GO.

2

3    **PAT TERRELL:** AS WE WALK THROUGH THIS REPORT, WE WANT TO  
4    EMPHASIZE THAT AS WE LOOK AT THE ISSUES THAT YOU HAVE ASKED US  
5    TO LOOK AT, WE ARE FACING THE GREATEST CHANGE IN HEALTHCARE IN  
6    A GENERATION OR PROBABLY MORE THAN A GENERATION. AND SO WE  
7    ATTEMPTED TO ANSWER THE FOLLOWING QUESTION IN THIS REPORT: IF  
8    L.A. COUNTY IS GOING TO CONTINUE TO OPERATE A COMPREHENSIVE  
9    HEALTHCARE DELIVERY SYSTEM IN THE FACE OF IMPENDING CHANGES  
10    RELATED TO THE COVERAGE OF MEDI-CAL PATIENTS AND THE  
11    CONVERSION OF A LARGE NUMBER OF THOSE PATIENTS INTO MANAGED  
12    CARE PLANS, WHAT CHANGES DOES IT NEED TO MAKE IN THE WAY THAT  
13    IT DELIVERS SERVICES AND RELATES TO MANAGED CARE AND FORMS  
14    PARTNERSHIPS WITH PROVIDERS? WHAT ASSISTANCE CAN THE OFFICE OF  
15    MANAGED CARE OR OTHERS PROVIDE IN MAKING THIS TRANSFORMATION?  
16    AND WHAT STEPS MUST BE TAKEN TO ASSURE THAT ASSISTANCE? OVER  
17    THE LAST THREE MONTHS, THE APPROACH THAT DR. CONWAY AND I TOOK  
18    TO THIS EFFORT WAS TO REVIEW EVERY BIT OF DATA THAT CAME OUT  
19    OF THE HEALTH PLAN, C.H.P., D.H.S. IN TERMS OF UTILIZATION,  
20    INTERVIEWS ON THE GROUND, NOT ONLY WITH KEY STAKEHOLDERS IN  
21    THE HEALTH PLAN BUT ALSO ON THE GROUND, IN THE CLUSTERS, AT  
22    THE HOSPITALS THAT YOU RUN, IN THE CLINICS THAT YOU RUN,  
23    DISCUSSION WITH THE LEADERSHIP OF D.H.S. REGARDING ITS  
24    READINESS FOR MANAGED CARE, MONITORING WHAT WAS HAPPENING IN  
25    SACRAMENTO REGARDING THE 1115 WAIVER AND IN WASHINGTON



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1 REGARDING HEALTH REFORM TO MAKE SURE WHAT WE RECOMMENDED FIT  
2 INTO THOSE CHANGES. CONTINUALLY TOUCHING BACK WITH KEY PLAYERS  
3 BOTH IN THE C.E.O.'S OFFICE AND AT D.H.S. TO MAKE SURE THAT  
4 WHAT WE RECOMMEND IS ACTUALLY DOABLE IN YOUR SYSTEM. WE DON'T  
5 WANT TO GIVE YOU A RECOMMENDATION THAT ISN'T GOING TO WORK.  
6 WE'VE BEEN THERE. WE'VE BEEN IN PUBLIC SYSTEMS. WE KNOW HOW  
7 THINGS WORK AND WE WANT THIS TO BE DOABLE. SO THE REPORT THAT  
8 WE'VE GIVEN YOU HAVE FINDINGS AND RECOMMENDATIONS IN TWO BASIC  
9 CATEGORIES. AND WE THINK THAT IT'S IMPORTANT TO KNOW THEY'RE  
10 EQUALLY IMPORTANT. THE FIRST IS L.A. COUNTY'S CURRENT AND  
11 FUTURE RELATIONSHIP AND ARRANGEMENT WITH A MANAGED CARE  
12 PARTNER. AND I'M GOING TO WALK THROUGH THOSE FINDINGS AND  
13 RECOMMENDATIONS. THE SECOND, AND AGAIN EQUALLY IMPORTANT,  
14 BECAUSE IF YOU DON'T DEAL WITH THIS, THE FIRST ONE IS  
15 IRRELEVANT, IS THE CURRENT AND FUTURE ORGANIZATION OF HEALTH  
16 SERVICE DELIVERY WITHIN L.A. COUNTY IN ORDER TO MAXIMIZE  
17 READINESS FOR HEALTH REFORM AND FOR MANAGED CARE. SO, FIRST,  
18 L.A. COUNTY AND MANAGED CARE. OUR FINDINGS ARE -- AND THIS IS  
19 NOT A SURPRISE TO ANY OF YOU, I'M SURE -- THAT MEDI-CAL DOES  
20 AND WILL CONTINUE TO REPRESENT THE PREDOMINANT REVENUE SOURCE  
21 FOR THE L.A. COUNTY HEALTH SYSTEM. THAT MANY CURRENTLY  
22 UNFUNDED PATIENTS THAT YOU ARE RESPONSIBLE FOR NOW WILL, IN  
23 THE NEXT FOUR YEARS, MOVE INTO MEDI-CAL AS A RESULT OF  
24 NATIONAL HEALTH REFORM. AND THAT MOST MEDI-CAL PATIENTS, ONCE  
25 THEY ARE IN MEDI-CAL, WILL BE IN MANAGED CARE PLANS WITH A



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1    SIGNIFICANT INCREASE EVEN THIS YEAR LIKELY UNDER THE 1115  
2    WAIVER. CURRENTLY, THE COUNTY'S OFFICE OF MANAGED CARE, THE  
3    O.M.C. AT D.H.S., IS PREDOMINANTLY THE COMMUNITY HEALTH PLAN.  
4    IT RUNS THE HEALTH PLAN. IT IS NOT A MANAGEMENT SERVICES  
5    ORGANIZATION. ALMOST ALL OF ITS EMPLOYEES ARE RUNNING A HEALTH  
6    PLAN. THE C.H.P. DOES NOT, NUMBER ONE, KEEP A SIGNIFICANT  
7    NUMBER OF PATIENTS IN THE D.H.S. SYSTEM, MEDI-CAL PATIENTS.  
8    AND, IN FACT, THE PERCENTAGE OF ITS PATIENTS THAT ARE ASSIGNED  
9    TO D.H.S. RIGHT NOW ARE ABOUT 35 PERCENT, WITH 65 PERCENT  
10    GOING TO THE PRIVATE SECTOR. AND EVERY YEAR FOR THE LAST FOUR  
11    YEARS THAT PERCENTAGE HAS SLIPPED. NUMBER TWO, IT DOES NOT  
12    PROVIDE SUPPORT FOR THE SYSTEM CHANGE IN D.H.S. THAT IT'S  
13    GOING TO NEED TO KEEP AND RETAIN MEDI-CAL PATIENTS UNDER  
14    MANAGED CARE. AND NUMBER THREE, IT DOES NOT PROMOTE D.H.S. AS  
15    A PROVIDER IN OTHER PLANS. FURTHER, AND THIS IS IMPORTANT,  
16    BECAUSE THIS IS SOMETHING THAT WAS TALKED ABOUT A LOT, ITS  
17    PROFITABILITY IS QUESTIONABLE. IT CURRENTLY HAS ONE OF THE  
18    HIGHEST LEVELS OF ADMINISTRATIVE OVERHEAD OF ANY PLAN IN THE  
19    STATE OF CALIFORNIA THAT STILL REPORTS A HIGH LEVEL OF  
20    PROFITABILITY. WHILE THAT'S QUESTIONABLE AND WE'VE SPEND TIME  
21    REALLY LOOKING AT THE FINANCES, WE THINK IN OUR  
22    RECOMMENDATIONS WE WILL RESOLVE THAT ISSUE. SO THE COUNTY  
23    NEEDS TO BE MADE WHOLE IN WHATEVER YOU DO. WE WANT TO  
24    EMPHASIZE THAT WE THINK THE C.H.P. IS PROFESSIONALLY RUN. IT  
25    IS A SOLID HEALTH PLAN. IT HAS IMPROVED SIGNIFICANTLY OVER THE



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1 LAST SEVERAL YEARS. UNFORTUNATELY THAT ISSUE IS IRRELEVANT IN  
2 TERMS OF WHAT YOU NEED TO GET YOU READY FOR THE MASSIVE  
3 CHANGES IN THE HEALTH CARE DELIVERY SYSTEM. IN FACT, WE  
4 BELIEVE IT'S A DISTRACTION. IT MAKES YOU THINK THAT YOU'RE  
5 GETTING READY FOR MANAGED CARE WHEN YOU'RE NOT. THE HEALTH  
6 PLAN IS RUNNING A HEALTH PLAN. IT IS NOT CHANGING YOUR  
7 DELIVERY SYSTEM. WE THINK IT IS CRITICAL THAT D.H.S. HAS A  
8 MANAGED CARE PARTNER THAT, ONE, CAN DIRECT SIGNIFICANT NUMBER  
9 OF MEDI-CAL PATIENTS INTO THE COUNTY SYSTEM, NOT JUST THOSE  
10 THAT WERE DEFAULTED INTO THE C.H.P. NUMBER TWO, IT NEEDS TO  
11 INVEST IN MANAGED CARE INFRASTRUCTURE, IN CARE MANAGEMENT, IN  
12 I.T., IN THE SYSTEMS THAT THE D.H.S. NEEDS TO GET READY. IT  
13 CANNOT DO THAT CURRENTLY. AND, THREE, IT NEEDS TO HELP D.H.S.  
14 STREAMLINE THEIR DIFFERENT APPROACHES TO THE PATIENT LINES.  
15 YOU HAVE MEDICAID, MEDI-CAL MANAGED CARE, YOU'VE GOT HEALTHY  
16 WAY L.A., YOU'VE GOT YOUR P.P.P. CONTRACTS, ALL OF THOSE  
17 THINGS ARE RUNNING IN SEPARATE SILOS AND NEED TO BE  
18 INTEGRATED, AND ARE A HUGE, HUGE OPPORTUNITY FOR YOU. AND WE  
19 THINK THAT RIGHT NOW C.H.P. CANNOT DO THAT. THE OFFICE OF  
20 MANAGED CARE AS CURRENTLY CONFIGURED CANNOT PROVIDE THE COUNTY  
21 WHAT IT NEEDS TO MOVE FORWARD INTO A NEW ERA OF MANAGED CARE  
22 PREDOMINANCE. WE DO BELIEVE, HOWEVER, THAT L.A. CARE, AS THE  
23 COUNTY'S LOCAL INITIATIVE, POSSESSES THE ABILITY, THE  
24 RESOURCES AND, FRANKLY, THE MISSION AND DIRECTION TO SERVE AS  
25 THAT PARTNER FOR D.H.S. AND THE COUNTY. AND WE'RE GOING TO GO



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1 THROUGH NOW THE RECOMMENDATIONS. WE BELIEVE THAT -- THIS IS  
2 GOING TO TAKE SOME TIME. ON THE OTHER HAND, YOU DON'T HAVE  
3 TIME. SO WE'RE TRYING TO BALANCE THE ISSUE OF TIME. WE THINK  
4 THE C.E.O. SHOULD CONVENE THE LEADERSHIP OF D.H.S. AND L.A.  
5 CARE NOW TO START THE PROCESS WHICH WE THINK WILL TAKE SIX  
6 MONTHS TO REACH A PLAN. IT'S NOT TO CONVERT THE SYSTEM. IT'S  
7 TO REACH A PLAN IN SIX MONTHS. WE ALSO BELIEVE THAT ALL THE  
8 FOLLOWING ISSUES NEED TO BE ADDRESSED. YOU CAN'T JUST SAY WELL  
9 WE'VE DONE A, BUT WE'RE GOING TO LEAVE B AND C OFF. ALL THESE  
10 ISSUES HAVE TO BE ADDRESSED IN ORDER TO MAKE THIS NEGOTIATION  
11 WORK. AND CLEARLY IT MUST BE ENDORSED BY THE BOARD OF  
12 SUPERVISORS. NUMBER ONE, THE D.H.S. TRANSITION OUT OF THE  
13 OPERATION OF C.H.P. NUMBER TWO, THAT BOTH L.A. CARE AND THE  
14 COUNTY COMMIT TO AN INDEPENDENT AUDIT OF THE CURRENT C.H.P.  
15 PROFITABILITY AND REACH AN AGREEMENT THAT L.A. CARE WILL  
16 CONTINUE TO INVEST THAT AMOUNT IN IMPROVING THE D.H.S. MANAGED  
17 CARE READINESS. NUMBER THREE, THAT THE CURRENT O.M.C. BE  
18 REALIGNED, AND DR. CONWAY WILL TALK TO THIS, INTO A NEW  
19 RECONFIGURED OFFICE OF AMBULATORY CARE, AS AMBULATORY CARE  
20 DRIVES EVERYTHING IN MANAGED CARE. NUMBER FOUR, THE D.H.S.  
21 ADMINISTRATION OF P.P.P. CONTRACTS, MEDI-CAL MANAGED CARE,  
22 HEALTHY WAY L.A. PROGRAM, MOST OF WHOM WILL NOW BECOME MEDI-  
23 CAL PATIENTS IN THE NEXT SEVERAL YEARS, WOULD BE WORKED INTO  
24 AN L.A. CARE ADMINISTRATION TO FREE UP D.H.S. TO WORK TOWARDS  
25 MORE INTEGRATION. NUMBER FIVE, THAT L.A. CARE WOULD ASSURE THE





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1 MAINTENANCE AND GROWTH OF MEDI-CAL AND I.H.S.S. PATIENTS INTO  
2 THE D.H.S. DELIVERY SYSTEM. ONE THING WE DID FIND AS WE WENT  
3 AROUND AND TALKED TO DIFFERENT PROVIDERS, THERE ARE PROVIDERS  
4 WHO WOULD LIKE TO SEND PATIENTS INTO YOUR SYSTEM. RIGHT NOW  
5 THEY CAN'T DO THAT BECAUSE OF THE WAY THE PLANS ARE  
6 STRUCTURED. AND L.A. CARE NEEDS YOUR SYSTEM AS THEY ARE  
7 ENTERING INTO A DIRECT LINE OF BUSINESS. THEY NEED YOUR  
8 FACILITIES TO SEND PATIENTS, PARTICULARLY YOUR SPECIALTY  
9 SERVICES. NUMBER SIX, WE BELIEVE IN BUILDING A JOINT L.A. CARE  
10 D.H.S. MANAGED CARE UNIT DEDICATED TO THE SYSTEM READINESS OF  
11 D.H.S. AND THE PROMOTION OF IT, PARTICULARLY RELATED TO THE  
12 1115 WAIVER. THIS IS A HUGE OPPORTUNITY FOR COUNTY SYSTEMS,  
13 PARTICULARLY COUNTY SYSTEMS LIKE YOURS WHICH HAVE MEDICAL AND  
14 MENTAL HEALTH AND PUBLIC HEALTH SERVICES THAT CAN COME  
15 TOGETHER. AND AGAIN, DR. CONWAY WILL TALK TO THAT. NUMBER  
16 SEVEN, TO COMMIT TO THE JOINT DEVELOPMENT OF AN INTEGRATED  
17 SAFETY NET DELIVERY SYSTEM. YOU HAVE AN ENORMOUS OPPORTUNITY  
18 WITH YOUR P.P.P. RELATIONSHIPS THAT IS NOT BEING MAXIMIZED.  
19 THEY ARE YOUR PRIMARY CARE DOORSTEP. THEY NEED TO BE  
20 INTEGRATED INTO YOUR APPROACH TO MANAGED CARE. THEY CAN'T BE  
21 SET OFF ON THE SIDE. IN OUR CONVERSATIONS, THERE WAS A REAL  
22 WILLINGNESS TO DO THAT. AND, NINE, ADDRESS CURRENT CONTRACTING  
23 CONSTRAINTS WITHIN THE COUNTY. THERE ARE SOME CONSTRAINTS HERE  
24 TO GET CONTRACTS AT RANCHO AND OTHER PLACES THAT HAVE SOME  
25 REAL OPPORTUNITIES FOR BRINGING IN PATIENTS TO SUPPORT YOUR



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1 MISSION TO TAKE CARE OF THE UNDERSERVED. AND, FINALLY, WE  
2 THINK, AND DR. CONWAY AND I WORK ALMOST ENTIRELY WITH PUBLIC  
3 SYSTEMS. YOU'RE NOT DIFFERENT. THERE'S GOT TO BE  
4 ACCOUNTABILITY BACK TO THE GOVERNING BODY AND THERE'S GOT TO  
5 BE CONTINUAL PROGRESS MADE. SO WE THINK THAT THERE NEEDS TO BE  
6 ACCOUNTABILITY OF THE NEGOTIATION PROCESS THROUGH REGULAR  
7 REPORTING BACK TO THE L.A. COUNTY BOARD OF SUPERVISORS AND THE  
8 L.A. CARE BOARD TO ASSURE THAT PROGRESS IS MADE. AGAIN, WE  
9 THINK AN AGREEMENT SHOULD BE REACHED WITHIN SIX MONTHS,  
10 ESPECIALLY AS WE'RE LOOKING AT AN L.A. WAIVER THAT COULD  
11 HAPPEN AS SOON AS AUGUST OF THIS YEAR. NOW I'M GOING TO TURN  
12 THIS OVER TO DR. CONWAY.

13

14 **DR. TERRY CONWAY:** WELL, PARDON ME IF I REPEAT SOME OF THE  
15 THINGS THAT PAT JUST SAID OR TELL YOU SOME THINGS YOU ALREADY  
16 KNOW. THE CHANGE IN HEALTH REFORM WILL NOT ONLY CHANGE WHO  
17 PAYS FOR CARE, WHO'S COVERED BY CARE, BUT THERE IS A MOVEMENT  
18 TO HOW CARE IS TO BE DELIVERED. THIS WILL HAPPEN EVEN EARLIER  
19 IN THE STATE OF CALIFORNIA AND THE RENEWAL OF THE 1115 MEDI-  
20 CAL WAIVER. THAT WILL AFFECT L.A. COUNTY AND YOUR HEALTH  
21 SYSTEM, AS WELL. THE MOVE IS TO TAKE CARE OF NOT ONLY  
22 INDIVIDUALS, BUT POPULATIONS. AND TO TAKE CARE OF THEM INSIDE  
23 OR WITH AN INTEGRATED DELIVERY SYSTEM. NOW, THIS INTEGRATED  
24 DELIVERY SYSTEM IS GOING TO BE HEAVILY AT THE LOWER LEVELS OF  
25 CARE, AT MEDICAL HOMES, WHICH ARE ENHANCED PRIMARY CARE



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1 PRACTICES, AND SPECIALTY OUTPATIENT CARE. ACTUALLY, I THINK  
2 ALL OF US, OUR HEALTHCARE REALLY HAS ALREADY MOVED THAT WAY.  
3 NO ONE GOES INTO THE HOSPITAL FOR TESTS ANYMORE. YOU HAVE YOUR  
4 SURGERY DONE AS AN OUTPATIENT. MORE AND MORE OF THIS WILL BE  
5 MOVED THIS WAY. AND IT WILL BE EXPECTED THAT IT'S INTEGRATED.  
6 NOW, WE FIND AND HAVE KNOWN THAT INSIDE THE L.A. COUNTY SYSTEM  
7 IN D.H.S. AND ELSEWHERE, YOU HAVE ALL THE ELEMENTS TO MAKE UP  
8 A TRULY EFFECTIVE MANAGED CARE SYSTEM THAT COULD TAKE CARE OF  
9 VERY COMPLEX PATIENTS WHO NOW ARE NOT IN MANAGED CARE. YOU MAY  
10 HAVE HEARD S.P.D.S, SENIORS AND PERSONS WITH DISABILITY  
11 PATIENTS WHO ARE BOTH ON MEDICAID, MEDI-CAL AND MEDICARE AND  
12 SO ON. YOU HAVE ALL THOSE PARTS. YOU HAVE MEDICAL CARE, MENTAL  
13 HEALTH CARE, SUBSTANCE ABUSE TREATMENT AND SO ON. HOWEVER,  
14 THOSE SERVICES ARE NOT IN AN INTEGRATED DELIVERY SYSTEM. AND  
15 THAT'S WHAT WE THINK IS PROBABLY THE MOST PRESSING CHANGE THAT  
16 YOU NEED TO MAKE TO BECOME READY WITHIN D.H.S. BUT ACTUALLY  
17 SOME OTHER DEPARTMENTS OUTSIDE OF D.H.S. FOR THIS CHANGE  
18 THAT'S COMING IN MANAGED CARE OF YOUR POPULATION. PROBABLY THE  
19 MOST STRIKING NEED IS IN THE ORGANIZATION OF AMBULATORY CARE.  
20 THE WAY YOUR AMBULATORY CARE IS ORGANIZED IS SOMEWHAT OF A  
21 REMNANT OF AN OLDER SYSTEM. SAFETY NET SYSTEMS THAT MOST  
22 PUBLIC SYSTEMS HAD. I TRAINED AT COOK COUNTY IN CHICAGO AND  
23 CERTAINLY THAT WAS THE SYSTEM. THE SYSTEM HAS -- THE  
24 ORGANIZATION OF AMBULATORY CARE HAS CHANGED IN MANY LARGE  
25 SYSTEMS, NEW YORK, COOK COUNTY, DENVER, AND WE CAN GO ON. WE



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1 BELIEVE THAT THIS IS SOMETHING THAT HAS TO HAPPEN HERE. LET ME  
2 REVIEW A LITTLE BIT OF WHAT YOU HAVE, THE PARTS OF IT.  
3 ACTUALLY, THE MEDICAL HOMES ARE PRIMARILY WITHIN YOUR  
4 PUBLIC/PRIVATE PARTNERS. THAT'S ACTUALLY THE MAJORITY OF YOUR  
5 MEDICAL HOMES. YOU HAVE SOME PRIMARY CARE WITHIN YOUR SYSTEM.  
6 YOU HAVE A GREAT DEAL OF IT IN THE P.P.P.S. HOWEVER, WHEN YOU  
7 SPEAK TO THE P.P.P.S, THEY DON'T REALLY FEEL THAT THEY'RE  
8 INSIDE YOUR SYSTEM, EVEN THOUGH YOU DO REIMBURSE THEM FOR  
9 CARE. THEY ALSO ARE PAID FEE-FOR-SERVICE. ACTUALLY MANY OF  
10 THEM, YOU PAYING THEM FEE-FOR-SERVICE IS THE ONLY PAYMENT THEY  
11 GET FEE-FOR-SERVICE, THEY ARE IN HEALTH PLANS OTHERWISE. AND  
12 THAT DOESN'T REALLY -- THAT TYPE OF PAYMENT DOESN'T ENCOURAGE  
13 BEING PART OF AN INTEGRATED DELIVERY SYSTEM. YOUR SPECIALTY  
14 CARE IS CLUSTERED AROUND HOSPITALS. IT DOES NOT RELATE MUCH TO  
15 THE PRIMARY CARE TO THE P.P.P.S FOR SURE AND DOESN'T RELATE  
16 MUCH TO ITSELF AND IS NOT PLANNED OR BUILT AROUND A  
17 POPULATION. HOW MUCH CARDIOLOGY DO YOU NEED IS NOT DETERMINED  
18 BY HOW MANY PEOPLE ARE IN A POPULATION THAT WILL NEED  
19 CARDIOLOGY. THIS WILL BE A REQUIREMENT IN THE FUTURE. IT IS  
20 ALSO AMBULATORY CARE -- AND WE PUT THIS IN OUR REPORT. WE USED  
21 THE TERM, "IT'S A STEPCHILD OF THE HOSPITAL." SPECIALTY CARE,  
22 YOU ALMOST ENTIRELY GET INTO BY BEING HOSPITALIZED. THERE ARE  
23 THREE OR FOUR SEPARATE -- ACTUALLY AT LEAST FOUR SEPARATE  
24 ENTITIES ADMINISTERED SEPARATELY THAT DO AMBULATORY CARE. AND  
25 THIS IS SOMETHING THAT WE THINK IS INEFFICIENT AND NEEDS TO BE



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1   ADDRESSED. SO OUR RECOMMENDATIONS ARE THAT WITH THE SUPPORT OF  
2   THE BOARD OF SUPERVISORS AND THE C.E.O., WE BELIEVE THAT THE  
3   D.H.S. SHOULD BEGIN BY RESTRUCTURING AMBULATORY CARE, MAKING  
4   IT AN ORGANIZATION THAT HAS THE AUTHORITY AND RESPONSIBILITY  
5   FOR ASSURING ACCESS TO THE POPULATION YOU'RE CARING FOR,  
6   PRODUCING, SETTING STANDARDS AND MEETING PRODUCTIVITY LEVELS,  
7   QUALITY LEVELS, INFORMATION TECHNOLOGY, ALL THE THINGS THAT  
8   MAKE UP AN INTEGRATED DELIVERY SYSTEM. AS PAT MENTIONED, WE  
9   THINK THE OFFICE OF MANAGED CARE SHOULD BE INTEGRATED IN THIS  
10  NEW REORGANIZED OFFICE OF AMBULATORY CARE IN ORDER TO SUPPORT  
11  EVEN MORE IT BECOMING AN ORGANIZATION, AMBULATORY CARE THAT  
12  REALLY CAN BE THE VANGUARD OF YOUR MANAGED CARE APPROACH. WE  
13  THINK ALSO THIS OFFICE SHOULD HAVE THE RESPONSIBILITY OF TRULY  
14  INTEGRATING THE P.P.P.S INTO YOUR NEWLY RESTRUCTURED SYSTEM.  
15  THIS, HOWEVER -- TO DO THIS, WE THINK THAT YOU'RE GOING TO  
16  HAVE TO MOVE SOME RESOURCES AND LEADERSHIP INTO THIS NEW  
17  ORGANIZATION. WE THINK THIS IS SOMETHING THAT IS GOING TO BE A  
18  VERY IMPORTANT ELEMENT IN THE D.H.S., AND WE THINK THAT THERE  
19  WILL BE THE NEED TO MOVE RESOURCES EITHER FROM OTHER PARTS OF  
20  D.H.S. OR NEW RESOURCES INTO THIS OFFICE. WE THINK ALSO THAT  
21  IT'S NOT JUST D.H.S. WE THINK THAT THE DEPARTMENTS OF HEALTH  
22  SERVICES AS WELL AS MENTAL HEALTH, PUBLIC HEALTH AND PUBLIC  
23  SOCIAL SERVICES NEED TO AT LEAST BEGIN IN PILOTS TO INTEGRATED  
24  THEIR SERVICES. THEIR SERVICES ARE SEPARATE. THEY'RE ORGANIZED  
25  THAT WAY. AND WE THINK THAT THERE SHOULD BE A MOVE TO



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1 INTEGRATE THEM. AND WE THINK THE FIRST MOVE SHOULD BE IN PILOT  
2 FORMATION. SO I GUESS OUR LAST CONCLUSION IS WHAT IS HAPPENING  
3 IS HAPPENING ALL ACROSS THE U.S. AND GIVEN YOUR OPTIONS, WE  
4 WANT TO MAKE CLEAR THAT ONE OPTION THAT YOU DON'T HAVE IS TO  
5 DO NOTHING AND REMAIN AS YOU ARE DOING THINGS NOW OR THAT THE  
6 BURDEN OF PROVIDING CARE WILL BE TOO HARD FOR YOU AS OTHER  
7 PATIENTS, ESPECIALLY MEDI-CAL PATIENTS, ARE MOVED TO  
8 INTEGRATED DELIVERY SYSTEMS. AND WE FEEL THAT YOU NEED TO  
9 BECOME AN INTEGRATED DELIVERY SYSTEM AND PARTNER WITH OTHERS  
10 TO PROVIDE THAT CARE.

11

12 **SUP. KNABE:** MADAM CHAIR, CAN WE ASK SOME QUESTIONS?

13

14 **SUP. MOLINA, CHAIR:** WELL, I WAS GOING TO SAY, IS THAT YOUR  
15 REPORT?

16

17 **PAT TERRELL:** UH-HUH.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT, THANK YOU VERY MUCH. YES,  
20 SUPERVISOR KNABE?

21

22 **SUP. KNABE:** WELL, FIRST OF ALL, YOU MENTION SOMETHING ABOUT  
23 THE AMBULATORY CARE, THERE WAS LIKE FOUR DIFFERENT DELIVERY  
24 KINDS OF SYSTEMS. WHAT ARE THE FOUR?

25





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1 **DR. TERRY CONWAY:** WELL I WOULD SAY, FOR EXAMPLE, YOU HAVE A  
2 SEPARATE SPECIALTY CENTER THAT YOU HAVE AT L.A.C.+U.S.C., BUT  
3 YOU HAVE A SEPARATE ONE AT THE M.L.K. M.A.C.C., A SEPARATE ONE  
4 AT HIGH DESERT, SEPARATE AT HARBOR U.C.L.A., AND THEY ARE  
5 ADMINISTERED SEPARATELY FROM EACH OTHER. AND WE THINK THEY  
6 SHOULD BE ADMINISTERED FROM ONE ENTITY THAT CAN DO PLANNING  
7 FOR A POPULATION.

8

9 **SUP. KNABE:** LIKE A CENTER OF EXCELLENCE? IN OTHER WORDS CREATE  
10 ONE INSTEAD OF TRYING TO DO ALL THINGS?

11

12 **DR. TERRY CONWAY:** YES, SIR. THAT YOU WOULD PUT THEM IN ONE  
13 ORGANIZATION AND IT WOULD BE MORE EFFICIENT TO DO THAT AND  
14 MORE EFFECTIVE TO DO IT THAT WAY, WE BELIEVE.

15

16 **SUP. KNABE:** YOU KNOW FOR YEARS THIS BOARD'S BEEN TOLD THAT  
17 C.H.P. WAS ACTUALLY A MONEY MAKER FOR THE COUNTY. HAS THIS  
18 VIEW CHANGED?

19

20 **PAT TERRELL:** WELL, I WILL TELL YOU -- AND WE HEARD THAT WHEN  
21 WE FIRST CAME IN AND STARTED LOOKING AT IT. AND WHEN YOU PULL  
22 THE NUMBERS AND YOU TRY TO UNDERSTAND, BECAUSE IT'S BASED ON  
23 LOOKING AT YOUR COST. AND WHEN IT'S UNCLEAR WHAT YOUR COST  
24 REALLY IS, IT'S VERY HARD TO SAY THAT YOU'RE MAKING MONEY. AND  
25 WE'VE HAD MEDICAID PEOPLE LOOKING AT THIS. AND ACTUALLY YOUR



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1 OWN PEOPLE AT D.H.S. LOOK AT THIS. THE WAY WE DECIDED TO DEAL  
2 WITH IT WAS THAT BECAUSE IT DOESN'T MAKE SENSE THAT YOU HAVE  
3 THE SIGNIFICANTLY HIGHER ADMINISTRATIVE COST THAN ANY PLAN IN  
4 THE STATE AND THEN ALSO HAVE A HIGHER PROFITABILITY THAN ANY  
5 PLAN IN THE STATE. AND SO THE WAY WE DEALT WITH IT WAS WE  
6 SAID: OKAY. LET'S HAVE AN INDEPENDENT AUDIT OF THIS AND THEN  
7 MAKE A DECISION, AND L.A. CARE WILL THEN MAKE YOU WHOLE ON  
8 THAT. AND WE WENT TO L.A. CARE AND MET WITH THEM AND SAID IF  
9 YOU HAD THAT INDEPENDENT AUDIT, WOULD YOU ABIDE BY IT? AND  
10 THEY SAID YES.

11

12 **SUP. KNABE:** TO WHAT DEGREE WOULD THE LABOR UNIONS BE INVOLVED  
13 IN ANY CHANGE IN THIS PROCESS, DO YOU THINK?

14

15 **PAT TERRELL:** I'M SORRY, I DIDN'T HEAR YOU.

16

17 **SUP. KNABE:** TO WHAT DEGREE WOULD OUR LABOR UNIONS BE INVOLVED  
18 IN ANY CHANGEOVER PROCESS? OBVIOUSLY THAT'S AN ISSUE.

19

20 **PAT TERRELL:** I THINK IT'S AN ISSUE AND I THINK IT WOULD BE  
21 CLEARLY BE UP TO YOU ALL. WE THINK THAT THAT'S --

22

23 **SUP. KNABE:** ALL RIGHT.

24

25 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY?



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1

**SUP. YAROSLAVSKY:** YEAH, I HAVE A BUNCH OF QUESTIONS. BUT LET ME JUST PIGGYBACK ON THE LAST ANSWER YOU GAVE. FIRST OF ALL, I THOUGHT YOUR REPORT WAS PRETTY GOOD, PRETTY SOLID. AND I APPRECIATE THE WORK THAT WAS DONE IN A RELATIVELY SHORT PERIOD OF TIME. IF YOU DON'T KNOW WHETHER IT'S A MONEY MAKER OR IT'S NOT A MONEY MAKER, WHEN YOU SAY YOU DON'T KNOW WHETHER IT'S A MONEY MAKER, YOU ALSO DON'T KNOW THAT IT'S LOSING MONEY, YOU DON'T KNOW. SO YOU'VE MADE A RECOMMENDATION TO WIPE IT OUT WITHOUT KNOWING WHAT THE IMPACT ON THE COUNTY HEALTH DEPARTMENT'S TREASURY IS GOING TO BE. FORGETTING ALL THE OTHER PUBLIC POLICY CONSIDERATIONS. LIKE MR. KNABE AND THE REST OF US, WE HAVE ALWAYS BEEN ADVISED, AND I THINK MORE THAN ADVISED, I THINK WE'VE SEEN THE -- WE'VE ARGUED WITH L.A. CARE ON THE DEFAULT LIVES AND ALL THAT SORT OF THING TOO -- BECAUSE IT WAS A MONEY MAKER FOR US. IT INFUSED CASH INTO OUR SYSTEM, CASH WITHOUT WHICH OUR SYSTEM WAS GOING TO BE STRESSED. SO JUST EXPLAIN TO ME WHY YOU'VE COME TO THE CONCLUSION THAT C.H.P. SHOULD BE WIPED OUT WHEN YOU DON'T KNOW WHAT THE IMPACT OF THAT WIPEOUT WOULD BE ON THE COUNTY HEALTH DEPARTMENT?

21

**PAT TERRELL:** WELL FIRST OF ALL, WE DON'T THINK IT SHOULD BE WIPED OUT IF YOU DON'T HAVE AN AGREEMENT WITH L.A. CARE TO TOTALLY MAKE YOU WHOLE ON ANY PROFITS THAT ARE REALLY CONFIRMED TO BE PROFITS. WE'VE HAD MEDICAID PEOPLE LOOK AT US.



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1 WE MET WITH ALLEN WICKER, WE WENT THROUGH THIS IN TERMS OF  
2 REALLY UNDERSTANDING, IS THIS JUST MOVING MONEY AROUND WITHIN  
3 D.H.S. OR IS THIS ACTUAL PROFITS? BECAUSE HAVING WORKED WITH  
4 LOCAL INITIATIVES AND CODES AND OTHER MANAGED CARE NEEDS  
5 THROUGHOUT THE STATE, IT MAKES NO SENSE THE WAY THAT THAT IT  
6 LOOKS LIKE YOU'RE MAKING MONEY. SO IN ORDER -- BECAUSE IT  
7 DOESN'T MAKE ANY SENSE THAT YOU'D BE MAKING THIS KIND OF MONEY  
8 GIVEN THE NATURE OF THE BUSINESS, THAT WE THOUGHT THAT WE  
9 WOULD THAT YOU WOULD HAVE TO BE PROTECTED BECAUSE YOU CANNOT  
10 LOSE MONEY. WE THINK THAT BY KEEPING C.H.P., AND NOT ENTERING  
11 INTO THIS RELATIONSHIP WITH L.A. CARE, YOU'LL LOSE A LOT MORE  
12 MONEY BECAUSE YOU'LL LOSE SIGNIFICANT NUMBERS OF PAYING  
13 PATIENTS OVER TIME. BUT EVEN IN THE IMMEDIATE TERM TO PROTECT  
14 THAT SO-CALLED PROFITABILITY, IF IT IS THERE, IF IT CAN BE  
15 VERIFIED BY A REALLY INDEPENDENT AUDIT, THAT L.A. CARE WOULD  
16 HAVE TO AGREE TO KEEP YOU AT THAT PROFITABILITY LEVEL, IF THEY  
17 DON'T AGREE TO DO THAT, YOU SHOULDN'T DO THIS.

18

19 **SUP. YAROSLAVSKY:** WHAT IS YOUR UNDERSTANDING OF L.A. CARE AS  
20 IT RELATES TO ITS RELATIONSHIP WITH THE COUNTY? IT'S NOT A  
21 COUNTY DEPARTMENT OR COUNTY OFFICE. SO YOU'RE PROPOSING TO SET  
22 UP THE OFFICE OF AMBULATORY CARE AND THIS BIG INFRASTRUCTURE  
23 TO ADDRESS THE ISSUES OF THE TRANSFORMATION, THE HEALTH REFORM  
24 AND WHATEVER THE WAIVER'S GOING TO BE, AND I'LL GET TO THAT IN  
25 A SECOND. BUT WE DON'T HAVE ANY -- L.A. CARE, AS FAR AS I



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1 KNOW, WITH THE EXCEPTION OF HAVING ONE MEMBER OF THE BOARD WHO  
2 SERVES ON IT, HAS A MIND OF ITS OWN. IT'S NOT AN ARM OF THE  
3 COUNTY PER SE. AND THERE IS NO GUARANTEE THAT ANY OF THE LIVES  
4 THAT WE NOW HAVE OR C.H.P. HAS, THERE'S NO GUARANTEE THEY'LL  
5 GO TO L.A. CARE. MANY OF THEM ARE GOING TO BE MEDI-CAL, ARE  
6 GOING TO BECOME ELIGIBLE FOR MEDI-CAL THAT AREN'T NOW ELIGIBLE  
7 FOR MEDI-CAL. AND THOSE WHO AREN'T, AREN'T GOING TO GO TO L.A.  
8 CARE EITHER, THEY'RE GOING TO STAY WITH US. WHAT IS YOUR VIEW  
9 OF THE RELATIONSHIP BETWEEN L.A. CARE AND US?

10

11 **PAT TERRELL:** WELL, FIRST OF ALL, WE REALLY DO UNDERSTAND THERE  
12 ARE TWO SEPARATE ISSUES. ONE IS WHAT HAS TO HAPPEN WITHIN  
13 D.H.S. IN TERMS OF REORGANIZING THEIR SYSTEM. AND SECONDLY,  
14 WHAT IS THE RELATIONSHIP BETWEEN A REORGANIZED D.H.S. AND L.A.  
15 CARE? L.A. CARE IS A SEPARATE ORGANIZATION. IT HAS GOT A  
16 MANDATE AS A LOCAL INITIATIVE TO PROTECT THE SAFETY NET. IT IS  
17 -- IN OTHER COMMUNITIES, IS INVESTING IN THE SAFETY NET. L.A.  
18 CARE NOW IS INVESTING IN YOUR SAFETY NET BUT NOT IN ANY KIND  
19 OF ORGANIZED WAY. AGAIN, WHEN WE SAID THAT THE NEGOTIATION  
20 WITH L.A. CARE HAD TO ADDRESS ALL THOSE 10 OR SO ISSUES THAT  
21 WE RAISED, ONE WAS ASSURING THAT YOU WOULD HAVE THE CONTINUED  
22 SOURCE OF PATIENTS, BOTH MEDI-CAL MANAGED CARE AND I.H.S.S.  
23 PATIENTS, COMING INTO YOUR SYSTEM, STAYING IN YOUR SYSTEM. WE  
24 KNOW THAT THEY RUN THEIR OWN PLAN, THEY RUN OTHER PLANS.

25



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1    **SUP. YAROSLAVSKY:** STAYING IN OUR COUNTY SYSTEM?

2

3    **PAT TERRELL:** YES.

4

5    **SUP. YAROSLAVSKY:** WHAT WOULD BE OUR COUNTY SYSTEM UNDER YOUR  
6    PROPOSAL?

7

8    **PAT TERRELL:** YOUR DELIVERY SYSTEM. IN YOUR DELIVERY SYSTEM, IN  
9    YOUR HOSPITALS, IN YOUR CLINICS, IN YOUR C.H.C.S, IN YOUR  
10    HEALTH PLANS, IN YOUR HEALTH CENTERS AND YOUR M.A.C.C.S. WE  
11    ALSO KNOW FROM TALKING TO THE OTHER PLANS WITHIN L.A. CARE,  
12    THEY WOULD LIKE TO DIRECT MORE PATIENTS INTO YOU, BUT BECAUSE  
13    OF THE ARRANGEMENT WITH C.H.P., THEY NOW DON'T DIRECT PATIENTS  
14    INTO YOU. L.A. CARE WOULD BE MANDATED TO LOOK AT MAKING SURE  
15    YOU ARE A PROVIDER IN ALL OF THOSE PLANS. AND WE HAVE  
16    CONTINUALLY GONE BACK TO MR. KAHN AND OTHER PEOPLE AT L.A.  
17    CARE TO SAY THIS IS WHAT WE'RE SAYING HAS TO HAPPEN, OR WE'RE  
18    SAYING YOU SHOULDN'T DO THIS. YOU SHOULDN'T DO THIS UNLESS  
19    THEY AGREE TO ALL THESE THINGS. BUT YOU ALSO NEED TO  
20    UNDERSTAND I THINK THAT L.A. CARE IS UNDER THE GUN, TOO.  
21    THEY'RE TALKING ABOUT A HUGE INFLUX OF NEW PATIENTS INTO MEDI-  
22    CAL OVER THE NEXT FOUR YEARS. THEY'RE GOING TO NEED A DELIVERY  
23    SYSTEM. AND TO START PARTNERING WITH YOU NOW TO BUILD THAT  
24    DELIVERY SYSTEM TOGETHER IN AN INTEGRATED WAY TO PROTECT YOU





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1 AND TO PROTECT THEM, I MEAN IT'S AN INCREDIBLE OPPORTUNITY IF  
2 YOU DID THIS RIGHT.

3

4 **DR. TERRY CONWAY:** IT'S CLEAR TO US THAT THEY -- AND IT SHOULD  
5 BE CLEAR TO YOU IF YOU DO SPEAK WITH THEM OR BEGIN IN  
6 NEGOTIATIONS WITH THEM, YOU HAVE A TREMENDOUS AMOUNT TO OFFER  
7 L.A. CARE IN TERMS OF THE DELIVERY SYSTEM. THEY'RE GOING TO BE  
8 STRESSED WITH NEW PATIENTS THAT ARE NOW COVERED BY MEDI-CAL IN  
9 A SHORT TIME. BUT VERY SOON PEOPLE THAT ARE BEING TREATED ON A  
10 FEE-FOR-SERVICE METHOD, SOME OF THE SICKEST PEOPLE IN THE  
11 COUNTY, SOME THAT YOU SEE IN YOUR HOSPITALS AND CLINICS WILL  
12 NOW BE IN MANAGED CARE. THEY NEED RELATIONSHIPS WITH PEOPLE  
13 WHO HAVE THE EXPERTISE LIKE YOU DO. NOW, WE THINK THERE NEEDS  
14 TO BE SOME REORGANIZATION AND REFORM IN THE WAY YOU DO THINGS  
15 SO THOSE PATIENTS CAN READILY GET IN AND NOT STAY IN TOO LONG.  
16 BUT, STILL, YOU HAVE TO REALIZE YOU HAVE A LOT TO OFFER L.A.  
17 CARE AND ANY MANAGED CARE ORGANIZATION. YOU REALLY COULD BE AN  
18 INTEGRATED DELIVERY SYSTEM WITH THE EXPERTISE TO CARE FOR THIS  
19 UNIQUE POPULATION.

20

21 **PAT TERRELL:** JUST ONE MORE WORD ON THAT.

22

23 **SUP. YAROSLAVSKY:** GO AHEAD.

24



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1   **PAT TERRELL:** I REALLY DON'T WANT TO SOUND LIKE WE'RE JUST  
2   BEING SCARY. ALTHOUGH WHEN YOU LOOK AT WHAT HAPPENED IN THE  
3   '90S, IN THE MID '90S WHEN ALL OF A SUDDEN MEDI-CAL O.B. AND  
4   PEDIATRIC PATIENTS BECAME ATTRACTED TO THE PRIVATE SECTOR AND  
5   YOU WENT FROM 6,000 OR WHATEVER, 8,000 BIRTHS AT L.A.C.+U.S.C.  
6   AND ALL THESE PLACES TO NOTHING AND TO EMPTY N.I.C.U.S AND TO  
7   EMPTY PEDIATRICS. YOU NOW HAVE -- THIS IS THE TIME TO PLAN FOR  
8   THAT NOT TO HAPPEN AGAIN WITH A SIGNIFICANTLY GREATER PART OF  
9   THE POPULATION.

10

11   **SUP. YAROSLAVSKY:** HOW WILL THIS WORK? WILL PEOPLE WHO ARE NOW  
12   GOING TO BE SIGNED UP FOR MANAGED CARE HAVE A CHOICE AS TO  
13   WHERE THEY CAN SIGN UP? THEY DON'T HAVE TO SIGN UP WITH L.A.  
14   CARE, DO THEY?

15

16   **PAT TERRELL:** NO, BUT THE VAST MAJORITY OF MEDI-CAL PATIENTS  
17   ARE DIRECTED INTO THE LOCAL INITIATIVE, INTO L.A. CARE. THEN  
18   L.A. CARE, THEN THEY CAN PICK THE PLAN WITHIN L.A. CARE.  
19   EITHER IT'S L.A. CARE OR CARE NET OR BLUE CROSS OR WHATEVER.  
20   THE REAL ISSUE IS WHO THE PROVIDERS ARE IN EACH OF THOSE  
21   PLANS. AND IF YOU'RE IN ALL THOSE PLANS BECAUSE YOU'RE IN  
22   PARTNERSHIP WITH L.A. CARE, YOU'LL HAVE A GREATER OPPORTUNITY  
23   OF KEEPING THOSE PATIENTS.

24



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1    **SUP. YAROSLAVSKY:** IF WE'RE PARTNERS WITH WHICH ALL OF THOSE  
2    PLANS?

3

4    **PAT TERRELL:** L.A. CARE IS THE UMBRELLA FOR ALL OF THOSE PLANS.

5

6    **SUP. YAROSLAVSKY:** FOR ALL THOSE PLANS?

7

8    **PAT TERRELL:** YES. THEY ALL ARE PART OF L.A. CARE

9

10   **SUP. YAROSLAVSKY:** SO A HEALTH NET?

11

12   **PAT TERRELL:** THERE'S TWO BIG MEDI-CAL PLANS HERE. ONE IS L.A.  
13   CARE, WHICH IS YOUR LOCAL INITIATIVE, THEN HEALTH NET IS THE  
14   PRIVATE PLAN. THE VAST MAJORITY OF MEDI-CAL PATIENTS ARE IN  
15   L.A. CARE.

16

17   **SUP. YAROSLAVSKY:** AND WHERE DOES L.A. CARE CURRENTLY SEND ITS  
18   -- WHAT'S THEIR DISTRIBUTION NETWORK, IF YOU WILL?

19

20   **PAT TERRELL:** RIGHT NOW L.A. CARE HAS I THINK FOUR PLANS WITHIN  
21   IT. ONE IS C.H.P. ONE IS ITS OWN PLAN. ONE IS CARE NET AND  
22   BLUE CROSS. AND THEN A SMALL KAISER PIECE, WHICH IS SMALL. AND  
23   SO THEY HAVE ALL THOSE PLANS. THEY'RE GROWING THEIR OWN DIRECT  
24   PLAN.

25



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1    **SUP. KNABE:** YOU MEAN CARE FIRST.

2

3    **PAT TERRELL:** CARE FIRST, I'M SORRY.

4

5    **SUP. YAROSLAVSKY:** I CALLED IT HEALTH NET AND OF COURSE I MEANT  
6    -- BUT IT'S CARE NET, RIGHT?

7

8    **PAT TERRELL:** YEAH.

9

10    **SUP. YAROSLAVSKY:** YEAH. SO CARE NET AND BLUE CROSS, IF I SIGN  
11    UP NOW, I'M UNINSURED AND I SIGN UP WITH L.A. CARE, DO I GET  
12    TO CHOOSE WHICH ONE OF THOSE FOUR PLANS I WANT TO BE IN?

13

14    **PAT TERRELL:** YES.

15

16    **SUP. YAROSLAVSKY:** AND IF I CHOOSE BLUE CROSS, WHAT'S THE  
17    DIFFERENCE IN TERMS OF COST? DOES IT COST THE SAME TO ME?

18

19    **PAT TERRELL:** MEDI-CAL PAYS FOR IT.

20

21    **SUP. YAROSLAVSKY:** MEDI-CAL PAYS FOR IT, SO IT'S ALL THE SAME.  
22    AND WHERE WILL I -- IF I SIGN UP FOR L.A. CARE'S OWN PLAN OR  
23    C.H.P., I'M GOING TO GET SENT FOR MY APPENDIX OPERATION TO A  
24    COUNTY HOSPITAL.

25



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1   **PAT TERRELL:** RIGHT. IT DEPENDS ON WHO THE PROVIDERS ARE IN  
2   EACH OF THESE NETWORKS.

3

4   **DR. TERRY CONWAY:** NO, I THINK THAT'S NOT THE CASE. RIGHT NOW  
5   IF YOU SIGN UP FOR C.H.P., MOST OF THOSE PEOPLE ON MEDI-CAL DO  
6   NOT GO INTO THE D.H.S. SYSTEM.

7

8   **PAT TERRELL:** RIGHT.

9

10   **SUP. YAROSLAVSKY:** I'M SORRY, THE MEDI-CAL? THOSE WHO SIGN UP  
11   FOR MEDI-CAL DO NOT. THEY SIGN UP FOR THAT PLAN WHICH WILL NOT  
12   SEND -- THEY CHOOSE. THAT WAS THE OB-GYN PROBLEM.

13

14   **PAT TERRELL:** ACTUALLY THAT'S NOT THE CASE. MOST OF THE PEOPLE  
15   WHO END UP IN THE C.H.P. RIGHT NOW FROM L.A. CARE, THAT WAS  
16   THE AGREEMENT WITH THE COUNTY IS THAT IN ORDER TO MAKE SURE  
17   PATIENTS CONTINUE TO GO TO C.H.P., BECAUSE PEOPLE WERE NOT  
18   CHOOSING C.H.P., 75 PERCENT OF ALL L.A. CARE'S MEDI-CAL  
19   PATIENTS WHO DON'T PICK SOMETHING ELSE GET AUTO-ASSIGNED INTO  
20   C.H.P.

21

22   **SUP. KNABE:** WE PASSED THAT, I MEAN THE AUTO-ASSIGNMENT.

23

24   **SUP. YAROSLAVSKY:** RIGHT. AND WHERE DO THEY GO?

25



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1   **PAT TERRELL:** AND THEN OF THOSE PEOPLE WHO ARE AUTO-ASSIGNED IN  
2   C.H.P., ONLY ABOUT 35 PERCENT STAY IN THE DEPARTMENT OF HEALTH  
3   SERVICES CLINICS AND HOSPITALS. 65 PERCENT GO INTO THE PUBLIC  
4   SECTOR, I MEAN THE PRIVATE SECTOR INTO PRIVATE DOCS, PRIVATE  
5   I.P.A.S, THAT KIND OF THING. COMMUNITY HEALTH CENTERS. AND SO  
6   EVERY YEAR FOR THE LAST FOUR --

7

8   **SUP. YAROSLAVSKY:** WHY DO YOU THINK THAT IS?

9

10   **PAT TERRELL:** WE THINK THAT IS BECAUSE PEOPLE DON'T WANT TO GO  
11   TO D.H.S.

12

13   **SUP. YAROSLAVSKY:** AND WHY DO YOU THINK THAT'S GOING TO CHANGE  
14   IN FOUR YEARS?

15

16   **PAT TERRELL:** BECAUSE WE THINK THAT IF YOU INVEST IN THE  
17   INFRASTRUCTURE THAT DR. CONWAY WAS TALKING ABOUT, REALLY  
18   MANAGING THE CARE OF THOSE PATIENTS, PARTICULARLY -- AND IT'S  
19   NOT JUST THE MEDI-CAL PATIENTS. IT'S THOSE UNINSURED PATIENTS  
20   YOU'VE GOT RIGHT NOW WHO IN FOUR YEARS ARE ALL OF A SUDDEN  
21   GOING TO HAVE A CHOICE. IF YOU REALLY LOOK AT HOW DO PATIENTS  
22   GET INTO YOUR AMBULATORY, YOUR CLINICS, HOW DO THEY GET SENT  
23   TO SPECIALTY CARE? HOW DO THEY COME BACK? HOW DO THEY HAVE  
24   DOCTORS THAT THEY CAN CALL? THAT'S MANAGED CARE INFRASTRUCTURE  
25   THAT YOU NEED HELP WITH THAT WE THINK THAT L.A. CARE, IN THIS





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1 RELATIONSHIP, THEY CAN BRING YOU THE RESOURCES TO HELP TRAIN  
2 YOUR PEOPLE TO BRING THE INFORMATION SERVICES TO YOU, TO TEACH  
3 PEOPLE HOW TO DO CARE MANAGEMENT, TO REALLY STAY ON TOP OF  
4 KEEPING THOSE PATIENTS AND NOT JUST ASSUME THAT BECAUSE THEY  
5 HAVE KIND OF COME TO YOU THROUGH YOUR E.D.S OR WHATEVER AND  
6 GOTTEN ASSIGN TO HUDSON CLINIC THAT THEY'RE GOING TO STAY  
7 THERE IN FOUR YEARS WHEN THEY CAN GO ANYWHERE. THAT'S WHY WE  
8 THINK THIS IS SO CRITICAL.

9

10 **SUP. KNABE:** CAN I JUST? PART OF THE PROBLEM IS IF THEY PICK  
11 C.H.P., THEN THEY HAVE TO WAIT IN LINE FOR ALL OF -- WITH ALL  
12 OF OUR PATIENTS. AND SO IT'S NOT ATTRACTIVE TO THEM. AND  
13 THAT'S THE REASON WE SORT OF FORCE FEED IT THROUGH THE DEFAULT  
14 AND THE AUTO-ASSIGNMENT. BUT THE PROBLEM IS THEY HAVE TO GO IN  
15 LINE WITH ALL OF OUR OTHER PATIENTS. AND SO WE'RE NOT A  
16 SEPARATE ENTITY LIKE CARE FIRST OR BLUE CROSS OR KAISER.

17

18 **SUP. YAROSLAVSKY:** GO AHEAD.

19

20 **C.E.O. FUJIOKA:** I WAS GOING TO INTERJECT SOMETHING. THE  
21 ABILITY TO CONTRACT IN FOR SOME OF OUR SPECIALTY SERVICES I  
22 THINK IS A CRITICAL ELEMENT IN THIS PROPOSAL BECAUSE, FOR  
23 EXAMPLE, WE HAVE RANCHO. OR WE HAVE OUR BURN WARD. OR WE HAVE  
24 OUR N.I.C.U.S, THAT HAVE -- IF YOU LOOK AT THE CENSUS AT  
25 N.I.C.U.S, ESPECIALLY THE NEW ONE AT L.A.C.+U.S.C. MEDICAL



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1 CENTER, WE HAVE EXCESS CAPACITY. RIGHT NOW IT'S VERY, VERY  
2 DIFFICULT BECAUSE OF OUR STRUCTURE TO BRING SOME OF THOSE  
3 PATIENTS IN FROM OUTSIDE NETWORKS. BUT BY USING L.A. CARE AS A  
4 CONDUIT, WE CAN ACCESS THEIR PROVIDER NETWORK THAT WILL ALLOW  
5 US TO BRING SOME OF THOSE RESOURCES, ESPECIALLY INTO RANCHO.  
6 AND SO ON A GENERAL BASIS, IT WOULD BE VERY, VERY SIGNIFICANT.  
7 BUT ON A SELECT BASIS IT COULD WORK NOW FOR THOSE SERVICES.  
8 THERE WAS SOME FOLKS, SOME OF THESE PLANS WOULD LOVE TO ACCESS  
9 SOME OF OUR SPECIALTY SERVICES. AND IT WOULD HELP CONSIDERABLY  
10 AT BIG COUNTY.

11

12 **SUP. YAROSLAVSKY:** LET ME TAKE ONE MORE QUESTION AND THEN I'LL  
13 STOP. I WANT TO GET BACK TO THE ISSUE OF THE HEALTH REFORM AND  
14 THE WAIVER. YOU INDICATED IN YOUR OPENING REMARKS THAT YOU  
15 TALKED TO THE D.H.S. PEOPLE. BY THE WAY, WHY AREN'T THE D.H.S.  
16 PEOPLE HERE?

17

18 **PAT TERRELL:** WELL ACTUALLY THEY'RE AVAILABLE. THEY'RE SITTING  
19 HERE.

20

21 **SUP. YAROSLAVSKY:** WHY DON'T THEY COME HERE? I'M NOT GOING TO  
22 ASK THEM NOW. BUT MAYBE THEY WILL BE JUST A RESOURCE LATER ON.  
23 WHAT ASSUMPTIONS HAVE YOU MADE, PREPARING YOUR REPORT, ABOUT  
24 WHAT THE WAIVER WAS GOING TO -- THE WAIVER, THEY'RE  
25 NEGOTIATING IT NOW. THE STATE'S NEGOTIATING AS WE SPEAK. AND



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1 WITH THE TIMETABLE, IF THEY GET WHAT THEY WANT IN TERMS OF THE  
2 TIMETABLE OF THE NEXT 60 DAYS OF HAVING A WAIVER DEAL WITH THE  
3 FEDERAL GOVERNMENT. AND YOU'RE TALKING ABOUT A SIX-MONTH STUDY  
4 OR SIX-MONTH FOLLOW UP TO THIS REPORT. ISN'T THAT KIND OF --  
5 ARE WE POSITIONING OURSELVES TO MISS THE TRAIN HERE? AT LEAST  
6 ON THE WAIVER PIECE.

7

8 **PAT TERRELL:** RIGHT. WELL, WE DO THINK -- AND I'M SURE OTHER  
9 PEOPLE CAN SPEAK TO THIS, BUT AS WE LOOKED AT IT, IT SEEMS  
10 VERY CLEAR THAT WHATEVER TIMETABLE IT'S ON, WHETHER IT HAPPENS  
11 IN AUGUST OR OCTOBER OR LATER, THAT THEY HAVE TO, BECAUSE OF  
12 THE BUDGET, REALLY TAKE ON THOSE POPULATIONS THEY HAVEN'T  
13 TAKEN ON BEFORE, THE S.P.D.S THE DUALS, THE BEHAVIORAL HEALTH  
14 PATIENTS, WHO ARE COSTING THEM MORE MONEY THAN ANYBODY AND  
15 MOVE THEM INTO MANAGED CARE. THAT'S THE ASSUMPTION THAT WE'RE  
16 MAKING. BECAUSE EVERY COUNTY THAT WE'VE TALKED TO IS DEALING  
17 WITH IT THAT WAY, THAT THEY KNOW THAT THAT'S WHERE IT'S GOING.  
18 HOW LONG IT'S GOING TO TAKE, WHATEVER. WE DO THINK THAT --  
19 THAT'S WHY WE THINK YOU DO HAVE TO ACT QUICKLY. AND SIX MONTHS  
20 IS PROBABLY, IF YOU COULD DO IT FASTER, YOU SHOULD DO IT  
21 FASTER. BECAUSE WE THINK THAT THE BALL IS, THE HORSE IS OUT OF  
22 THE BARN. THAT THIS IS MOVING THIS WAY. WE DO KNOW THAT AT  
23 LEAST AT 2014 YOU'RE GOING TO HAVE A LOT OF PEOPLE IN MEDI-  
24 CAL. AND THE STATES HAVE THE OPPORTUNITY TO DO IT FASTER AND  
25 THEY COULD DO IT THIS MONTH IF THEY WANTED TO. NOW, I DON'T



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1 KNOW THAT THEY'RE GOING TO DO THAT. BUT THERE IS GOING TO BE  
2 THE MOVE TO LOOK AT MOVING MORE AND MORE PATIENTS INTO MANAGED  
3 CARE, I MEAN INTO MEDI-CAL, AND THEN INTO MANAGED CARE. AND  
4 WHERE DO YOU WANT TO BE AT THE TABLE WITH THAT? WE THINK YOU  
5 HAVE OPPORTUNITIES FOR THE PATIENTS THAT THEY'RE TALKING  
6 ABOUT. WE WERE OVER AT RANCHO, FOR EXAMPLE, WHERE THERE WAS A  
7 REAL INTEREST AT RANCHO TO SET UP SOME AMBULATORY CARE FOR  
8 PEOPLE WITH DISABILITIES WHO ARE GOING TO BE THE TARGETS OF  
9 THE WAIVER. THIS WOULD BE A HUGE OPPORTUNITY IF YOU HAD A  
10 RELATIONSHIP WITH L.A. CARE WHO COULD INVEST IN MAKING THAT  
11 HAPPEN, WHO COULD DIRECT PATIENTS WHO HAD REHAB NEEDS THAT  
12 COULD BE IN OUTPATIENT SETTINGS THAT ARE RUN BY RANCHO. SO WE  
13 THINK THAT THE GENERAL GUIDELINES OF WHERE THE WAIVER'S GOING,  
14 WE KNOW NOW -- WHEN WE WROTE THIS, IT WAS A MONTH BEFORE  
15 HEALTH REFORM. BUT IT WAS CLARIFIED.

16

17 **SUP. YAROSLAVSKY:** GO AHEAD.

18

19 **SUP. MOLINA, CHAIR:** ONE OF THE THINGS THAT WE'VE GOT IN OUR  
20 SYSTEM IS WE JUST HAVEN'T EVOLVED WITH THE TIMES AS FAR AS HOW  
21 WE MANAGE OUR SYSTEM. WE HAVE A VERY GOOD SYSTEM FOR THE MOST  
22 PART AS FAR AS IN, I WON'T SAY THE DELIVERY OF CARE, BUT WHEN  
23 WE PROVIDE CARE. WHEN WE SEE A DOCTOR, WHEN THEY SEE, WHEN  
24 THEY'RE IN THE CLINIC. BUT TO GET THERE IT'S NOT AS EASY AS IT  
25 LOOKS. ONE OF THE EXAMPLES AT L.A. COUNTY U.S.C., WE HAD A



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1 PROGRAM THERE CALLED CAMINA DE SALUD, PATHWAY TO BETTER  
2 HEALTH, A VERY GOOD PROGRAM WITH AN OUTSIDE GROUP THAT  
3 PARTICIPATED WITH US IN THAT. AND WE TRIED TO PUT A LOT OF  
4 WHAT WE CALL OUR FREQUENT FLYERS FROM OUR EMERGENCY ROOM INTO  
5 THIS SYSTEM. PEOPLE WITH DIABETES, PEOPLE ON SKID ROW, OTHER  
6 FOLKS THAT WE KNOW ARE IN AND TAKING UP A LOT OF SPACE IN OUR  
7 EMERGENCY ROOM. AND IT WORKED UNDER THE CONCEPT OF, QUOTE, A  
8 MANAGED CARE. WHERE HERE'S YOUR PROVIDER. YOU'RE GOING TO GO  
9 DIRECTLY THERE. AND THAT'S WHAT YOU'RE GOING TO DO HOPEFULLY  
10 TO LESSEN THE MOST EXPENSIVE CARE, EMERGENCY ROOM CARE, AND  
11 CREATE A PATHWAY SO WHEN THEY HAD A NEED, THEY COULD GO TO THE  
12 CLINIC AND SO ON. WELL, OUR SYSTEM DOESN'T RESPOND TO THAT.  
13 THAT'S THE PROBLEM. WHEN YOU CALL UP YOUR DOCTOR, YOU WILL GET  
14 AN APPOINTMENT ON AN AVERAGE, THE REST OF US IN HEALTHCARE  
15 PLANS. AND THEY WILL DECIDE HOW EMERGENCY IS IT? AND THEY WILL  
16 DETERMINE THAT IF YOU HAVE AN ABSOLUTELY HIGH FLU OR WHATEVER,  
17 THEY MIGHT ASK YOU TO GO TO THE URGENT CARE BEFORE YOU GET TO  
18 THE EMERGENCY ROOM. THEY WILL SORT OF MANAGE WHAT YOU DO. HERE  
19 THEY SAY "OKAY, YOU CAN HAVE AN APPOINTMENT. YOU'RE CALLING IN  
20 APRIL. YOUR APPOINTMENT'S JULY 12TH." WELL, THAT PERSON'S  
21 GOING TO SAY WHY DON'T I JUST GO TO THE EMERGENCY ROOM? WHY  
22 WAIT UNTIL JULY 12TH? AND WE HAVE A TENDENCY TO DO THAT. SO  
23 WHAT HAPPENS IN THE BEST LAID-OUT PLANS, WE ARE ALMOST SELF-  
24 DESTRUCTIVE TO THAT END BECAUSE OUR CLINICS DON'T RESPOND  
25 NECESSARILY TO MEET THE NEEDS OF THOSE PATIENTS THAT WE WANT



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1 TO CONTROL SO THEY'RE NOT ENDING UP IN OUR EMERGENCY ROOMS.  
2 THAT'S THE FAILING THAT WE HAVE IN OUR SYSTEM. AND SO  
3 CONSEQUENTLY, BECAUSE WE RUN A VERY, VERY GOOD EMERGENCY ROOM  
4 SYSTEM, WE REALLY DO. WE TAKE ALL COMERS, AND WE OPERATE. AND  
5 THEY GET -- I HAVE TALKED TO PEOPLE WAITING IN EMERGENCY ROOMS  
6 THAT DON'T SEEM TO HAVE A FEVER AND DON'T SEEM TO BE THERE  
7 WITH THEIR BROKEN ARM OR WHATEVER, BUT THEY SAID EVENTUALLY IF  
8 I SIT HERE LONG ENOUGH, I'LL SEE A DOCTOR. WHEREAS IF THEY  
9 CALL FOR A CLINIC APPOINTMENT, THEY MIGHT WAIT ANYWHERE FROM  
10 TWO TO SIX WEEKS DEPENDING ON WHAT IT IS. AND SO WE ARE NOT  
11 MANAGING THAT DELIVERY VERY WELL. WHEN I ASKED FOR THIS MOTION  
12 AND I ASKED THE HEALTH MANAGEMENT ASSOCIATES TO LOOK AT IT, WE  
13 WEREN'T SURE, BUT WE WERE SURE OF ONE THING: WE'RE NOT DOING  
14 IT AS EFFICIENTLY AS IT COULD BE BE. WAY BACK WHEN WE LOOKED  
15 AT BEFORE L.A. CARE WAS CALLED L.A. CARE, WE WERE HOPING TO BE  
16 COMPETITIVE. AND WE TRIED TO BE. AND WE HAD OUR OWN C.H.P. AND  
17 IT DOES MANAGE CERTAIN THINGS. BUT IT NEVER CREATED A DELIVERY  
18 SYSTEM THAT WAS DIFFERENT. IF YOU WERE GOING TO PROVIDE A  
19 C.H.P. PROGRAM, YOU JUST STOOD IN THE SAME LINE WITH EVERYBODY  
20 ELSE. SO THAT WAS THE PROBLEM. SO SAY WHY GO THERE? I'LL JUST  
21 GO OVER TO THIS OTHER PROGRAM BECAUSE I CAN GET AN  
22 APPOINTMENT, I CAN DO THIS. AND ONCE THEY GOT INTO OUR SYSTEM,  
23 ONCE THEY SAW A DOCTOR, ONCE THEY WERE ABLE TO SEE A NURSE,  
24 ONCE THEY WERE ABLE, THE DELIVERY WAS VERY GOOD, FOR THE MOST  
25 PART. BUT GETTING THERE WAS NOT AS EASY AS IT LOOKS. THAT'S





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1 WHERE WE CONTINUE TO LOSE OUT. UNDER HEALTHCARE REFORM, WE  
2 KNOW THERE WILL BE A FLOOD OF MEDI-CAL PATIENTS. WE CANNOT  
3 AFFORD TO LOSE THOSE PATIENTS. THEY ARE GOING TO SUSTAIN OUR  
4 SYSTEM. BECAUSE, VERY, FRANKLY, IF YOU HAVE NO PAYING  
5 CUSTOMERS AND ALL YOU ARE DEALING WITH IS UNPAID, INDIGENT  
6 OTHERS THAT ARE NOT GOING TO BE COVERED FOR WHATEVER REASON  
7 UNDER HEALTH REFORM, ALL OF THOSE PAYING CUSTOMERS ARE GOING  
8 TO BE GOING TO THE OTHER PLANS AND WE'RE GOING TO LOSE OUT.  
9 I'M TRYING TO MAKE IT AS SIMPLE AS I POSSIBLY CAN AS TO WHAT  
10 THE GOALS ARE HERE. THE REPORT IS THE BEGINNINGS OF PREPARING  
11 US FOR THOSE KINDS OF REFORMS. IF IN FACT WE'RE GOING TO  
12 SURVIVE AS A SYSTEM. THE WORST THING THAT COULD HAPPEN FOR US  
13 FOUR TO FIVE YEARS FROM NOW, IS HOPEFULLY WE'LL SEE FULL  
14 HEALTH REFORM IMPLEMENTED, IS THAT WE ARE NOW A SET OF  
15 EMERGENCY ROOMS AND SOME CLINICS THAT VERY, FRANKLY, ARE JUST  
16 GOING TO TAKE ALL COMERS THAT CAN'T AFFORD TO PAY US. WE WILL  
17 GO BROKE IN NO TIME. SO WE NEED TO BE COMPETITIVE. WE NEED TO  
18 WORK EFFECTIVELY WITH ONE ANOTHER. IT IS VERY TOUGH TO BREAK  
19 DOWN THE SILOS IN L.A. COUNTY. THEY'VE BEEN THERE FOREVER. AND  
20 TO TALK ABOUT DOING SOMETHING A LITTLE DIFFERENTLY. CHANGING  
21 IT SOMEWHAT, IT'S HAPPENING IN THE PRIVATE AND THE NONPROFIT  
22 SECTOR EVERY SINGLE DAY. NO MATTER WHAT HOSPITAL, NO MATTER  
23 WHAT HEALTHCARE SYSTEM, YOU ARE BEING MANAGED, WHETHER YOU  
24 LIKE IT OR NOT, YOU ARE BEING MANAGED. AND SO VERY, FRANKLY,  
25 WE NEED TO START MANAGING OUR PATIENTS, AS WELL. AND THAT'S



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1 WHAT'S MISSING IN OUR SYSTEM. WE'RE DELIVERING SERVICES. AND  
2 VERY FRANKLY, WHEN YOU LOOK AT THE SPECIALTY SERVICES, WHEN  
3 YOU LOOK AT OUR BURN UNIT, PRIVATE INSURANCE COMPANIES THINK  
4 THAT WE HAVE ONE OF THE BEST BURN UNITS IN THE COUNTRY. THEY  
5 SEND THEIR PRIVATELY INSURED PATIENTS TO OUR SYSTEM. WE ARE  
6 ABLE TO SUSTAIN THAT. AND WHEN YOU LOOK AT A LOT OF THE OTHER  
7 SPECIALTY MODELS THAT WE HAVE ACROSS THE BOARD, INCLUDING  
8 REHAB AND OTHERS, WE ARE THE TOP. BUT, AGAIN, HOW OUR PATIENTS  
9 GET THERE IS STILL NOT PROPERLY MANAGED. AND WHAT THIS WILL  
10 ATTEMPT TO DO AS I SEE IT AND WHAT WE WILL NEGOTIATE WITH AS  
11 WE MOVE FORWARD, THE REPORT IS EXCELLENT AND I THANK YOU FOR  
12 IT. AND I WANT TO THANK THE C.E.O., AS WELL. AND THE  
13 DEPARTMENT OF HEALTH SERVICES. EVERYBODY INVOLVED IN THAT I  
14 THINK HAS DONE A GOOD JOB IN LOOKING AT WHAT WE HAVE AND WHAT  
15 WE NEED TO CHANGE. I DON'T THINK THE CHANGE IS GOING TO BE  
16 EASY. BUT I THINK THE RECOMMENDATIONS ARE VERY SOLID TO BEGIN  
17 THE PROCESS OF NEGOTIATING WITH L.A. CARE AND CERTAINLY TO DO  
18 IT WITHIN THE FRAMEWORK OF THE ISSUE OF PROFITABILITY. THE  
19 REASON WE DON'T KNOW -- AND RIGHT NOW IF YOU ASK FOR A REPORT  
20 OF PROFITABILITY, IT WOULD BE VERY TOUGH TO FIGURE THAT OUT. I  
21 KNOW BECAUSE EVERY TIME YOU TRY AND FIGURE OUT JUST THE  
22 DEPARTMENT OF HEALTH SERVICES' BUDGET, IT'S VERY TOUGH AS TO  
23 WHEN MONEY'S COMING IN. IT WILL BE A TOUGH DO. BUT SOME  
24 AUDITOR NEEDS TO DO THAT AND I THINK THAT WILL BE HELPFUL TO  
25 TAKE THIS PART APART. TO TAKE THIS APART AND BEGIN LOOKING AT



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1 IT. BUT I THINK AT THE END OF THE DAY, ONCE WE START MOVING IN  
2 THAT DIRECTION, WHAT WE ARE DOING IS PREPARING OURSELVES FOR A  
3 VERY DRAMATIC CHANGE, WHETHER WE LIKE IT OR NOT, UNDER  
4 HEALTHCARE REFORM. AT THE END OF THE DAY, IF WE ARE NOT  
5 PREPARED TO MOVE EFFECTIVELY AND EFFICIENTLY WITHIN THE  
6 FRAMEWORK WHAT'S GOING TO BE PRESENTED, WHAT WE ARE GOING TO  
7 LOSE IS WE'LL LOSE ALL OF OUR PAYING PATIENTS. AND THEY'RE  
8 GOING TO GO TO OTHER SYSTEMS. AND THEY'RE GOING TO GO WITH  
9 THEIR MEDI-CAL DOLLARS TO OTHER SYSTEMS. AND WE ARE GOING TO  
10 END UP WITH THE PATIENTS MORE THAN LIKELY THAT ARE MOST IN  
11 NEED AND VERY EXPENSIVE CARE. AND WE'RE GOING TO TRY AND  
12 DELIVER OUR CARE THE SAME WAY. AND IT JUST IS NOT GOING TO  
13 FIT. AND SO IF WE'RE GOING TO GET OUR SELF READY, WE NEED TO  
14 START THE PROCESS OF CHANGING. THE RECOMMENDATIONS HERE ARE  
15 ONLY A PROCESS SO FAR. RIGHT NOW THEY'RE SAYING LET'S BEGIN  
16 NEGOTIATIONS WITH L.A. CARE. LET'S SEE HOW WE FIT AND WHERE WE  
17 WORK AND HOW IT WOULD TRANSITION US. IT MOVES FORWARD WITH THE  
18 IDEA OF, AGAIN, OF HAVING AN AUDIT TO GET A BETTER  
19 UNDERSTANDING OF WHERE WE ARE AND WHERE WE NEED TO GO AND TO  
20 BEGIN THAT PART OF THAT TRANSITION. AND THAT WE START  
21 INTEGRATING THE OFFICE OF AMBULATORY CARE WITH ALL OF OUR  
22 ENTIRE SYSTEM AND START LOOKING AT HOW WE CAN DO ONE OVERALL  
23 MODEL AND NOT LEAVE IT JUST TO THE HEALTH CLUSTERS TO CONTINUE  
24 TO OPERATE. I DO AGREE THAT I THINK OUR P.P.P. SYSTEM, I NEVER  
25 THOUGHT IT WAS GOING TO WORK AS WELL AS IT DOES, BUT IT WORKS



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1   VERY, VERY WELL. AND THE KIND OF PARTNERSHIP THAT WE SHOULD  
2   HAVE SHOULD BE ONE THAT WE'RE GOING TO GROW WITH THEM AS  
3   HEALTH REFORM TAKES PLACE. SO THEY'RE A VITAL PARTNER. AND SO  
4   I THINK THEY WOULD LIKE TO BE MORE IN PARTNERSHIP WITH US  
5   RIGHT NOW. WE THINK WE HAVE AN INTERFACE. AND SOME OF THE  
6   CLUSTERS INTERFACE BETTER THAN OTHERS. BUT I STILL THINK WE  
7   HAVE A WAYS TO GO TO REALLY MAXIMIZE THE RELATIONSHIP THAT WE  
8   COULD HAVE WITH MANY OF THE -- PARTICULARLY THE NONPROFIT  
9   P.P.P.S THAT WE HAVE THAT WORK VERY, VERY HARD TO FIND OTHER  
10   FUNDING, GRANTS AND OTHER KIND OF THINGS. SO THIS IS A GREAT  
11   BEGINNING. AND I REALLY THINK THAT WE HAVE AN OPPORTUNITY HERE  
12   TO MOVE FORWARD, AT LEAST IN THE DISCUSSIONS AND THE  
13   NEGOTIATIONS. BECAUSE IF WE DON'T DO IT NOW AND WE SHOULD HAVE  
14   BEEN DOING IT A LONG TIME AGO, WE ARE REALLY GOING TO LOSE OUT  
15   WHEN THEY START KICKING IN HEALTH CARE REFORM. WE'RE GOING TO  
16   FIND THAT OUR SYSTEM IS NOT AS PREPARED. IT PRESENTLY ISN'T AS  
17   INTEGRATED AS WE'D LIKE IT TO BE. WE THINK IT IS, BUT REALLY  
18   WHEN YOU OVERLAY OTHER PROGRAMS LIKE WE HAD WITH CAMINA DE  
19   SALUD, IN CONCEPT IT MAKES SENSE, BUT WHEN YOU OPERATE IT, IT  
20   DIDN'T WORK BECAUSE THE CLUSTERS OPERATE SEPARATELY, THE  
21   CLINICS OPERATE SEPARATELY. SO YOU COULDN'T MANAGE THAT  
22   DIABETIC PATIENT THAT WILL CONTINUE TO END UP IN YOUR  
23   EMERGENCY ROOM, COST YOU MORE DOLLARS AT THE END OF THE DAY  
24   BECAUSE IF YOU CAN'T GET AN APPOINTMENT FOR A COUPLE OF  
25   MONTHS, WHY NOT? I'LL JUST SHOW UP IN THE EMERGENCY ROOM AND



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1 THAT'S HOW I'M GOING TO ACCESS HEALTHCARE. SO WE NEED TO START  
2 MANAGING ALL OF THOSE PATIENTS. SO I THINK THIS REPORT IS  
3 EXCELLENT. IT GOES A LONG WAY NOT ONLY IN GETTING US PREPARED  
4 BUT ALSO IN DEALING WITH POTENTIALLY EXACTLY WHAT I THINK THE  
5 WAIVER AT THE END OF THE DAY IS GOING TO BE ABOUT, WHETHER  
6 WE'RE READY FOR IT OR NOT. SO I WANT TO THANK THE C.E.O. AS  
7 WELL AS THE DEPARTMENT OF HEALTH SERVICES FOR SUPPORTING THESE  
8 RECOMMENDATIONS. CHANGE IS TOUGH FOR EVERY SINGLE ONE OF US.  
9 BUT JUST AS TOUGH AS IT WAS FOR THIS COUNTRY TO EMBRACE  
10 HEALTHCARE REFORM, IT IS VERY CLEAR THAT WE'RE GOING TO BE  
11 MOVING IN THAT DIRECTION. AND SO CONSEQUENTLY, WE NEED TO  
12 BRACE OURSELVES AND GET PREPARED FOR IT. AND IN THE LONG RUN,  
13 AT THE END OF THE DAY, WHAT WE'RE LOOKING FOR IS MATCHING A  
14 VERY WELL, I THINK, DELIVERY SYSTEM, THAT IS, THE CARE OF THE  
15 PATIENTS WITH HOW YOU ACCESS THAT CARE ONCE WE START GOING  
16 INTO A MORE EFFECTIVE AND HOPEFULLY A SYSTEM WHERE WE ARE  
17 GOING TO HAVE REIMBURSEMENT FOR MUCH OF THAT CARE. SO IT ALL  
18 MAKES SENSE. AND I THINK IT'S A GOOD PATHWAY TO GET THERE. I  
19 THINK IF YOU READ THE REPORT AND YOU LOOK AT THE OPPORTUNITIES  
20 HERE, YOU HAVE TO ASK YOURSELVES: IF WE DON'T DO THIS, AT WHAT  
21 POINT IN TIME DO WE BEGIN WORKING TOWARD THAT TRANSITION? SO I  
22 DON'T THINK WE HAVE MANY OPTIONS BEFORE US. BUT I DO  
23 APPRECIATE THE WORK THAT WAS DONE HERE IN AT LEAST CREATING  
24 THAT PATHWAY TO GET THERE. OTHERWISE WE'RE GOING TO CONTINUE  
25 TO HAVE THESE OVERLAYS OF ATTEMPTING TO TRY IT THAT ARE NOT



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1 GOING TO BREAK DOWN THE SILOS WITHIN THE DEPARTMENTS, WITHIN  
2 THE CLUSTERS THAT AT THE END OF THE DAY ARE GOING TO PROBABLY  
3 CONTINUE TO -- WE'RE GOING TO BE LOSING THOSE PATIENTS.  
4 THEY'LL GO TO OTHER SYSTEMS. SO ANYONE ELSE? SUPERVISOR  
5 RIDLEY-THOMAS? AND THEN SUPERVISOR ANTONOVICH.

6

7 **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH, MADAM CHAIR. LET ME  
8 OFFER THE PERSPECTIVE THAT I THINK THE WORK THAT HAS BEEN DONE  
9 TO DATE IS SUBSTANTIVE AND YET WE KNOW AND APPRECIATE THAT  
10 THERE IS MORE WORK TO BE DONE. MAY I OFFER THE FOLLOWING  
11 OBSERVATIONS THAT I THINK CAN HELP US AND ONE QUESTION THAT  
12 OCCURS TO ME. PERHAPS THE QUESTION FIRST AND DIRECT IT TO THE  
13 C.E.O. IT IS ESSENTIALLY THE OBSERVATION THAT HAS BEEN MADE  
14 THAT WE NEED TO BE WELL-POSITIONED AND/OR POISED TO TAKE FULL  
15 ADVANTAGE OF THE REFORMS THAT HAVE BEEN ENACTED AT THE FEDERAL  
16 LEVEL. WE ALL KNOW, UNDERSTAND AND APPRECIATE THAT BECAUSE IT  
17 IS WIDELY HELD THAT THE COUNTY OF LOS ANGELES COULD  
18 SUBSTANTIALLY BENEFIT, THE INDIGENT PATIENTS IN OUR COUNTY CAN  
19 BE SIGNIFICANTLY BENEFITED. IF REFORM IS THE ORDER OF THE DAY,  
20 IF IN FACT THE STUDY, THE ANALYSIS THAT HAS BEEN DONE TO DATE  
21 IS ALL OF WHAT WE HOPE THAT IT WILL BE AS WE CONTINUE TO  
22 DIGEST IT, THE QUESTION IS: HOW DO WE MEASURE REFORM? WHAT'S  
23 THE NEXT STEP OR STEPS WITH RESPECT TO THE C.E.O.'S LEADERSHIP  
24 IN THIS INSTANCE AS WE LOOK AT L.A. CARE, AS WE LOOK AT THE  
25 OFFICE OF MANAGED CARE TO MOVE FORWARD TO REALIZE WHAT REFORM





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1 IS, HOW WE EFFECTIVELY CREATE A BETTER SYSTEM. OBVIOUSLY  
2 COMMENTS AND QUESTIONS TODAY GIVE FULL INDICATION THAT THERE  
3 ARE VARYING DEGREES OF UNDERSTANDING AND/OR ACCEPTANCE OF THE  
4 FISCAL OR THE FINANCIAL CREDIBILITY OF SOME OF SOME OF THE  
5 CLAIMS THAT HAVE BEEN MADE PERHAPS BY D.H.S. ABOUT THIS  
6 PARTICULAR ASPECT OF OUR WORK, AMBULATORY CARE IN PARTICULAR.  
7 SO I THINK THE QUESTION FOR ME AT THIS POINT IN TIME, AND I  
8 DIRECT IT TO THE C.E.O., MADAM CHAIR, IS WHAT THE NEXT STEPS  
9 ARE AND HOW WE MEASURE THEM IN TERMS OF A TIMETABLE? AND THEN  
10 I HAVE A COUPLE OF OTHER REMARKS.

11

12 **C.E.O. FUJIOKA:** OUR REPORT SPEAKS TO SEVERAL RECOMMENDATIONS.  
13 THE FIRST IS THIS IS REALLY JUST TO SIT DOWN, AND THEN  
14 CONSISTENT WITH THE RECOMMENDATIONS FROM H.M.A., IS TO SIT  
15 DOWN WITH L.A. CARE AND BEGIN THOSE NEGOTIATIONS. THE OTHER  
16 RECOMMENDATION IS TO, REGARDLESS OF HOW WE MOVE FORWARD ON  
17 THAT L.A. CARE PART OF THIS INITIATIVE IS TO LOOK AT  
18 RESTRUCTURING OUR AMBULATORY CARE SYSTEM AND TO MAKE THAT A  
19 MORE INTEGRATED SYSTEM. WHAT'S IN THE REPORT BUT IT'S NOT  
20 HIGHLIGHTED ALSO SPEAKS TO WHAT WE NEED TO DO FOR OUR  
21 ELECTRONIC MEDICAL RECORD OR OUR HEALTH INFORMATION EXCHANGE  
22 SYSTEM SO THAT WE'RE ALSO FULLY INTEGRATING OUR SYSTEM, BUT  
23 ALSO NOT ONLY WITHIN D.H.S. BUT WITH THE ENTITIES EXTERNAL TO  
24 D.H.S., BUT ASKING -- BASICALLY GIVING YOUR SUPPORT FOR OUR  
25 RECOMMENDATIONS TO BEGIN THOSE DISCUSSIONS WITH L.A. CARE AND



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1 THEN TO SUBSEQUENTLY COME BACK. BECAUSE I SEE IT AS A  
2 FEASIBILITY STEP TO COME BACK AND REPORT TO YOU AND SAY HERE'S  
3 WHAT WE HAVE AT THIS POINT IN TIME FROM THE PROFITABILITY TO  
4 OPERATIONAL EFFICIENCIES, JUST THE GENERAL IMPACT IT WILL HAVE  
5 TO NOT ONLY OUR SYSTEM BUT THE SYSTEM AT LARGE IN L.A. COUNTY  
6 WOULD BE IMPORTANT.

7

8 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. FUJIOKA. I THINK IT'S  
9 REALLY RATHER IMPORTANT THAT AS THE PROCESS MOVES FORWARD IN  
10 TERMS OF THE FEASIBILITY ANALYSIS THAT THE BOARD BE APPRISED  
11 ON A REGULAR BASIS, WHATEVER TIMETABLE MAKES SENSE.

12

13 **C.E.O. FUJIOKA:** AGREED.

14

15 **SUP. RIDLEY-THOMAS:** I'M SORRY?

16

17 **C.E.O. FUJIOKA:** I TOTALLY AGREE.

18

19 **SUP. RIDLEY-THOMAS:** YEAH. IT SEEMS TO ME THAT THE WORK IS  
20 GOING TO TAKE SOME TIME TO DO IN TERMS OF NEGOTIATIONS AND  
21 CONVERSATIONS AND THE LIKE. BUT I THINK THAT WORK OUGHT TO BE  
22 DRIVEN BY DATE-CERTAIN REPORTS TO THE BOARD SO THAT THERE IS A  
23 PUBLIC VETTING, IF YOU WILL, OF WHAT IS BEING DISCUSSED AND/OR  
24 NEGOTIATED TO THE EXTENT THAT IT IS DEEMED APPROPRIATE. I  
25 THINK IT'S ALSO IMPORTANT TO MEASURE, TO ASSESS, TO EVALUATE,



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1 THE LEVEL OF COMMUNITY PARTICIPATION AND/OR INPUT SO THAT  
2 FEEDBACK IS GARNERED FROM THE RESPECTIVE DISTRICTS THAT ARE  
3 IMPACTED. AS BEST AS I CAN DISCERN, THAT MAY NOT HAVE HAPPENED  
4 IN TERMS OF H.M.A.'S PRELIMINARY REPORT TO US. I THINK THAT'S  
5 A REALLY IMPORTANT FUNCTION AND/OR FEATURE THAT SHOULD BE  
6 FACTORED INTO THE INPUT THAT COMES BACK TO THE BOARD THROUGH  
7 THE C.E.O. AS HAVING BEEN INITIALLY ADDRESSED WITH H.M.A. THIS  
8 PROBABLY MAKES A HUGE DIFFERENCE IN THE QUALITY OF THE  
9 OUTCOME. AND SO, MR. FUJIOKA, I WOULD TRUST THAT IN TERMS OF  
10 THE MANAGEMENT OF THE CONTRACT, THAT FEATURE BE BROUGHT TO  
11 BEAR AND A WAY FOR EACH DISTRICT TO HAVE A BETTER  
12 UNDERSTANDING. AND, FINALLY, WE INVOKE L.A. CARE WITH SOME  
13 FREQUENCY IN TERMS OF THE ENTITY WITH WHOM OR WITH WHICH THE  
14 COUNTY ITSELF WOULD NEGOTIATE. I BELIEVE IF WE ARE TALKING  
15 ABOUT THAT WHICH IS COMPETITIVE, ULTIMATELY, WHICH IS LACED  
16 THROUGHOUT BOTH THE H.M.A. REPORT AS WELL AS THE C.E.O.'S  
17 REPORT, I DON'T KNOW THAT WE SHOULDN'T BE TALKING ABOUT  
18 OPTIONS AND ALTERNATIVES THAT ARE APPROPRIATE FOR OUR ULTIMATE  
19 POSITIONING WITH RESPECT TO THE ISSUE OF REFORM OF THE  
20 AMBULATORY CARE SYSTEMS, BUT IN ADDITION TO THAT, THE WAY IN  
21 WHICH WE TAKE FULL ADVANTAGE OF THE HEALTHCARE INSURANCE  
22 REFORM THAT WE ARE POSITIONED TO PARTICIPATE FROM. WELL  
23 POSITIONED TO BENEFIT FROM IS WHAT I'M SEEKING TO SAY. AND SO  
24 I THINK L.A. CARE OBVIOUSLY HAS DEMONSTRATED ITSELF AS A VERY  
25 SIGNIFICANT ENTITY WITH WHICH THE COUNTY HAS TO DEAL AND



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1 NEGOTIATE. I DON'T KNOW THAT WE SHOULD BE EXCLUSIVE IN OUR  
2 CONVERSATIONS AND/OR COMMUNICATIONS WITH THAT AND WHAT THE  
3 C.E.O. AND/OR H.M.A. ULTIMATELY SEES TO BE IN THE BEST  
4 INTEREST OF THE COUNTY. SO IF THOSE ISSUES CAN BE ADDRESSED IN  
5 THE APPROPRIATE MANNER AS YOU COME BACK TO US, I'D BE PREPARED  
6 TO SUPPORT THE ITEM AS RECOMMENDED BY THE CHAIR.

7

8 **SUP. ANTONOVICH:** BOTH THE NEW WAIVER PROPOSALS AND THE NEW  
9 FEDERAL REQUIREMENTS, COULD YOU MOVE UP YOUR REPORT AND  
10 INCLUDE EXPEDITED TIME FRAMES FOR COMPLETING YOUR REVIEW AND  
11 RECOMMENDATIONS BACK TO THE BOARD?

12

13 **PAT TERRELL:** YES SIR, ABSOLUTELY.

14

15 **SUP. ANTONOVICH:** AND OF THE 13 MEMBERS THAT ARE ON THE BOARD,  
16 HOW MANY ARE APPOINTED BY THE BOARD OF SUPERVISORS?

17

18 **PAT TERRELL:** FOUR. MY UNDERSTANDING, I THINK. FOUR.

19

20 **SUP. ANTONOVICH:** FOUR? WHY NOT FIVE?

21

22 **SUP. KNABE:** ARE YOU TALKING ABOUT L.A. CARE? THAT WAS SET BY  
23 STATE LAW. THAT'S NOTHING THAT WE HAD ANY CONTROL OVER. JUST  
24 LIKE THE MAKEUP OF M.T.A. IT WAS SET BY STATUTE.

25



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1    **SUP. ANTONOVICH:** OKAY. SO WE WOULD THEN APPOINT FOUR MEMBERS.

2

3    **SUP. KNABE:** RIGHT I'M ON IT, OUR DIRECTOR OF HEALTH SERVICES,  
4    DIRECTOR OF PUBLIC SOCIAL SERVICES.

5

6    **DR. JOHN SCHUNHOFF:** A PRIVATE DOCTOR APPOINTED BY THE BOARD.

7

8    **SUP. KNABE:** A PRIVATE DOCTOR APPOINTED BY THE BOARD.

9

10    **SUP. ANTONOVICH:** OKAY. AND WILL THE STAKEHOLDER INPUT INCLUDE  
11    THE BROADER HOSPITAL COMMUNITY, INCLUDING THE PEACH HOSPITALS?

12

13    **PAT TERRELL:** YES, IT WILL.

14

15    **SUP. ANTONOVICH:** THEY WILL. THANK YOU.

16

17    **SUP. KNABE:** MADAM CHAIR, I WOULD JUST ADD. I MEAN YOU LOOK AT  
18    WHAT HAPPENED AT L.A. CARE JUST RECENTLY. THEY JUST GOT A VERY  
19    BIG AWARD OF SOME STIMULUS DOLLARS FOR ELECTRONIC MEDICAL  
20    RECORDS. THAT COULD BE AN ENHANCEMENT, AS WELL, TOO. I  
21    APPRECIATE LOOKING AT OTHER OPTIONS, BUT I REALLY FEEL IF WE  
22    DON'T DO SOMETHING, WE'RE JUST GOING TO EVEN A GREATER DEGREE  
23    BE LEFT WITH A NONPAYING CUSTOMER. AND L.A. CARE IS ONE OF THE  
24    FEW OPTIONS, THEY'VE CONTINUED EVERY TIME WE ASKED THEM TO



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1 STEP UP AND BE A GOOD PARTNER. SO WE DON'T HAVE A LOT OF  
2 OPTIONS.

3

4 **SUP. YAROSLAVSKY:** MADAM CHAIR? I AGREE ON L.A. CARE IS THE  
5 BEST OPTION OUT THERE. BUT THE DEVIL IS IN THE DETAILS. IT'S  
6 NOT EVEN IN THE DETAILS. IT'S IN THE BIG PICTURE. I GUESS  
7 WHAT'S MISSING AND WHAT I'D LIKE FOR YOU TO REPORT BACK TO US  
8 EVEN BEFORE YOU OR AS YOU PROCEED IS I'D LIKE TO KNOW WHAT IT  
9 IS YOU WANT FROM L.A. CARE? WHAT WE WANT FROM L.A. CARE? WHAT  
10 IS OUR NEGOTIATING POSITION? YOU SAY YOUR CONVERSATION HAS  
11 BEEN FOR THE LAST HOUR IN YOUR REPORT, BUT NEGOTIATE WITH L.A.  
12 CARE? WHAT IS IT WE WANT TO NEGOTIATE FOR? WHAT IS IT  
13 SPECIFICALLY THAT WE WANT FROM THEM?

14

15 **PAT TERRELL:** WE TRIED TO BE SPECIFIC IN THE REPORT, BUT I  
16 COULD JUST VERY BRIEFLY --

17

18 **SUP. YAROSLAVSKY:** GO AHEAD.

19

20 **PAT TERRELL:** WE WANT TO MAINTAIN YOUR LEVEL OF PROFITABILITY.  
21 WE WANT TO HAVE THEM TAKE OVER AND HELP GET OUT OF THE SILO.

22

23 **SUP. YAROSLAVSKY:** I UNDERSTAND ALL THAT. YOU DON'T NEED TO  
24 REPEAT ALL THAT BECAUSE IT'S IN YOUR REPORT. BUT I GUESS WHAT  
25 I'M DRIVING AT IS WHAT IS OUR ENFORCEMENT MECHANISM? WHAT IS





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1 OUR LEVERAGE TO ENSURE THAT ONCE WE AGREE, IF WE AGREE, TO ALL  
2 OF THESE THINGS, THAT THEY DON'T WALK ON US TWO YEARS DOWN THE  
3 ROAD?

4

5 **PAT TERRELL:** RIGHT. WELL THAT'S GOING TO BE THE ISSUE IN THE  
6 NEGOTIATION IS WHAT KIND OF CONTRACTUAL RELATIONSHIP DO YOU  
7 HAVE WITH THEM? AND IT'S GOT TO BE A LEGAL CONTRACTUAL. IT'S  
8 NOT ALTRUISM. I MEAN, IT HAS TO BE A CLEAR -- WE THINK IT'S A  
9 TIME WHEN THEY NEED YOU AS MUCH AS YOU NEED THEM. AND IT'S A  
10 TIME TO PUT THAT INTO SOME KIND OF AN ENFORCEABLE CONTRACT.

11

12 **SUP. YAROSLAVSKY:** YEAH, OKAY. HANG ON. LET ME JUST CONCLUDE. I  
13 DO THINK THIS IS SOMETHING THAT AS IT PROCEEDS THAT WE NEED TO  
14 BE BRIEFED ON A REGULAR BASIS AND AT THE BOARD, NOT ONE AT A  
15 TIME, NOT ONE-ON-ONE, BUT AT THE BOARD. AND MAYBE YOU COULD  
16 SEE TO IT THAT WE'D HAVE AN EVERY 30 OR 60 DAYS --

17

18 **SUP. MOLINA, CHAIR:** I WAS GOING TO ASK THAT, BECAUSE IT'S  
19 NEGOTIATIONS.

20

21 **SUP. YAROSLAVSKY:** YEAH.

22

23 **SUP. MOLINA, CHAIR:** AND THEY'RE IN THE PROCESS OF  
24 NEGOTIATIONS. AND I DON'T KNOW IF WE HAVE THE CAPABILITY OF



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1 GOING INTO CLOSED SESSION WHEN THEY -- BECAUSE WE DON'T WANT  
2 TO NEGOTIATE PUBLICLY HERE.

3

4 **SUP. YAROSLAVSKY:** NO, OF COURSE NOT.

5

6 **SUP. MOLINA, CHAIR:** BUT I DO THINK WE NEED TO BE KEPT ABREAST  
7 AS WE MOVE FORWARD.

8

9 **SUP. YAROSLAVSKY:** WOULD WE BE ABLE TO GO INTO CLOSED SESSION  
10 ON A NEGOTIATION OF THIS TYPE?

11

12 **LEELA KAPUR, COUNSEL:** SUPERVISORS, UNFORTUNATELY, THE BROWN  
13 ACT ONLY ALLOWS YOU GO INTO NEGOTIATIONS ON LEASES.

14

15 **SUP. MOLINA, CHAIR:** ON WHAT?

16

17 **LEELA KAPUR, COUNSEL:** ON LEASES. IT DOES NOT HAVE A PROVISION  
18 TO ALLOW YOU TO GO INTO NEGOTIATIONS ON A CONTRACT.

19

20 **SUP. MOLINA, CHAIR:** BUT AT THE END OF THE DAY WE'LL BE FORMING  
21 A CONTRACT WITH THEM, WILL WE NOT?

22

23 **LEELA KAPUR, COUNSEL:** YES. BUT THE BROWN ACT DOES NOT HAVE AN  
24 EXEMPTION THAT AN ALLOWS YOU INTO CLOSED SESSION FOR CONTRACT  
25 NEGOTIATIONS.



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1

2 **SUP. RIDLEY-THOMAS:** ALL RIGHT THEN. I MOVE THAT WE LEASE L.A.  
3 CARE.

4

5 **SUP. MOLINA, CHAIR:** I AGREE WITH YOU. WE NEED TO BE INFORMED,  
6 RIGHT? BECAUSE ALL OF US ARE VERY SENSITIVE. I MEAN, WE REALLY  
7 RECOGNIZE AND UNDERSTAND THAT WE DON'T WANT TO CREATE A STRESS  
8 ON OUR SYSTEM. WE KNOW WE CAN DELIVER THAT CARE BUT IT'S JUST  
9 CONNECTING THE PATIENT INTO MORE EFFECTIVE MEANS. AND SO WE  
10 WANT TO MAKE SURE THAT THAT'S THE GOAL AND NOT GIVING --  
11 YOU'RE RIGHT. I THINK L.A. CARE NEEDS US AS WELL AND WE HAVE  
12 VERY GOOD SYSTEMS AND INFRASTRUCTURE IN PLACE AND OUR P.P.P.  
13 RELATIONSHIPS ARE QUITE GOOD. BUT AT THE SAME TIME, WE WANT TO  
14 KNOW THAT IT IS GOING TO BE BENEFICIAL TO US. AND THAT'S WHY  
15 WE NEED TO BE KEPT INFORMED AS TO HOW NEGOTIATIONS ARE MOVING.  
16 SO WE HAVE TO FIND A PATHWAY THAT WE'RE GOING TO GET INFORMED  
17 ON A REGULAR BASIS AS TO WHAT ARE THE NEGOTIATIONS, WHAT WE'RE  
18 NEGOTIATING. WE DON'T WANT YOU TO JUST COME BACK IN SIX MONTHS  
19 AND SURPRISE US WITH A NEGOTIATED AGREEMENT, BECAUSE I THINK  
20 WE NEED TO BE INVOLVED IN IT, IN EVERY ASPECT OF IT.

21

22 **C.E.O. FUJIOKA:** OKAY. WE'LL FIND THE MEANS TO DO THAT THAT  
23 STILL COMPLIES WITH ALL THE REQUIREMENTS.

24



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1    **SUP. MOLINA, CHAIR:** ALL RIGHT. I THINK THAT'S AN IMPORTANT  
2    COMPONENT. WE DO HAVE MEMBERS OF THE PUBLIC THAT WISH TO  
3    ADDRESS US ON THIS ITEM. SO IF I COULD ASK OUR PRESENTERS TO  
4    JUST MAYBE STEP TO THE SIDE. WE'RE GOING TO HAVE THEM COME UP  
5    AND JOIN US. WE HAVE EUGENE WILLIAMS, JOSH RUTKOFF, DR.  
6    CLAVREUL, AND ARNOLD SACHS. MR. WILLIAMS?

7

8    **EUGENE WILLIAMS:** THANK YOU. HOW ARE YOU?

9

10   **SUP. MOLINA, CHAIR:** HOW ARE YOU?

11

12   **EUGENE WILLIAMS:** THANK YOU, MADAM CHAIR, MEMBERS OF THE BOARD.  
13   REGIONAL CONGREGATIONS AND NEIGHBORHOOD ORGANIZATIONS, OF  
14   WHICH I'M THE C.E.O., REQUEST A 45-DAY DELAY IN APPROVAL OF  
15   THIS REPORT. THAT WILL ENABLE THE PUBLIC TO DO TWO THINGS:  
16   ONE, REVIEW AND GIVE PUBLIC COMMENTS. WE REQUEST THE DELAY FOR  
17   THE FOLLOWING REASONS. HEALTHCARE MANAGEMENT ASSOCIATES SHOULD  
18   REVEAL ANY AND ALL CONTRACTUAL RELATIONSHIPS THAT IT HAS WITH  
19   OTHER VENDORS THAT MAY BENEFIT FROM THE RECOMMENDATIONS THAT'S  
20   SUBMITTED TO THIS BOARD. THE FIRM NOTES IN ITS EXECUTIVE  
21   SUMMARY THAT IT TAKES ALL PRECAUTIONS TO AVOID CONFLICT OF  
22   INTEREST BETWEEN CLIENTS, R.C.N.O. DOES NOT SUGGEST ANY  
23   IMPROPRIETY. HOWEVER, AND THEIR DISCLOSURE IS LAUDABLE.  
24   HOWEVER, DISCLOSING CONTRACTUAL RELATIONSHIPS WITH OTHER  
25   VENDORS WILL ENABLE THE PUBLIC AND THIS BOARD TO SEE ANY OTHER



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1 CLIENTS' PRACTICES AND/OR REFORMS IDEAS THAT INFLUENCES AND/OR  
2 IMPACTS ITS RECOMMENDATIONS AND ULTIMATELY HEALTHCARE DELIVERY  
3 IN L.A. COUNTY. IF I COULD SUM UP IN ONE THING I THINK THAT  
4 WHAT WE NEED TO BE CONSCIOUS OF IS IF YOU CAN PRESCRIBE THE  
5 DIAMETER OF A PERSON'S THINKING, YOU DON'T HAVE TO WORRY ABOUT  
6 THE RADIUS OF THEIR ACTIONS. WE THINK THAT L.A. CARE IS AN  
7 OUTSTANDING ORGANIZATION AND IT IS COMMITTED TO OUR SAFETY  
8 NET, BUT L.A. CARE IS STILL VERY SMALL. IN EFFECT, IT  
9 CONTRACTS OUT MUCH OF ITS INTEGRATED CARE SERVICES AND ONE  
10 THING THAT WE COULD DO TO ENSURE THAT WE MAXIMIZE OUR PROFIT  
11 IS TO SLOW DOWN FOR A SECOND AND CONSIDER THOSE -- IF L.A.  
12 CARE HAS TO CONTRACT OUT THOSE INTEGRATED CARE SERVICES, WHO  
13 WE CAN ACTUALLY NEGOTIATE WITH THE CONTRACT THOSE SERVICES  
14 BEFORE GIVING THAT OVER TO L.A. CARE. SEQUENTIALLY WE HAVE  
15 ANOTHER CHALLENGE WITH THIS. SEQUENTIALLY WE'RE SAYING ENTER  
16 INTO NEGOTIATIONS BEFORE DOING AN AUDIT OF THE ASSETS THAT WE  
17 HAVE. WE HAVE SIGNIFICANT ASSETS THAT WE CAN ACTUALLY USE TO  
18 NEGOTIATE BETTER RATES FOR THE COUNTY LONG-TERM. FINALLY, I  
19 AGREE WITH SUPERVISOR MOLINA WHEN SHE TALKS ABOUT THE NUMBER  
20 OF MEDICALLY INDIGENT ADULTS THAT OVERUSE EMERGENCY ROOMS FOR  
21 THEIR CARE. WE'RE EMBARRASSED TO SAY THAT OUR COUNTY RECENTLY  
22 MISSED AN OPPORTUNITY AND WE'RE NEGOTIATING WITH TWO OTHER  
23 COUNTIES ON A MEMORANDUM OF UNDERSTANDING TO HAVE HEALTH  
24 PORTAL PILOT DEMONSTRATION PROJECTS PUT IN THE 1115 HOSPITAL  
25 WAIVER. DR. FIELDING IS AWARE OF THIS AND SUPPORTIVE, BUT IT



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1 HAS NOT MADE ITS WAY UP THE FOOD CHAIN. SOLANO COUNTY, LOS  
2 ANGELES COUNTY AND ALAMEDA COUNTY HAVE AGREED TO PARTNER  
3 TOGETHER. WE STILL HAVEN'T RECEIVED AN M.O.U. ON MARCH 18TH,  
4 WE HAD THE LARGEST PUBLIC HEARING ON REENTRY IN THE HISTORY OF  
5 THIS STATE AT THE CAPITOL AND ADVOCATED FOR SUPPORT FOR L.A.  
6 COUNTY. UNFORTUNATELY, THIS COUNTY WAS UNABLE TO SEND A  
7 REPRESENTATIVE BECAUSE OF A CUMBERSOME PROCESS. THANKS TO  
8 SUPERVISOR RIDLEY-THOMAS, WE'RE TRYING TO ADDRESS THAT AND WE  
9 HAVE PREPARED REMARKS THAT CAN GO INTO THE RECORD.

10

11 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. MR. RUTKOFF.

12

13 **JOSHUA RUTKOFF:** HI. JOSHUA RUTKOFF, HEALTH SERVICES DIRECTOR  
14 FOR S.E.I.U. LOCAL 721. TODAY'S BOARD DISCUSSION REGARDING  
15 READINESS FOR HEALTHCARE REFORM CHANGES IS AN IMPORTANT STEP  
16 IN THE RIGHT DIRECTION. THIS BOARD IS ASKING THE RIGHT  
17 QUESTIONS ABOUT HOW TO DESIGN AN IMPLEMENT INTEGRATED SYSTEMS  
18 OF CARE FOR THE GREAT NUMBERS OF NEW PATIENTS WHO WILL BE  
19 ENROLLED IN MEDI-CAL MANAGED CARE AND FOR OUR EXISTING  
20 PATIENTS. ADDRESSING THE ROLES OF THE COMMUNITY HEALTH PLAN,  
21 L.A. CARE AND THE OFFICES OF AMBULATORY AND MANAGED CARE IS  
22 PART BUT NOT ALL OF THE HARD WORK WE MUST UNDERTAKE TOGETHER  
23 IN THE CRITICAL MONTHS THAT LIE AHEAD. YOUR BOARD NEEDS TO DO  
24 MORE TO PRIORITIZE ACHIEVING READINESS FOR NATIONAL HEALTHCARE  
25 REFORM AND ACHIEVING A NEW 1115 MEDICAID WAIVER THAT MEETS THE





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1 NEEDS OF OUR SYSTEM. S.E.I.U. LOCAL 721 IS PLAYING A LEADING  
2 ROLE IN WORKING WITH KEY STAKEHOLDERS TO DEVELOP A NEW SET OF  
3 GOALS AND STRATEGY FOR THE NEXT WAIVER AND WE ARE PREPARED TO  
4 BE LEADERS FOR CHANGE THAT WILL HELP US TO CREATE A  
5 SUSTAINABLE MISSION-DRIVEN HEALTHCARE SYSTEM. S.E.I.U. 721  
6 WILL WORK TO ENSURE THAT ANY PROPOSED CHANGES RECOMMENDED IN  
7 THE H.M.A. REPORT ARE DONE IN A WAY THAT STRENGTHENS OUR  
8 PUBLIC HEALTHCARE DELIVERY SYSTEM, ATTRACTS NEW AND RETAINS  
9 EXISTING PATIENTS, MEETS THE GOALS OF THE NEW WAIVER, PREPARES  
10 US FOR THE IMPLEMENTATION OF NATIONAL HEALTHCARE REFORM, AND  
11 IS FAIR AND EQUITABLE FOR OUR MEMBERS. AS SUCH, WE LOOK  
12 FORWARD TO PLAYING A SUBSTANTIVE ROLE IN ANY DUE DILIGENCE  
13 PROCESS THE WORKGROUP AS CHARGED WITH DEVELOPING  
14 IMPLEMENTATION PLANS WOULD ADDRESS. OUR C.H.P. MEMBERS, WHO  
15 HAVE HELPED INCREASE C.H.P. ENROLLMENT, POSSESS GREAT  
16 EXPERTISE AND SKILL AND SHOULD HAVE A REAL VOICE IN ANY CHANGE  
17 PROCESS. HOWEVER, IF THIS BOARD IS TRULY COMMITTED TO TAKING  
18 AGGRESSIVE STEPS TO TRANSFORM OUR DELIVERY SYSTEM, THEN  
19 DECISIONS ON HOW TO CHANGE D.H.S. SHOULD FOLLOW FROM AND  
20 SUPPORT, NOT PRECEDE AND UNDERMINE THESE STRATEGIES. WE  
21 THEREFORE CALL FOR A MORATORIUM ON PIECEMEAL PRIVATIZATION AS  
22 WITH THE PROPOSAL TO PRIVATIZE GLENDALE HEALTH CENTER, AND ON  
23 PREMATURE IMPLEMENTATION OF CUTS AND SYSTEM REDESIGN, AS WITH  
24 RANCHO AND THE REDUCTIONS THEY'RE CHARGED WITH IDENTIFYING,  
25 UNTIL OUR WAIVER, HEALTHCARE REFORM, AND SYSTEM STRATEGIES



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1 HAVE BEEN DEVELOPED. FOR INSTANCE, A KEY PART OF RETAINING AND  
2 ATTRACTING PATIENTS AS AN INTEGRATED SYSTEM WITH THE MEDICAL  
3 HOME AS THE ENTRY POINT. GLENDALE HEALTH CENTER IS A KEY POINT  
4 OF ENTRY INTO THE SYSTEM. IN AN INTEGRATED SYSTEM, IT COULD BE  
5 PLAYING A KEY ROLE ENSURING THAT PATIENTS AND THE REVENUE  
6 STREAMS ATTACHED TO THEM STAY IN D.H.S. DEVELOPING AN  
7 OVERARCHING AMBULATORY CARE STRATEGY IS A GOOD STEP. THIS  
8 BOARD SHOULD BUILD ON THIS BY LEADING TO MAKE SURE THAT ALL OF  
9 ITS DECISIONS FLOW FROM AN OVERALL VISION AND STRATEGY TO  
10 POSITION D.H.S. TO BE COMPETITIVE AND BECOME A SYSTEM THAT IS  
11 BOTH THE BEST PLACE TO RECEIVE CARE AND THE BEST PLACE TO  
12 WORK. THANK YOU.

13

14 **SUP. MOLINA, CHAIR:** THANK YOU. DR. CLAVREUL, FOLLOWED BY MR.  
15 SACHS.

16

17 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.  
18 AGAIN, YOU LOOK LIKE WE ARE ARRIVING UNDER A FAIT ACCOMPLI.  
19 THE ONLY NAME I HEARD MENTIONED TODAY WAS L.A. CARE, AND  
20 MYSELF, LIKE I SAID, FOR A LONG, LONG TIME, I HAVE HAD A LOT  
21 OF CONCERN ABOUT THE RELATIONSHIP OF THE COUNTY WITH L.A.  
22 CARE. AND, YOU KNOW, TRULY WANTED TO KNOW WHAT IT'S ALL ABOUT.  
23 AND EVERY TIME I HAVE ASKED A QUESTION, INCLUDING HOW MANY  
24 MEMBERS OF THE BOARD ARE ON L.A. CARE, YOU KNOW, GETTING QUITE  
25 DIFFERENT RESPONSE. BUT ANYWAY, I THINK THAT WE NEED A MUCH



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1 TRANSPARENT PROGRAM ON THIS ISSUE. AND LIKE I SAID, TO HAVE  
2 JUST L.A. CARE MENTIONED JUST IN THE SAME THING WE HAVE HAD  
3 FOREVER. WE GET SOMEBODY'S NAME PUSHED DOWN OUR THROAT. AND  
4 PERSONALLY, I WOULD LIKE TO KNOW HOW MUCH MONEY L.A. CARE HAS  
5 GIVEN TO BOTH THE OBAMA CAMPAIGN AS WELL AS THE HEALTHCARE  
6 CAMPAIGN. THAT WOULD BE, I'M SURE, VERY -- GIVE US A LOT OF  
7 INFORMATION. I AM VERY CONCERNED OF ALL I'M HEARING NOW  
8 BECAUSE CONTRARY TO WHAT EVERYBODY SEEMS TO THINK, ESPECIALLY  
9 -- SEE, I'M AN OPTIMIST. I DON'T THINK HEALTHCARE REFORM IS  
10 GOING TO GO THE WAY IT HAS BEEN PLANNED AND I THINK IT'S SUCH  
11 A VIOLATION OF OUR CONSTITUTION. IT'S NOT GOING TO GET AWAY  
12 AND HAPPEN. LIKE THEY SAY, YOU KNOW, NOTHING IS OVER UNTIL THE  
13 FAT LADY SINGS, AND SHE HAS NOT SUNG. BUT RIGHT NOW TO DO WHAT  
14 YOU'RE DOING NOW IS, AGAIN, MAKING FUN OF THE PUBLIC. IT'S  
15 OBVIOUS IT HAS BEEN ALREADY MEETING IN CONCESSION AND DEAL  
16 MADE WITH L.A. CARE. AND I'M VERY CONCERNED ABOUT THAT  
17 BECAUSE, YOU KNOW, I HAVE FOLLOWED L.A. CARE FOR A LONG, LONG  
18 TIME. I HAVE LISTENED TO THE PUBLIC PROPAGANDA AND I AM VERY  
19 CONCERNED AND SURELY I WOULD NOT SEE THAT THEY HAVE THE MODEL  
20 TO GOVERN. AND MANY OF YOU TALKED ABOUT HOSPITAL SPECIALTY.  
21 THAT'S WHAT WE HAVE HAD IN FRANCE FOR MANY, MANY DECADES. AND  
22 IT'S PROBABLY IN SOME ISSUE PROVIDE L.A. CARE, AND I'M TRULY A  
23 BELIEVER IN THAT THAT IF YOU HAVE A BAD BURN, YOU GO TO A BURN  
24 HOSPITAL. IF YOU HAVE CANCER, YOU GO TO AN ONCOLOGY SPECIALTY  
25 HOSPITAL, AND THAT WOULD BE CERTAINLY A WAY TO GO AT IT, BUT



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1 FIRST IT DOES NOT HAPPEN OVERNIGHT AND ALSO YOU HAVE TO HAVE  
2 THE MEDICAL STAFF TO STAFF THOSE WONDERFUL SPECIALTY  
3 HOSPITALS. AND I DON'T THINK YOU HAVE THOSE PEOPLE HERE ON  
4 BOARD. THANK YOU.

5

6 **SUP. MOLINA, CHAIR:** MR. SACHS.

7

8 **SUP. KNABE:** CAN I JUST ADD, SO THAT THERE'S NO IMPLICATION  
9 HERE. L.A. CARE DOES NOT MAKE ANY CONTRIBUTION, POLITICAL  
10 CONTRIBUTION.

11

12 **DR. GENEVIEVE CLAVREUL:** OH, I WILL DO A RESEARCH AND FIND OUT.  
13 OUT OF THE MEMBERS OF THE BOARD, HOW MANY HAVE MADE  
14 CONTRIBUTIONS. I HAVE READ THE PUBLISHED SPEECH AND THE PUBLIC  
15 SPEECH ARE APPALLING. MR. KAHN DO IT UNDER L.A. CARE BANNER AS  
16 THE DIRECTOR OF L.A. CARE. AND HE DOES -- I DON'T THINK HE'S  
17 AUTHORIZED TO DO THAT.

18

19 **SUP. MOLINA, CHAIR:** MR. SACHS.

20

21 **ARNOLD SACHS:** THANK YOU. WHEN I WAS YOUNGER, BACK WHEN I USED  
22 TO PLAY BASEBALL, SOFTBALL, ONE OF THE WAYS OF CHOOSING UP  
23 TEAMS IS YOU'D HAVE THE TWO GUYS WHO WERE APPOINTED CAPTAINS,  
24 TAKE A BAT, ONE GUY WOULD TOSS IT TO THE OTHER GUY. AND THEN  
25 WHEN HE CAUGHT IT, YOU'D ALTERNATE HANDS ON TOP OF THE HANDLE



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1 UNTIL YOU GOT TO THE TOP. UNFORTUNATELY WITH THIS SITUATION,  
2 IF YOU USE THAT AS AN EXAMPLE, YOU KEEP ALTERNATING HANDS AND  
3 YOU NEVER GET TO THE TOP. ON PAGE 6, IT SAYS THE OFFICE OF  
4 MANAGED CARE IS PREDOMINANTLY THE COMMUNITY HEALTH PLAN. ON  
5 PAGE 9, IT SAYS TRANSITION D.H.S. OUT OF THE OPERATION OF THE  
6 COMMUNITY HEALTH PLAN, BUT IT DOESN'T SAY ANYTHING ABOUT  
7 TRANSITIONING D.H.S. OUT OF THE OFFICE OF MANAGED CARE. ON  
8 PAGE 7, IT SAYS C.H.P. IS A PROFESSIONALLY MANAGED -- IS  
9 PROFESSIONALLY MANAGED, BUT WHAT DOES THAT HAVE TO DO -- IT  
10 SAYS IT'S IRRELEVANT? IT IS CRITICAL THAT D.H.S. HAS A MANAGED  
11 CARE PARTNER. L.A. CARE, ON PAGE 8, IT SAYS L.A. CARE IS THE  
12 COUNTY'S LOCAL INITIATIVE. ON PAGE 10, IT SAYS REALIGN O.M.C.  
13 INTO RECONFIGURED D.H.S. OFFICE OF AMBULATORY CARE. YOU KEEP  
14 JUMPING BACK AND FORTH BETWEEN THESE PLANS AND NOBODY -- I'M  
15 READING FROM YOUR STUFF HERE, BUT YOU'RE GOING TO -- ARE YOU  
16 GOING TO RECONFIGURE THE OFFICE OF MANAGED CARE, ARE YOU GOING  
17 TO RECONFIGURE THE COMMUNITY HEALTH PLAN? ARE YOU GOING TO  
18 TRANSITION D.H.S. OUT OF SOMETHING INTO SOMETHING ELSE BUT NOT  
19 TAKE IT OUT OF THE -- NOT TAKE IT OUT OF THE OFFICE OF MANAGED  
20 HEALTHCARE? THIS IS WHAT THE PUBLIC SEES. I MEAN, WHAT YOU DO  
21 BEHIND THE SCENES, THAT'S WHAT YOU DO, BUT WHEN YOU PRESENT  
22 THIS TO THE PUBLIC AND THEY TRY TO UNDERSTAND IT, I GOT ONE  
23 HAND, I GOT ONE HAND, I GOT ONE HAND, I GOT ONE HAND.  
24



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1    **SUP. MOLINA, CHAIR:** WELL YOU KNOW, MR. SACHS, I SAW YOU BACK  
2    THERE. THE PRESENTATION BY THE HEALTH MANAGEMENT ASSOCIATES  
3    WAS REALLY QUITE GOOD. YOU SHOULD HAVE LISTENED TO IT.

4

5    **ARNOLD SACHS:** YEAH, I'M SORRY.

6

7    **SUP. MOLINA, CHAIR:** YEAH, I KNOW.

8

9    **ARNOLD SACHS:** I KNOW. IT REMINDED ME OF A METRO BOARD HEARING.  
10    THAT'S WHY THE GOLD LINE IS BEING BUILT BY THE BLUE LINE  
11    CONSTRUCTION AUTHORITY. YOU STILL HAVEN'T ANSWERED THAT ONE,  
12    EITHER.

13

14    **SUP. MOLINA, CHAIR:** YEAH, WELL YOU SHOULD HAVE LISTENED THE  
15    REPORT, SIR. UH-HUH, UH-HUH, UH-HUH.

16

17    **ARNOLD SACHS:** I KNOW. AND I HEAR PLENTY OF PRESENTATIONS ABOUT  
18    THAT TOO. IT'S AMAZING. AND THE THE SAME FIVE SUPERVISORS SIT  
19    ON THE M.T.A. BOARD.

20

21    **SUP. MOLINA, CHAIR:** ALL RIGHT. WHAT WE HAVE BEFORE US ARE THE  
22    RECOMMENDATIONS THAT HAVE BEEN MADE BY THE C.E.O. WITH REGARD  
23    TO THIS STUDY TO BEGIN THE PROCESS OF NEGOTIATIONS FOR SIX  
24    MONTHS. WE'D LIKE TO BE KEPT INFORMED, IF WE COULD FIND A WAY,  
25    AND THEN -- YEAH, IN SOME FASHION, AS WELL AS TO -- THAT IF





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1 THE NEGOTIATIONS ARE SUCCESSFUL, THAT WE WOULD BEGIN THE  
2 PROCESS OF TRANSITIONING. BUT AGAIN, NONE OF IT IS GOING TO  
3 OPERATE AND FUNCTION UNTIL THEY BEGIN THE NEGOTIATIONS AND WE  
4 GET INFORMED. THOSE DECISIONS WILL STILL BE LEFT TO THIS BOARD  
5 WHEN THEY COME BACK.

6

7 **SUP. KNABE:** GOOD. I'M SECOND THAT.

8

9 **SUP. MOLINA, CHAIR:** ALL RIGHT. ANY OBJECTION? IF NOT, SO  
10 ORDERED ON THAT ITEM. ALL RIGHT. WE HAVE DONE -- I THINK THAT  
11 SUPERVISOR RIDLEY-THOMAS, YOU HAVE YOUR ADJOURNMENTS, PLEASE.

12

13 **SUP. RIDLEY-THOMAS:** THREE MOTIONS IN ADJOURNMENT, MADAM CHAIR.  
14 I BEGIN WITH ARTHUR ISGAR, BORN OCTOBER 6TH, 1915, IN OXFORD,  
15 COLORADO, PASSED ON MARCH THE 17TH, 2010, AT THE AGE OF 84. HE  
16 ATTENDED SCHOOL ONLY UNTIL THE EIGHTH GRADE BUT OVERCAME HIS  
17 LACK OF FORMAL EDUCATION TO BECOME A CIVIC LEADER AND A  
18 SUCCESSFUL BUSINESSMAN. HE WAS A LIFELONG FARMER AND RANCHER  
19 AND WAS APPOINTED BY PRESIDENT JOHN KENNEDY, TO SERVE ON THE  
20 AGRICULTURAL STABILIZATION AND CONSERVATION COMMITTEE FROM  
21 1961 TO 1969. HE WAS AN ACTIVE LEADER IN POLITICS AND WAS A  
22 DELEGATE TO THE 1964 DEMOCRATIC NATIONAL CONVENTION IN  
23 ATLANTIC CITY. HE WILL BE REMEMBERED AS A PROMINENT -- AS A  
24 PROPONENT OF EDUCATION AND LAND CONSERVATION. HE IS SURVIVED  
25 BY HIS WIFE, ANN, WHO WORKED AS A RIVETER AT THE NORTHRUP



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1 GRUMMAN DURING WORLD WAR II. HIS SONS, CHARLES, WHO IS A  
2 MEMBER OF THE LOS ANGELES COLISEUM EXECUTIVE TEAM AND JAMES,  
3 WHO WAS APPOINTED BY PRESIDENT OBAMA TO SERVE AS DIRECTOR OF  
4 RURAL DEVELOPMENT FOR COLORADO AS WELL AS HIS DAUGHTERS,  
5 SHIRLEY, NANCY AND JOAN. SECONDLY, MAURICE SYLVAN KANE, SR.,  
6 BORN APRIL 12TH, 1929, IN LAKE CHARLES, LOUISIANA, PASSED  
7 MARCH 31, 2010, AT THE AGE OF 80. HE RELOCATED TO LOS ANGELES  
8 IN 1945 AND SHORTLY THEREAFTER GRADUATED FROM SAN PEDRO HIGH  
9 SCHOOL. AFTER GRADUATING FROM LOS ANGELES CITY COLLEGE, HE  
10 CONTINUED HIS EDUCATION AT CALIFORNIA STATE UNIVERSITY AT LOS  
11 ANGELES WHERE HE OBTAINED HIS BACHELOR OF ARTS DEGREE IN  
12 PSYCHOLOGY. HE SERVED IN THE UNITED STATES ARMY DURING THE  
13 KOREAN WAR AND EARNED THE RANK OF MAJOR. HE WAS HONORABLY  
14 DISCHARGED AND WORKED FOR THE NORTH AMERICAN AVIATION AND THEN  
15 WORKED WITH THE CALIFORNIA STATE EMPLOYMENT DEVELOPMENT  
16 DEPARTMENT FROM 1956 UNTIL 1994, AT THE POINT OF HIS  
17 RETIREMENT. AND EVEN IN HIS RETIREMENT, HE CONTINUED TO SERVE  
18 THE COMMUNITY AND PERFORM BRIEF STINTS WITH THE CALIFORNIA  
19 DEPARTMENT OF TRANSPORTATION AND THE SOUTHERN CALIFORNIA  
20 DISTRICT OF CARPENTERS BEFORE HE FULLY RETIRED. IN ADDITION,  
21 HE WAS APPOINTED TO THE LOS ANGELES HOUSING AUTHORITY BY THEN  
22 MAYOR RICHARD RIORDAN. HE ALSO SERVED ON ADVISORY COMMITTEES  
23 FOR BOTH COMPTON AND INGLEWOOD UNIFIED SCHOOL DISTRICTS AND  
24 ACTIVELY ASSISTED WITH PROVIDING AID FOR FAMILIES THROUGH THE  
25 KEDREN HEADSTART AND FAMILY CENTER. HE HELPED RESURRECT THE



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1 AMERICAN LEGION COMPTON POST NO. 719, AND WAS A FOUNDING BOARD  
2 MEMBER OF THE UNITED STATES VETERANS INITIATIVE. HE ENJOYED  
3 PLAYING POKER, COOKING CLASSIC CREOLE CUISINE, READING  
4 MYSTERIES, WATCHING SPECTATOR SPORTS AND FISHING. HE WAS A  
5 DEDICATED MEMBER OF THE HOLMAN UNITED METHODIST CHURCH. HE  
6 WILL BE REMEMBERED FOR HIS LOVE OF HIS FAMILY AND HIS  
7 DEDICATION TO SERVING PEOPLE THROUGHOUT HIS ENTIRE LIFE. HE  
8 LEAVES TO CHERISH HIS MEMORY HIS WIFE, CONSTINE; SONS,  
9 MAURICE, JR.; MICHAEL; SIBLINGS, JOSEPH, JAMES, DORETHA,  
10 MAUDE, DORIS, ANNIE, AND BETTY, THREE GRANDCHILDREN; AND A  
11 HOST OF OTHER FAMILY AND FRIENDS. AND FINALLY, MADAM CHAIR AND  
12 COLLEAGUES, ROSA COLEMAN MCNEAL, BORN IN COLUMBUS, GEORGIA, ON  
13 AUGUST 21, 1934 AND PASSED ON APRIL 2, 2010 AT THE AGE OF 75.  
14 SHE RELOCATED TO LOS ANGELES IN 1962 AND ATTENDED THE LINCOLN  
15 SCHOOL OF NURSING. THROUGHOUT HER CAREER, SHE WORKED AS A  
16 REGISTERED NURSE IN THE NEONATAL WARD AT THE SAN FERNANDO  
17 HOSPITAL. SHE ALSO OWNED AND OPERATED A LOCAL CAR WASH ON  
18 M.L.K. AND SAN PEDRO STREET IN THE COMMUNITY OF SOUTH LOS  
19 ANGELES. SHE WAS A LIFELONG MEMBER OF CHI ETA PHI NURSING  
20 SORORITY. SHE WILL BE REMEMBERED FOR HER LOVE OF FAMILY, HER  
21 HUSBAND AND CHILDREN, HER ENTREPRENEURIAL INTERESTS AND  
22 SUCCESSES AND HER PASSION FOR GIVING BACK TO THE COMMUNITY AS  
23 A PHILANTHROPIST. SHE IS SURVIVED BY HER HUSBAND HAYWARD, TWO  
24 SONS, HAYWOOD AND DAVID, TWO SISTERS, FOSTINA AND PHYLLIS;  
25 THREE GRANDCHILDREN AND MANY OTHER MEMBERS OF HER FAMILY AND



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1 LOVING FRIENDS. THAT CONCLUDES MY ADJOURNING MOTIONS, MADAM  
2 CHAIR.

3

4 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH?

5

6 **SUP. ANTONOVICH:** RIGHT. FIRST, THIS IS FOR A REPORT BACK.  
7 ACCORDING TO U.S. SMALL BUSINESS ADMINISTRATION, SMALL  
8 BUSINESSES CREATE APPROXIMATELY 64% OF ALL NEW NET JOBS. 2008  
9 ALONE, AN ESTIMATED 627,200 NEW FIRMS BEGAN OPERATIONS IN THE  
10 UNITED STATES. AS THE LARGEST COUNTY IN THE UNITED STATES, WE  
11 HAVE SEVERELY FELT THE IMPACT OF THE ECONOMIC SLOWDOWN OF  
12 SMALL BUSINESS GROWTH AND EXPANSION AND THEIR ABILITY TO  
13 CREATE NEW JOBS. ONE REASON FOR THIS CONSTRICTION OF SMALL  
14 BUSINESSES HAS BEEN THE LACK OF AVAILABLE FINANCING. TO  
15 PROVIDE OPTIMAL OPPORTUNITIES, ALL ECONOMIC DEVELOPMENT  
16 RESOURCES OF THE COUNTY OUGHT TO BE ANALYZED FOR  
17 EFFECTIVENESS. IN ADDITION TO OUR EXISTING BUSINESS LOAN  
18 PROGRAMS, INDUSTRIAL DEVELOPMENT BONDS PROVIDE AN EFFECTIVE  
19 FINANCING MECHANISM FOR BUSINESSES. SO I'D LIKE TO MOVE THAT  
20 THE BOARD DIRECT THE C.E.O. TO REVIEW ALL INDUSTRIAL AND  
21 COMMERCIAL LOAN PROGRAMS THAT BENEFIT BUSINESSES IN OUR COUNTY  
22 AND REPORT BACK IN 30 DAYS ON THE FEASIBILITY OF ISSUING  
23 INDUSTRIAL DEVELOPMENT BONDS AND PROVIDING OTHER COORDINATED  
24 FINANCING SERVICES TO SMALL BUSINESS AND ALSO THEY CAN MAKE  
25 THAT AVAILABLE TO THAT SMALL BUSINESS COMMISSION, THAT REPORT.



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1 RIGHT. I MET WITH THEM YESTERDAY. THAT'S WHY I BROUGHT THAT  
2 UP. SO ORDERED. OKAY. THE NEXT ONE IS BY SUPERVISOR RIDLEY-  
3 THOMAS AND MYSELF. CHILD ABUSE IS A HORRENDOUS CRIME.  
4 COMBATING CHILD ABUSE REQUIRES A UNITED FRONT BY VARIOUS  
5 AGENCIES, PRIMARILY THE DEPARTMENT OF CHILDREN AND FAMILY  
6 SERVICES AND LAW ENFORCEMENT, BOTH LEGALLY MANDATED TO PROTECT  
7 CHILDREN FROM HARM. INFORMATION SHARING IS ONLY ONE PART OF  
8 THE SOLUTION. FOLLOWING THE SHARING OF INFORMATION, EACH  
9 RECIPIENT AGENCY'S ACCOUNTABILITY IN RESPONDING TO AND  
10 INVESTIGATING ALLEGATIONS OF CHILD ABUSE IS KEY. D.C.F.S.  
11 ANNUALLY RECEIVES OVER 200,000 REPORTS OF SUSPECTED CHILD  
12 ABUSE FROM BOTH CONCERNED INDIVIDUALS AS WELL AS FROM MANDATED  
13 REPORTERS. CALIFORNIA PENAL CODE 11166 REQUIRES THE DEPARTMENT  
14 TO CROSS-REPORT BOTH LAW ENFORCEMENT AND THE DISTRICT  
15 ATTORNEY'S OFFICE ALL ALLEGATIONS OF SUSPECTED CHILD ABUSE  
16 OTHER THAN REPORTS OF GENERAL NEGLECT. CROSS-REPORTING LAWS  
17 WERE ENACTED TO ENSURE EVERY POSSIBLE CASE OF CHILD ABUSE AT  
18 EACH AFFECTED AGENCY PERFORMS ITS UNIQUE MANDATED  
19 RESPONSIBILITY, INCLUDING BUT NOT LIMITED TO REVIEWING,  
20 RESPONDING, INVESTIGATING THE ALLEGATIONS AND AUDITING  
21 STATUTORY COMPLIANCE ALL IN AN EFFORT TO PROTECT THE CHILD. IN  
22 ACCORDANCE WITH THIS LAW, D.C.F.S. ANNUALLY REPORTS 100,000  
23 ALLEGATIONS TO THE L.A. DISTRICT ATTORNEY'S OFFICE. IN APRIL  
24 OF LAST YEAR, TO IMPROVE LAW ENFORCEMENT STATUTORY COMPLIANCE  
25 THROUGH RAPID SECURE ELECTRONIC RECEIPT AND TRANSMISSION OF



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1 CHILD ABUSE REPORTS, THE COUNTY'S DISTRICT ATTORNEY  
2 IMPLEMENTED THE ELECTRONIC SUSPECTED CHILD ABUSE REPORTING  
3 SYSTEM WITH THE DEPARTMENT AND THE COUNTY SHERIFF'S  
4 DEPARTMENT. BY OCTOBER 2009, THIS WAS EXPANDED TO EVERY  
5 INDEPENDENT LAW ENFORCEMENT AGENCY IN OUR COUNTY. IN NOVEMBER,  
6 TO HOLD MORE ABUSERS ACCOUNTABLE AND TO FURTHER ENFORCE LAW  
7 ENFORCEMENT AGENCY RESPONSES TO CHILD ABUSE REPORTS, THIS  
8 BOARD UNANIMOUSLY DIRECTED CROSS-REPORTING EXPANSION TO THOSE  
9 CITY ATTORNEYS AND CITY PROSECUTORS THROUGHOUT LOS ANGELES  
10 COUNTY THAT PROSECUTE MISDEMEANOR CHILD ABUSE CASES.  
11 ELECTRONIC INFORMATION-SHARING IS BEING ACCOMPLISHED AT A HIGH  
12 LEVEL RATE THROUGH THIS PROGRAM AS A FRONT-END NOTIFICATION  
13 TOOL, AND THE FAMILY AND CHILD INDEX AS AN INVESTIGATIVE TOOL.  
14 OF JANUARY 2010, 21,000 CROSS-REPORTS HAVE BEEN SUBMITTED TO  
15 THE SPECIFIC LAW ENFORCEMENT AGENCY HAVING JURISDICTION OVER  
16 THAT CASE, THUS ENABLING A VIRTUALLY IMMEDIATE RESPONSE IF THE  
17 LAW ENFORCEMENT AGENCY CHOOSES TO SO PRIORITIZE. L.A.S.D.  
18 RECEIVES 15,000 ANNUALLY AND HAS CHOSEN TO PRIORITIZE AT-RISK  
19 CHILDREN BY RESPONDING TO EACH AND EVERY COMPLAINT THEY  
20 RECEIVE. THIS HAS RESULTED IN THE INVESTIGATION OF NEARLY  
21 5,000 CASES OF CHILD PHYSICAL ABUSE, SEXUAL MOLESTATION AND  
22 RAPE BY 45 FORENSICALLY TRAINED SHERIFF PERSONNEL VICTIMS  
23 BUREAU INVESTIGATORS. FURTHERMORE, MONTHLY UTILIZATION BY  
24 PARTICIPATING COUNTY AGENCIES HAS SURGED FROM 14 QUERIES IN  
25 JANUARY 2003 TO OVER 23,000 AS OF MARCH OF 2010. ASSEMBLY BILL





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1 2322, STATE LEGISLATION INTRODUCED TO FURTHER ENHANCE THE  
2 QUALITY OF INFORMATION SHARED, IS SCHEDULED FOR CONSIDERATION  
3 BY THE LEGISLATURE IN APRIL, ON APRIL 27TH. WHAT REMAINS IS  
4 THE NEED TO TIGHTEN THE SAFETY NET AROUND THOSE CHILDREN BY  
5 HEIGHTENING ACCOUNTABILITY AND COLLABORATION BETWEEN THE  
6 DEPARTMENT AND LAW ENFORCEMENT AGENCIES COUNTY-WIDE. UPON ITS  
7 RECEIPT, LAW ENFORCEMENT IS EQUALLY RESPONSIBLE AND AS  
8 IMPORTANT AS THE DEPARTMENT IN THE MISSION OF PROTECTING  
9 CHILDREN FROM ABUSE. TO DETERMINE HOW BEST TO ACCOMPLISH IT,  
10 WE NEED TO STANDARDIZE THE E-SCARS UTILIZATION RESPONSES AND  
11 PROTOCOLS FOR CHILD ABUSE INVESTIGATIONS. SO WE WOULD MOVE  
12 THAT THE BOARD REQUEST THE SHERIFF TO REPORT BACK IN 45 DAYS  
13 DESCRIBING THE UTILIZATION OF E-SCARS AND ITS PROTOCOL FOR  
14 CHILD ABUSE INVESTIGATIONS AND FOR THE DISTRICT ATTORNEY TO  
15 REPORT BACK DESCRIBING THE UTILIZATION OF THE E-SCARS BY ALL  
16 REMAINING LOCAL LAW ENFORCEMENT AGENCIES COUNTY-WIDE, SO THIS  
17 WOULD BE FOR A REPORT BACK IN 45 DAYS, MADAM CHAIR.

18  
19 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT IS A REPORT AS WELL. I  
20 DON'T THINK THERE'S A PROBLEM ON THAT ONE EITHER. CORRECT? ALL  
21 RIGHT. SO ORDERED ON THAT AS WELL.

22  
23 **SUP. KNABE:** BUT IT'S LIKE REPORT NUMBER 486, BUT--

24  
25 **SUP. ANTONOVICH:** EACH REPORT MAKES MORE PROGRESS.



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1

**SUP. MOLINA, CHAIR:** (LAUGHTER). ALL RIGHT. BUT ONE OF THE THINGS, SACHI TRACKS THEM FOR US WHEN THEY DON'T GET BACK TO US, WHICH IS GOOD. RIGHT, UNFORTUNATELY. YEAH, I KNOW, I DO THE SAME THING. BUT AT LEAST WE NOW KNOW, BECAUSE MOST OF THE TIME WE'D WAIT TWO YEARS AND THEY DIDN'T GET BACK WITH OUR 60 AND 90-DAY REPORT. AT LEAST NOW WE KNOW THEY'VE BEEN BEHIND FOR 60 DAYS. RIGHT. PRETTY SAD. ALL RIGHT. WE HAVE TWO MORE ITEMS BEFORE US. ITEM NO. 17 AND ITEM 30, WHICH MR. ROBINSON HAS HELD, SO IF YOU'D JOIN US, MR. ROBINSON. AND I THINK MR. SACHS, YOU WANT TO JOIN MR. ROBINSON ON ITEM NO. 17? SO MR. ROBINSON, IF YOU WOULD ADDRESS ITEM NOS. 17 AND 30.

13

**RICHARD ROBINSON:** MADAM CHAIRWOMAN, MEMBERS. FIRST, I HAVE TO APOLOGIZE. I PRESSED THE SEND BUTTON BEFORE I REALIZED THAT I'M NOT IN AGREEMENT ON ITEM NO. 17, I.E., THAT I--

17

**SUP. MOLINA, CHAIR:** YOU CAN SIT DOWN, MR. ROBINSON. THANK YOU.

19

**RICHARD ROBINSON:** SEVENTEEN TELLS US VERY CLEARLY THAT ONE WOULD -- I'M IN FAVOR OF 17 AND OPPOSED TO 30. I PRESSED THE SEND BUTTON BEFORE I REALIZED THAT I'M OPPOSED TO HIRING. MADAM CHAIRWOMAN, HOW MANY OF THE COUNTY'S LAID-OFF EMPLOYEES WOULD BE WILLING TO DO THIS WORK AT A LOWER PAY THAN THAT YOU DEEM, IN ORDER TO WORK? THAT'S ITEM 30. NOW, ON ITEM 17,

25



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1 MIKE'S -- I'M IN AGREEMENT, MR. FEUER BRILLIANTLY, AS  
2 PRESIDENT OBAMA THIS WEEK CONDUCTS IN WASHINGTON, D.C. HIS  
3 VERY IMPORTANT MEETING WITH 47 OF THE WORLD'S LEADERS, VIS-A-  
4 VIS GETTING RID OF SOME OF THE LOOSE NUKES, QUOTE, UNQUOTE,  
5 THAT ARE THREATENING THE WORLD. I SUPPORT ASSEMBLYMAN FEUER'S  
6 LEGISLATION PROHIBITING CONTRACTING WITH COMPANIES IN IRAN,  
7 AB-1650, PARTICULARLY NOW WHEN PRESIDENT OBAMA IS -- THE  
8 EXCITEMENT, THE HOPE, THE OPPORTUNITY PRESENTED BY THIS  
9 MEETING THIS WEEK CANNOT BE OVEREMPHASIZED. MIKE FEUER IS NOT  
10 ONLY A HERO OF MINE FOR HIS SYMPATHY, BUT ALSO HIS GENIUS.  
11 THANK YOU.

12

13 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. MR. SACHS.

14

15 **ARNOLD SACHS:** YES. ITEM 17. A FEW THINGS. LET'S START WITH THE  
16 COMPANIES IN IRAN. DOES THAT LEGISLATION COVER THE  
17 SUBSIDIARIES OF COMPANIES, THE SUBSIDIARIES BEING THE ONES  
18 THAT WOULD BE IN IRAN? YOU KNOW WE HAD A SITUATION AT THE  
19 METRO BOARD WITH ANSALDOBREDA, WHERE IT WAS MENTIONED THAT ONE  
20 OF THE SUBSIDIARIES OF THE CAR THAT WAS BEING -- THE COMPANY  
21 THAT WAS BEING CONSIDERED TO PROVIDE THE RAILCARS FOR METRO  
22 WAS ACTUALLY INVOLVED IN DOING SOME, I BELIEVE, WORK ON A  
23 NUCLEAR POWER PLANT IN IRAN -- OR WAS IT IRAQ? I'M NOT SURE  
24 WHICH. IT WAS PRETTY CLOSE TO ONE OF THOSE. SO I WAS  
25 WONDERING. BUT IT'S THE SUBSIDIARY, NOT THE COMPANY THAT WAS



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1 BEING DEALT WITH BY METRO, SO DO THE SUBSIDIARIES COVERED BY  
2 THIS LEGISLATION. AND SPEAKING OF IT BEING A 5-SIGNATURE  
3 LETTER, I WAS WONDERING IF IT WOULD BE THE SAME KIND OF 5-  
4 SIGNATURE LETTER THAT YOU MIGHT HAVE SENT TO SUPPORT SENATE  
5 BILL 1847 THAT WAS ENACTED BACK IN 1998, THE ONE THAT  
6 ESTABLISHED THE METROPOLITAN TRANSPORTATION -- THE PASADENA  
7 METRO BLUE LINE CONSTRUCTION AUTHORITY, BECAUSE IF YOU HAVE  
8 THAT KIND OF SUPPORT, WHERE THE METRO BLUE LINE CONSTRUCTION  
9 AUTHORITY TURNS INTO THE PASADENA GOLD LINE CONSTRUCTION  
10 AUTHORITY, THIS SHIP IS SUNK. THIS BOAT IS ON THE BOTTOM OF  
11 THE OCEAN.

12

13 **SUP. KNABE:** MADAM CHAIR, THIS HAS NOTHING TO DO WITH ITEM 17.

14

15 **ARNOLD SACHS:** SUPERVISOR KNABE, I'M JUST LOOKING FOR--

16

17 **SUP. KNABE:** LOOKING FOR SOME WAY TO TALK ABOUT THE BLUE LINE  
18 AUTHORITY.

19

20 **ARNOLD SACHS:** I'M LOOKING FOR A LETTER OF SUPPORT. IF I GET  
21 THAT KIND OF LETTER OF SUPPORT, I'M LOOKING FOR TWO LIFE  
22 JACKETS AND A BOAT TO ROW, BECAUSE WITH THAT KIND OF SUPPORT -  
23 - YOU KNOW, IT'S OUTRAGEOUS THAT YOU AREN'T LISTENING TO THE  
24 QUESTION.

25



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1    **SUP. MOLINA, CHAIR:** ALL RIGHT. ON ITEM NO. 17 AND ITEM 30,  
2    MOVED BY SUPERVISOR KNABE, SECONDED BY MYSELF. IF THERE'S NO  
3    OBJECTION, SO ORDERED. ALL RIGHT. THAT TAKES CARE OF ALL OF  
4    THE ITEMS. WE HAVE PUBLIC COMMENT. QUITE A FEW. LET'S BEGIN  
5    WITH MICHAEL DICKERSON. IF HE'D JOIN US. FOLLOWED BY JIM  
6    DIMOV. PLEASE JOIN US. JOSE CASTANEDA. AND DECATUR MARSHALL.  
7    ARE THOSE INDIVIDUALS HERE? MICHAEL DICKERSON, IS HE HERE? JIM  
8    DIMOV, PLEASE COME UP. MR. DICKERSON IS NOT HERE? ALL RIGHT.  
9    JOSE CASTANEDA? NOT HERE? DECATUR MARSHALL? ALL RIGHT. BOBBY  
10   COOPER? AND ULYSSES TORRES. TORY. I'M SORRY. ULYSSES TORY.  
11   WOULD THOSE FOUR INDIVIDUALS COME UP. PLEASE PROCEED, SIR. MR.  
12   DIMOV.

13

14   **JAMES DIMOV:** MY NAME IS JIM DIMOV: I COULD BE REACHED AT POST  
15   OFFICE BOX 401771, LOS ANGELES, CALIFORNIA, 90041-0771. AND IF  
16   SOMEBODY WANTS TO TALK TO ME, I'LL GIVE YOU MY PHONE NUMBER,  
17   WHICH IS 323-467-8928. THIS IS THE THIRD TIME I'M APPEARING  
18   BEFORE THE BOARD OF SUPERVISORS. AND FOR 10 YEARS, I HAVE BEEN  
19   TRYING TO GET MY MONEY WHICH HAS BEEN TAKEN BY THE COUNTY OF  
20   LOS ANGELES REGARDING PAYING TAXES. I BOUGHT A LITTLE PROPERTY  
21   NEXT TO MY HOME AND THE TAX IS SUPPOSED TO BE \$200 A YEAR AND  
22   FOR MY GREATEST SURPRISE ON THE 7TH OF THIS MONTH, I FOUND OUT  
23   THAT THEY HAVE BEEN CHARGING ME, SINCE 1988, THEY HAVE BEEN  
24   CHARGING ME OVER \$4,000 IN TAXES. AND I'M HERE TODAY AND BEG  
25   YOU TO GET MY MONEY BACK. AND THEY, I RECEIVED A LETTER THAT I



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1 HAVEN'T PAID ANY TAXES, AND SOMEBODY FROM THE TAX DEPARTMENT  
2 TOLD ME THAT MY MONEY HAS BEEN POCKETED BY SOMEBODY.

3

4 **SUP. MOLINA, CHAIR:** WHO DID YOU PAY YOUR TAXES TO, SIR?

5

6 **JAMES DIMOV:** PARDON?

7

8 **SUP. MOLINA, CHAIR:** WHO DID YOU PAY THEM TO?

9

10 **JAMES DIMOV:** I PAID THEM TO THE TAX COLLECTOR.

11

12 **SUP. MOLINA, CHAIR:** DO YOU HAVE A CHECK THAT SHOWS THAT YOU  
13 PAID--

14

15 **JAMES DIMOV:** YES, I DO, AND YOU HAVE A COPY. EVERYBODY IS  
16 SUPPOSED TO HAVE A COPY. AND IT CAME ALL TOGETHER--

17

18 **SUP. MOLINA, CHAIR:** IF YOU GIVE ME A COPY, I WILL GET THAT FOR  
19 YOU TODAY.

20

21 **JAMES DIMOV:** A CHECK OF ALL THE PAPERWORK I PUT TOGETHER  
22 REGARDING--

23





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1    **SUP. MOLINA, CHAIR:** NO, NO. SIR, I'M JUST ASKING A SIMPLE  
2    QUESTION. YOU HAVE A COPY RIGHT NOW, I'LL GET IT CORRECTED FOR  
3    YOU RIGHT NOW.

4

5    **JAMES DIMOV:** YEAH YOU SHOULD HAVE IT. EVERYONE HAS IT.

6

7    **SUP. MOLINA, CHAIR:** NO, I DON'T HAVE IT. ALL RIGHT. IS THERE A  
8    COPY IN HERE IN ALL OF THIS OF YOUR CANCELED CHECK?

9

10   **JAMES DIMOV:** YES. YEAH, THAT'S CORRECT.

11

12   **SUP. MOLINA, CHAIR:** WHICH ONE IS IT SIR?

13

14   **JAMES DIMOV:** IT'S IN THE BACK.

15

16   **SUP. MOLINA, CHAIR:** \$34 TO UNITED TITLE COMPANY. THAT'S NOT TO  
17   US. WHICH ONE IS IT?

18

19   **JAMES DIMOV:** I DON'T KNOW WHAT YOU MONEY BY WHICH ONE?

20

21   **SUP. MOLINA, CHAIR:** WELL, I MEAN, IT'S THE L.A. COUNTY --  
22   WHICH ONE IS IT? WHERE IS YOUR CANCELED CHECK ON IT?

23

24   **JAMES DIMOV:** THERE, ON THE BACK OF THE PAPERWORK THERE.

25



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1    **SUP. MOLINA, CHAIR:** OKAY. SO YOUR UNITED TITLE COMPANY?

2

3    **SUP. KNABE:** (OFF-MIKE)

4

5    **SUP. MOLINA, CHAIR:** RIGHT. SO ARE YOUR -- YOUR TAXES ARE PAID  
6 BY?

7

8    **JAMES DIMOV:** BY CHECK. I HAVE PAID ALL MY TAXES, OVERPAID,  
9 SUPER PAID, AND THEY DECLARE THAT I HAVE DEFAULTED SINCE 1991.

10

11    **SUP. MOLINA, CHAIR:** AND WHY DON'T YOU THINK YOUR TAXES ARE  
12 PAID?

13

14    **JAMES DIMOV:** I'M SORRY. I DIDN'T GET THE QUESTION.

15

16    **SUP. MOLINA, CHAIR:** WHY IS IT THAT YOU DON'T THINK YOUR TAXES  
17 ARE PAID?

18

19    **JAMES DIMOV:** SOMEBODY POCKETED MY MONEY.

20

21    **SUP. MOLINA, CHAIR:** YOU'VE BEEN INFORMED? HUH?

22

23    **JAMES DIMOV:** SOMEBODY POCKETED MY MONEY. 2003, I GOT A LETTER  
24 FROM TAX COLLECTOR THAT I OWED THEM 47,000, ALMOST \$48,000.

25



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1   **SUP. MOLINA, CHAIR:** SIR, YOU'VE ALREADY VISITED WITH OUR TAX  
2   COLLECTOR?

3

4   **JAMES DIMOV:** PARDON?

5

6   **SUP. MOLINA, CHAIR:** OKAY. NEVER MIND. I'M GOING TO GET  
7   SOMEBODY HERE TO HELP YOU.

8

9   **JAMES DIMOV:** NOW -- YEAH. BEFORE THAT -- I WOULD LIKE TO  
10   FINISH, IF I MAY. WE'RE TALKING ABOUT THE AGENDA OF THIS  
11   PARTICULAR MEETING TODAY, AND EVERYBODY IS TALKING ABOUT  
12   SOLVING THE PROBLEMS AND WHO SHALL PAY AND HOW MUCH, WHO SHALL  
13   HELP EACH OTHER, HOW IT'S SUPPOSED TO BE IN COOPERATION WITH  
14   EACH OTHER AND NOBODY HAS THE ANSWER. AND I DO HAVE THE ANSWER  
15   FOR THIS PROBLEM WE HAVE, AND I HAVE GIVEN YOU A COPY OF MY  
16   AGENDA. YOU SHOULD ADOPT THIS AGENDA. IT WILL SOLVE ALL THE  
17   PROBLEMS OF LOS ANGELES. EVERYBODY IS GOING TO BE SELF-  
18   EMPLOYED AND WE'LL BECOME RICH, AND SUPER RICH AND CALIFORNIA  
19   ALONE WOULD BE ABLE TO PAY THE NATIONAL DEBT OF THE UNITED  
20   STATES IF YOU TAKE MY AGENDA AND CONVERT THE TAX COLLECTOR'S  
21   OFFICE INTO ECONOMIC DEVELOPMENT DEPARTMENT. NO MORE TAXES.  
22   WITHOUT TAXES, THE GOVERNMENT OF THE UNITED STATES, THE  
23   GOVERNMENT OF EACH STATE WILL BECOME SO RICH, THEY'RE GOING TO  
24   GIVE 5% OF THE PROFIT AND THE PEOPLE ARE GOING TO GET 95% OF



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1 THE PROFIT. I'LL MAKE EVERYBODY MY PARTNER IN BUSINESS, WE'LL  
2 BECOME RICH, VERY RICH, AND SUPER RICH. I'M FINISHED.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. THANK YOU, SIR. ELLEN IS RIGHT  
5 OVER HERE, SO IF YOU GO TO HER, SHE'S GOING TO HELP YOU SEE  
6 IF, IN FACT, YOUR TAXES ARE PAID UP AND WHAT THE ISSUES ARE.  
7 THANK YOU SO MUCH. ALL RIGHT. LET'S SEE. WHO DID I HAVE NEXT?  
8 MR. DECATUR MARSHALL. IS THAT--

9

10 **DECATUR MARSHALL WALKER:** MY LAST NAME IS WALKER, DECATUR  
11 MARSHALL WALKER.

12

13 **SUP. MOLINA, CHAIR:** ALL RIGHT. DECATUR MARSHALL WALKER. I  
14 APOLOGIZE. YOU'RE NEXT.

15

16 **DECATUR MARSHALL WALKER:** OKAY. I LIVE IN THE 5TH DISTRICT,  
17 UNINCORPORATED AREA OF PASADENA, EAST PASADENA. I CAME HERE IN  
18 SEPTEMBER AND TALKED ABOUT SOME ISSUES. AND MICHAEL  
19 ANTONOVICH'S AIDE TALKED TO ME, SAID HE WOULD GET BACK TO ME  
20 AND MY MOTHER. HE NEVER DID. I CALLED HIM AND I TALKED TO HIM.  
21 HE JUST BROUGHT UP SOME OTHER ISSUES, SOME KIND OF OTHER THING  
22 HE WAS LOBBYING. I SAID, ARE YOU GOING TO TALK TO MY MOTHER  
23 THAT'S HANDICAPPED? HE NEVER DID. AND NOW WE'RE INTO THE SAME  
24 PEOPLE I WAS TALKING ABOUT IN THE FIRST OF SEPTEMBER. NOW THEY  
25 WANTED TO DO SOME KIND OF BUILDING AND MODIFICATION. AND I



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1 CAN'T -- AND WE'RE JUST HAVING SUCH A HARD TIME GETTING A FAIR  
2 HEARING. I'VE HAD TO HIRE A LAWYER AND THE PEOPLE AT REGIONAL  
3 PLANNING, THEY'RE JUST HEARING OFFICERS. AND THEY NOTIFIED  
4 EVERYBODY THAT WAS CONCERNED ABOUT A MEETING ON DECEMBER 1ST.  
5 AND THE COUNTY KNEW THEY WERE GOING TO CONTINUE THIS AND ALL  
6 THESE PEOPLE SHOWED UP, WE HAD TO HAVE OUR LAWYERS SHOWING UP,  
7 THEY -- IT WAS OVER -- THE COUNTY COULD HAVE EASILY WROTE  
8 PEOPLE A LETTER SAYING DON'T COME TO THE MEETING, IT'S GOING  
9 TO BE CONTINUED. I JUST COULDN'T BELIEVE THAT THIS REGIONAL  
10 PLANNING AIDE DID THIS TO ALL THESE PEOPLE, THAT THEY WANTED  
11 TO -- THEY KNEW THEY WERE GOING TO CONTINUE THE HEARING WITH  
12 THE ACTING DIRECTOR AND HE COULD HAVE ISSUED A LETTER, YOU  
13 KNOW, SO THE HEARING IS TOMORROW AND THIS HAS COST ME JUST  
14 ABOUT AN EXTRA THOUSAND DOLLARS TO APPEAL. THERE ARE SO MANY  
15 ISSUES THAT THE APPLICANT HAS USED MICHAEL ANTONOVICH'S NAME  
16 THREE TIMES, LIKE ONCE HE CALLS MICHAEL ANTONOVICH MR. MICHAEL  
17 D., AND IT WAS ALL OVER SOME LETTER THAT SOMEBODY FROM MY  
18 NEIGHBORHOOD SENT TO THE FIELD OFFICE IN PASADENA. AND THEY'RE  
19 USING THIS LETTER THREE TIMES IN THESE PAPERS LIKE MICHAEL  
20 ANTONOVICH IS GIVING THIS THE OKAY, YOU KNOW. AND IT'S JUST  
21 PERJURED. EVERYTHING IS PERJURED. THESE ARE EASEMENTS, THEY'RE  
22 NOT DEDICATED TO THE COUNTY, MITCHELL IN THE PARK'S NAME IS  
23 NOT DEDICATED TO THE COUNTY. WE LIVE IN THE MITCHELL END OF  
24 TRACT. THERE'S MANY TAXPAYERS THAT AREN'T MEMBERS OF THIS  
25 VOLUNTARY EASEMENT CLUB.



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1

2 **SUP. MOLINA, CHAIR:** MR. WALKER, YOUR TIME IS UP.

3

4 **DECATUR MARSHALL WALKER:** SO I NEED SOMEBODY TO TALK WITH ME.

5 I'D LIKE TO HAVE A DISTRICT ATTORNEY'S OFFICE TO COME TO THE

6 COMMISSION MEETING BECAUSE THE COUNTY IS MAKING ALL THESE

7 MISTAKES.

8

9 **SUP. MOLINA, CHAIR:** MR. WALKER, MR. WALKER.

10

11 **SUP. ANTONOVICH:** MR. WALKER, TWO POINTS. THE DEVELOPMENT OF

12 BEAUTIFICATION, ROSEMEAD BOULEVARD--

13

14 **DECATUR MARSHALL WALKER:** I'M NOT TALKING ABOUT THAT NOW.

15

16 **SUP. ANTONOVICH:** NO, NO, NO. YOU WERE TALKING ABOUT THAT LAST

17 TIME, MR. WALKER.

18

19 **DECATUR MARSHALL WALKER:** I WAS.

20

21 **SUP. ANTONOVICH:** OKAY. THAT WAS DONE WHEN THE COUNTY ACQUIRED

22 ROSEMEAD BOULEVARD TO IMPROVE AND ENHANCE THE BEAUTIFICATION

23 FROM THE FREEWAY IN PASADENA DOWN TO TEMPLE CITY AND TEMPLE

24 CITY --.

25





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1    **DECATUR MARSHALL WALKER:** I'M GLAD YOU REMEMBERED.

2

3    **SUP. ANTONOVICH:** OF COURSE I REMEMBERED. THE FACT IS THAT WE  
4    HAD COMMUNITY INVOLVEMENT, WE ARE MAKING PROGRESS ON THAT, AND  
5    WE'VE HAD NOTHING BUT APPLAUSE FOR THAT EXCEPT FROM YOU.

6

7    **DECATUR MARSHALL WALKER:** THAT'S GREAT. BUT SINCE I SAW YOU, I  
8    ALMOST SAW A MAN GET KILLED.

9

10    **SUP. ANTONOVICH:** SECONDLY, SECONDLY, THE ST. ANTHONY GREEK  
11    ORTHODOX CHURCH HAS BEEN INVOLVED IN A REGIONAL PLANNING ISSUE  
12    OF WHICH THERE'S BEEN PUBLIC INPUT AND THERE WILL CONTINUE TO  
13    BE PUBLIC INPUT. AND, AGAIN, UNTIL THAT ISSUE COMES BEFORE  
14    THIS BOARD, IT'S AT THE REGIONAL PLANNING AREA BUT OTHER AREAS  
15    THAT HAVE BEEN APPROVED IN THE PAST AT ST. ANTHONY'S, I KNOW  
16    YOU HAVE OPPOSED IT, BUT I ALSO KNOW THAT OTHERS IN THE  
17    NEIGHBORHOOD HAVE SUPPORTED THAT. SO THEY ARE IN A DUE  
18    PROCESS--

19

20    **DECATUR MARSHALL WALKER:** BUT THERE'S PEOPLE IN THE  
21    NEIGHBORHOOD THAT DIDN'T SUPPORT IT.

22

23    **SUP. ANTONOVICH:** AND THERE WERE PEOPLE WHO DID SUPPORT IT, AND  
24    IT WENT THROUGH THE WHOLE PROCESS.

25



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1    **DECATUR MARSHALL WALKER:** EXACTLY.

2

3    **SUP. ANTONOVICH:** AND THERE WILL BE ANOTHER PUBLIC HEARING.

4

5    **DECATUR MARSHALL WALKER:** AND YOU'RE NOT COUNTING THOSE  
6    TAXPAYERS.

7

8    **SUP. MOLINA, CHAIR:** UH, SIR, LET HIM RESPOND.

9

10    **SUP. ANTONOVICH:** THANK YOU.

11

12    **DECATUR MARSHALL WALKER:** I'M REALLY CONCERNED WITH THE SAFETY  
13    ON ROSEMEAD BOULEVARD.

14

15    **SUP. MOLINA, CHAIR:** MR. WALKER, THANK YOU. ALL RIGHT. IS MR.  
16    TORY NOT HERE? HOW ABOUT MR. CASTANEDA? NOT HERE? ALL RIGHT.  
17    MR. ROBINSON, WOULD YOU JOIN US? WALTER BECHTEL, IF YOU'D JOIN  
18    US PLEASE.

19

20    **DECATUR MARSHALL WALKER:** IS SOMEBODY GOING TO TALK WITH ME?  
21    YOUR GUY?

22

23    **SUP. MOLINA, CHAIR:** SIR, IF YOU WOULD LISTEN TO US, WHAT WE'RE  
24    SAYING TO YOU -- AY-YAY-YAY. YOU'RE GOING TO HAVE TO ASK HIM  
25    IF HE WOULD STEP OFF SO I CAN GET THE OTHER PEOPLE UP.



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1

2 **SUP. ANTONOVICH:** MY CHIEF OF STAFF WILL TALK TO YOU RIGHT OVER  
3 HERE.

4

5 **DECATUR MARSHALL WALKER:** I REALLY WANT TO TALK--

6

7 **SUP. MOLINA, CHAIR:** ALL RIGHT.

8

9 **DECATUR MARSHALL WALKER:** I HAVE THE EVIDENCE.

10

11 **SUP. ANTONOVICH:** GOOD.

12

13 **SUP. MOLINA, CHAIR:** OKAY. MR. COOPER, IS THAT YOU? PLEASE  
14 PROCEED, SIR.

15

16 **BOBBY COOPER:** YES. I'M HERE TODAY TO DISCUSS THE SITUATION  
17 WITH REGARDS TO THE PROTECTION OF MY NAME. MY NAME IS BOBBY  
18 COOPER, NOT BOBBY CAPS OR ROBIN HOOD, IT'S COOL -- ONE OF THE  
19 REASONS WHY I'M HERE TODAY IS BECAUSE THIS MEDICAL RECORD  
20 HERE, THIS IS A FORGER OF MY NAME BY A LOS ANGELES POLICE  
21 OFFICER, RAMPARTS, IN THE RAMPART DISTRICT. THEY STATE HERE  
22 THAT BIZARRE BEHAVIOR, WHICH I AM NOT INTO. BUT IT REALLY IS  
23 SERIOUS WHEN IT GETS DOWN TO THE FACT THAT THEY'RE SAYING THIS  
24 IS A 60-YEAR-OLD BLACK MALE WAS PRESENTED TODAY AT THE  
25 EMERGENCY ROOM VIA AMBULANCE, L.A.P.D. SUBSEQUENTLY



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1 CONSEQUENCES OF BIZARRE BEHAVIOR. PATIENT WAS WITNESSED  
2 POINTING A SHOTGUN, POINTED AT CITIZENS DURING THE PREVIOUS  
3 WEEK. AND HE IS WIELDING WEAPONS, ET CETERA, ET CETERA, IT'S  
4 ALL JUST A FABRICATION, THIS COMPLETE STATEMENT. ON TOP OF  
5 THAT, MY NAME IS FORGED, MY SIGNATURE IS FORGED ON THIS  
6 DOCUMENT. NO ONE HAD A RIGHT TO MEDICAL RECORDS, AND THAT WAS  
7 FORGED BY A CAPTAIN SOMEBODY. THIS IS ME RIGHT HERE. YOU KNOW,  
8 ALL MY LIFE, I'VE HAD TO FIGHT FOR MY RIGHTS, YOU KNOW,  
9 STEALING MY TELEVISION SHOWS, NOW THEY'RE STEALING MY MONEY,  
10 YOU KNOW. THIS IS ME. THIS IS WHAT I DO. YOU KNOW, I HAVE  
11 SEVERAL DIFFERENT PROFESSIONS THAT I'VE HAD TO HAVE FOR LOS  
12 ANGELES TO KEEP FROM BEING DISCRIMINATED AGAINST ME, THE  
13 PROFESSION. BUT RIGHT NOW, THIS IS YEARS AGO, THIS IS THREE  
14 YEARS AGO, SAME SITUATION, RAMPART AREA. THEY TAKE MY  
15 TELEPHONES, TAKE THE METERS OUT OF WALL SO I CAN'T MAKE ANY  
16 PHONE CALLS AND TELL NOBODY. YOU KNOW, OR DISCUSS THE PROBLEM.  
17 I'M HERE TO REALLY GET -- TO SEE ABOUT GETTING -- I'VE TALKED  
18 TO AN ADVOCATE ABOUT SEEING ABOUT GETTING MY SECTION 8  
19 INSTATED. I'VE HAD SECTION 8 AND I WAS DEFRAUDED OUT OF THAT  
20 BY SOCIAL SERVICE PERSONNEL. I'M REQUESTING THAT YOU MAKE --  
21

22 **SUP. MOLINA, CHAIR:** HE'LL BE UPSET, I KNOW. BUT WE'LL JUST--  
23

24 **BOBBY COOPER:** I'M SURE THAT I GET MY SECTION 8 WHERE I CAN  
25 RELOCATE WITH THE LAST FAMILY THAT I HAVE, IT'S MY UNCLE IN



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1 SAN FRANCISCO. I WAS ASSAULTED UP THERE FOR TRYING TO BRING MY  
2 INFORMATION TO THEM. I REALIZE THAT I CAN'T DO ANYTHING WITHIN  
3 THREE MINUTES, YOU KNOW, SO I'LL SEE YOU NEXT WEEK. THANK YOU,  
4 AND YOU HAVE A BLESSED DAY.

5

6 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. MR. JOHNSON, DO YOU  
7 WANT TO JOIN US AS WELL, AS WELL AS MR. SACHS? MR. ROBINSON.

8

9 **RICHARD ROBINSON:** MADAM CHAIRWOMAN, MEMBERS. BECAUSE THE  
10 NETTLING NABOBS AND NEGATIVISM, THE HENNY PENNY'S, THE CHICKEN  
11 LITTLES, AND Y2KERS ARE PROBLEMATIC. I AM SPEAKING IN DEFENSE  
12 OF OUR PRESIDENT WHO TODAY IS IN D.C. WITH 47 WORLD LEADERS  
13 WORKING ON A PLAN TO MAKE THE WORLD SAFE FROM LOOSE NUKES.  
14 MA'AM, SINCE PRESIDENT OBAMA TOOK OFFICE, FACTORY OUTPUT IS UP  
15 FOR EIGHT STRAIGHT MONTHS. HOUSING STARTS ARE UP AS THE  
16 SUBPRIME CRISIS IS ENDING. IT'S NOT ENDED YET, BUT IT IS  
17 ENDING. THE STOCK MARKET IS HOLDING STEADY ABOVE 11,000 AND  
18 WILL IN THE SUMMER INDICATE GROWTH. AND THE DOW IS STEADY AND  
19 BECOMING BULLISH. AS EVENTS WORLDWIDE TURN, LET ME STOP AND  
20 SAY, SINCE THE FIRST TIME I VOTED WHEN A YOUNG MAN IN '64,  
21 GOLDWATER REPUBLICAN. I BELONGED TO THE PARTY OF ABRAHAM  
22 LINCOLN. YADA, YADA, YADA. BUT I AM IN DEFENSE OF A PRESIDENT  
23 OF THE UNITED STATES OF AMERICA. HE'S ALSO MY COUSIN. SHOOT  
24 ME. BUT WE HAVE NOTHING TO FEAR BUT FEAR ITSELF. SINCE BARACK,  
25 MY COUSIN MICHELLE'S HUSBAND, IS MY COUSIN, SINCE BARACK TOOK



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1 OFFICE, ALL THE INDICATORS, EXCEPT FOR ESSENTIALLY ALL --  
2 EXCEPT FOR CONSUMER CONFIDENCE, ACCORDING TO THE UNIVERSITY OF  
3 MICHIGAN. CONSUMER CONFIDENCE LAGS BEHIND THE GOOD NEWS AS  
4 NEWT GINGRICH -- I SAY THE GUY'S NAME -- I USED TO SORT OF  
5 HANG OUT IN WASHINGTON, D.C. ONE OF THE MOST RIDICULOUS  
6 MOMENTS OF MY LIFE IS WHEN I WALKED PAST HIS OFFICE AND SEEN  
7 THE CONFEDERATE FLAG FLYING. YADA, YADA, YADA. BUT AS WE SEE  
8 ALL THE INDICATORS POINTING TOWARDS THE GOOD LORD'S FUTURE FOR  
9 THE BEST COUNTRY IN THE WORLD, I SAY IT AGAIN, I'VE SAID IT  
10 SEVERAL TIMES, WE HAVE NOTHING TO FEAR BUT FEAR ITSELF. THANK  
11 YOU.

12

13 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. MR. BECHTEL.

14

15 **WALTER BECHTEL:** YEAH. I WANTED TO SAY SOMETHING ABOUT A  
16 PROBLEM WE'RE HAVING OVER AT THE LAW LIBRARY. I ALREADY TALKED  
17 TO THE LIBRARIAN HERSELF AND I'VE ALREADY TALKED TO THE  
18 SECURITY SERVICE ITSELF. WE GOT A PROBLEM WITH DISCRIMINATION  
19 OVER THERE. I'M CONTINUALLY HARASSED BY THE SUPERVISING  
20 SECURITY GUARD WHO CONTINUALLY TRIES TO TELL ME, THAT I'M  
21 GOING TO SLEEP. BUT TODAY WHEN I GO IN THERE -- HE KNOWS I GO  
22 THERE EVERY DAY. AND HE ASKED TO SEARCH MY BAG, WHICH IS OKAY,  
23 I GUESS, THEY DO SPOT-CHECKS, BUT TODAY, HE ASKED ME TO TAKE  
24 EVERYTHING OUT. OKAY. SO I TOOK THINGS OUT. AND HE BECAME VERY  
25 -- RATHER BELLIGERENT AND HE SAID, "WHAT'S THAT?" I SAID,





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1 "WELL, THAT'S MY THUMB DRIVE." HE'S SEEN ME USE MY THUMB DRIVE  
2 ON A COMPUTER. HE SAID, "WELL TAKE IT OUT," HE SAID. "I WANT  
3 TO SEE IT." AND I REALIZED HE WAS JUST SIMPLY ABUSING ME AND I  
4 PUT IT BACK IN THE BAG. I THINK THAT WE NEED MORE OF A  
5 TURNOVER OF SECURITY THERE, INCLUDING THE SUPERVISORS. THEY  
6 STARTED TO GET THE FEELING THAT THEY RULE EVERYTHING OVER  
7 THERE AND THEY CAN DO ANYTHING TO ANYBODY THEY WANT TO. I SEE  
8 THEM ALLOWING PEOPLE TO WASH THEMSELVES AND SHAVE IN THE  
9 BATHROOMS. AT ONE POINT, A DOG WAS ALLOWED -- DOGS ARE ALLOWED  
10 TO SOMETIMES COME IN THERE AND DEFECATE ON THE RUGS, AND THEY  
11 DON'T DO ANYTHING ABOUT THAT. IF I SAID -- ONE TIME I SAID  
12 SOMETHING TO THE SECURITY ABOUT A GUY BATHING HIMSELF IN THE  
13 BATHROOM. THEY DIDN'T EJECT HIM OR DO ANYTHING ABOUT THAT AT  
14 ALL, BUT IF SOMEBODY INVOLVES ME, EVEN BEFORE I GET INTO THE  
15 LIBRARY, THEY TAKE OUT ALL AFTER ME AND TRY TO DO SOMETHING TO  
16 ME AND I THINK THAT IT'S NOT A QUESTION OF SOMEBODY'S ETHNIC  
17 BACKGROUND. THE PROBLEM WAS DISCRIMINATION AGAINST ANYBODY,  
18 WHATEVER RACIAL BACKGROUND THEY HAVE OR APPEAR TO HAVE. IT'S  
19 NOT THE -- DOESN'T HAVE ANYTHING TO DO WITH THE COLOR OF YOUR  
20 SKIN. THE PROBLEM IS WE NEED TO STOP THE DISCRIMINATION AND I  
21 WOULD APPRECIATE AND I'M SURE EVERYBODY ELSE WOULD APPRECIATE  
22 THAT THE SECURITY BE TOLD NOT TO DISCRIMINATE AGAINST PEOPLE,  
23 THAT WE'RE ALL CREATED EQUAL, AND IF YOU'RE GOING TO ENFORCE  
24 THE RULES FOR ONE PERSON, YOU HAVE TO ENFORCE THEM FOR ALL. NO  
25 CELL PHONE TALKING, NO EATING AT THE COMPUTERS. AND IF YOU'RE



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1 GOING TO SEARCH ONE PERSON THOROUGHLY, YOU NEED TO SEARCH  
2 EVERYBODY THOROUGHLY AND STOP THE DISCRIMINATION. AND I WOULD  
3 ESPECIALLY APPRECIATE IT IF THEY WOULD STOP DISCRIMINATING  
4 AGAINST ME, BUT I'M SURE THAT THEY'RE DOING IT MORE TO OTHER  
5 PEOPLE, NOT JUST ME. OKAY?

6

7 **SUP. MOLINA, CHAIR:** ALL RIGHT, SIR. THANK YOU, SIR.

8

9 **WALTER BECHTEL:** YOU'RE THE ONLY PEOPLE THAT SUPERVISE THE  
10 LIBRARY, RIGHT? YEAH, THE LAW LIBRARY RIGHT OVER HERE, 301.  
11 RIGHT ACROSS FROM THE BIG PIT.

12

13 **SUP. MOLINA, CHAIR:** OKAY. WE WILL GET SOMEBODY. I DON'T KNOW.  
14 BUT I THINK THAT YOU'RE GOING TO HAVE TO--

15

16 **WALTER BECHTEL:** BECAUSE I TALKED TO THE HEAD LIBRARIAN. AND  
17 I'VE TALKED TO THE SUPER -- THE SECURITY SERVICE ITSELF. SO  
18 THIS IS THE NEXT STEP.

19

20 **SUP. MOLINA, CHAIR:** I UNDERSTAND, BUT HAVE YOU FILED A FORM  
21 COMPLAINT WITH THEM?

22

23 **WALTER BECHTEL:** I'VE FILED COMPLAINTS IN THE PAST, BUT THE  
24 SAME ISSUE KEEPS COMING UP, SO IT'S RECIDIVISTIC, SO THAT  
25 COMES BACK--



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1

2 **SUP. MOLINA, CHAIR:** WALL RIGHT. WE WILL GET A COPY OF THOSE  
3 COMPLAINTS SIR.

4

5 **WALTER BECHTEL:** HUH?

6

7 **SUP. MOLINA, CHAIR:** WE'LL GET A COPY OF THOSE COMPLAINTS AND  
8 WE'LL REVIEW THEM.

9

10 **WALTER BECHTEL:** OKAY. WELL, IT'S BEEN IN THE PAST.

11

12 **SUP. MOLINA, CHAIR:** I UNDERSTAND. BUT YOU CAN'T EVALUATE THEM  
13 UNTIL YOU SEE THEM. I WANT TO SEE HOW THEY HANDLED THEM.

14

15 **WALTER BECHTEL:** OKAY. OKAY. I DON'T KNOW IF THEY RETAINED THEM  
16 IS ALL I'M SAYING. THEY MIGHT HAVE THROWN THEM AWAY. SAYING.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. WE'LL SEE. ALL RIGHT. MR.  
19 JOHNSON.

20

21 **OSCAR JOHNSON:** YES. MY NAME IS OSCAR JOHNSON. I SPEAK FOR THE  
22 OPPRESSED, I SPEAK FOR THE STRUGGLING POOR AND I SPEAK FOR  
23 CULTURAL CHANGE. I'D LIKE TO THANK GOD FOR PRESIDENT BARRACK  
24 OBAMA. I'D LIKE TO THANK GOD FOR HIS WIFE, MISS MICHELLE  
25 OBAMA. WE NEED TO END ILLEGAL IMMIGRATION. I SEE THE CITY OF



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1 LOS ANGELES AND CITY GOVERNMENT HAVE A LOT OF ILLEGAL  
2 IMMIGRANTS WORKING IN IT UNDER THE AUTHORITY OF MAYOR  
3 VILLARAIGOSA. I SEE THAT A LOT OF ILLEGAL IMMIGRANTS IN THE  
4 AFRICAN AMERICAN COMMUNITY SELLING ALCOHOL. WE SHOULD FIGHT  
5 FOR UNITY, WE SHOULD TRY TO STAND TOGETHER, WE SHOULD END  
6 GOVERNMENT GREED. WE SHOULD END CONSTRUCTION FRAUD. LOS  
7 ANGELES, CALIFORNIA, HAS THE WORST TRANSPORTATION THAN ANY  
8 MAJOR CITY IN THE UNITED STATES. AND I READ ABOUT THE HISTORY  
9 OF AMERICA SAID WE HAVE ABOUT 300 MILLION PEOPLE IN AMERICA.  
10 30 MILLION AFRICAN-AMERICAN, ABOUT 5 MILLION OTHER IMMIGRANT  
11 PEOPLE. AND WHAT I'M TRYING TO SAY, OUT OF THE 35 MILLION  
12 PEOPLE, 35 MILLION MINORITIES, THEY MAKE UP 60% OF THE  
13 AMERICAN WORKFORCE. THE MAINSTREAM PEOPLE IN AMERICA ARE  
14 EUROPEAN AMERICA WITH 365 MILLION PEOPLE, ONLY MAKES UP 35% OF  
15 THE AMERICAN WORKFORCE. WE SHOULD TELL AFRICAN-AMERICAN PEOPLE  
16 DO NOT SPEND THEIR DOLLARS WHERE THEY'RE NOT REPRESENTED AT.  
17 WE SEE THE HISPANIC PEOPLE AS TAKING OVER THESE -- AS  
18 REPRESENTING ALL THESE MAJORITY JOBS IN LOS ANGELES. LET THE  
19 HISPANIC PEOPLE SUPPORT THE BUSINESS AND BLACK DON'T SHOP  
20 WHERE YOU'RE NOT REPRESENTED AT. WE SHOULD TRY TO COME  
21 TOGETHER AND TRY TO DO SOMETHING FOR OURSELVES. IT'S A  
22 HORRIBLE THING TO SEE, AFRICAN-AMERICAN PEOPLE HARDLY HAVE A  
23 DECENT RESTAURANT TO EAT IN IN LOS ANGELES. WE SHOULD TRY FOR  
24 A BETTER COUNTRY TODAY. WE SHOULD ASK FOR A RELIGION EDUCATION  
25 TO COME TO AMERICA. I THINK IT'S TIME FOR A RELIGION EDUCATION



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1 TO COME TO AMERICA. WE HAVE THE HOLY BOOK, WE HAVE THE PEOPLE  
2 -- THE RELIGIOUS LEADERS THAT KNOW ABOUT THE BOOK TO LEAD US  
3 IN THE RIGHT DIRECTION. THERE WON'T BE NO MORE BLIND LEADING  
4 THE BLIND, AND I HOPE THAT PRESIDENT BARACK OBAMA IS NOT  
5 CLOSING ALL THESE SCHOOLS DOWN FOR NOTHING JUST TO LET THEM  
6 STAY DOWN. I THINK HE HAS A PLAN. I HOPE WE'LL BE A PART OF  
7 HIS PLAN, TOO. WE SHOULD WORK TOGETHER FOR PROGRESS, WORK  
8 TOGETHER FOR SUCCESS. UNITY IS THE KEY. TOGETHER WE STAND.  
9 DIVIDED WE FALL. WE SHOULD CLEAN UP THE DRUGS ON SKID ROW. WE  
10 SHOULD REMOVE SKID ROW FROM EXISTENCE. SKID ROW SHOULDN'T  
11 EXIST. ALL THIS IS UNDER MAYOR VILLARAIGOSA'S AUTHORITY. HOW  
12 COULD AFRICAN-AMERICANS BE IN SUCH A HORRIBLE SOCIAL CONDITION  
13 AND BE SATISFIED WITH IT? WHY MORE AFRICAN-AMERICANS ARE NOT  
14 COMING HERE COMPLAINING ABOUT THEIR LIFE-STYLE AND WHAT  
15 DIRECTION THEY WANT TO GO IN THEIR LIFE? WE HAVE TOO MUCH  
16 GOVERNMENT IN THE HANDS OF -- TOO MUCH POWER IN THE HANDS OF  
17 GOVERNMENT. THE MORE GOVERNMENT GOT INTO THE SOCIETY, THE MORE  
18 SOCIETY GOT CORRUPTED. EVERYTHING THE GOVERNMENT DO IS  
19 CORRUPT, AND EVERYTHING THE GOVERNMENT DO, IT FAILS.

20

21 **ARNOLD SACHS:** YES, THANK YOU. UNFORTUNATELY, I HAD A FEW MORE  
22 ITEMS ON THE AGENDA, EVEN THOUGH YOU PASSED THEM, BUT I STILL  
23 WOULD LIKE TO DISCUSS THEM. ITEM 32 WAS AN AGREEMENT BETWEEN  
24 THE DIRECTOR OF PUBLIC WORKS AND THE STATE DEPARTMENT OF  
25 TRANSPORTATION TO BE FINANCED BY NEWHALL LAND AND FARMING



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1 COMPANY FOR HALF A MILLION DOLLARS, FOR LANDSCAPE IMPROVEMENTS  
2 WITHIN THE STATE HIGHWAY RIGHT-OF-WAY. SO I WAS JUST KIND OF  
3 CURIOUS, A, BECAUSE YOU'RE ALWAYS OUTSOURCING LANDSCAPING  
4 PROJECTS, WILL THIS EVENTUALLY BE OUTSOURCED, EVEN THOUGH IT'S  
5 \$1,250 A MONTH? BUT WHY IS THE NEWHALL LAND AND FARMING  
6 COMPANY FINANCING THE PUBLIC WORKS DEPARTMENT? SHOULDN'T THEY  
7 BE INVOLVED WITH THE STATEMENT DEPARTMENT OF TRANSPORTATION  
8 THEMSELVES? SHOULDN'T THOSE TWO BE THE PARTIES, OR IS THE  
9 PUBLIC WORKS DEPARTMENT ACTING AS THE AGENT FOR THE STATE OR  
10 FOR NEWHALL? THAT WAS JUST A SIMPLE QUESTION. AND THEN ITEM 50  
11 RELATES TO A SCHOOL BOND, I BELIEVE. ITEM 50 RELATES TO -- OH,  
12 YEAH. A.B.C. UNIFIED SCHOOL DISTRICT. I WAS JUST CURIOUS TO  
13 KNOW WHAT THE A.B.C. UNIFIED SCHOOL DISTRICT, WHERE THAT  
14 EXISTS AND I WAS WONDERING IF THE SUPERVISORS WENT TO THE  
15 A.B.C. UNIFIED SCHOOL DISTRICT BECAUSE THEY CAN'T GET GOLD TO  
16 -- THEY CAN'T UNDERSTAND WHAT -- HOW THE BLUE LINE WENT TO THE  
17 GOLD LINE. I CERTAINLY HOPE TODAY'S STUDENTS ARE LEARNING THAT  
18 WHEN THE STATE LAW SAYS IT'S A BLUE LINE CONSTRUCTION  
19 AUTHORITY, IT'S A BLUE LINE CONSTRUCTION AUTHORITY AND 5-  
20 SIGNATURE LETTERS NOTWITHSTANDING AND UPHOLDING THE STATUTES  
21 OF THE PUBLIC UTILITIES NOTWITHSTANDING HOW IT WAS CHANGED IS  
22 BEYOND ME. BUT IN DEALING WITH THE METRO'S 30 SECONDS, TWO  
23 WEEKS AGO, SUPERVISOR ANTONOVICH MENTIONED THAT THE PASADENA  
24 BLUE LINE WAS ORIGINALLY GOING TO BE CALLED THE AQUA LINE, YET  
25 I THINK THAT COLOR SHOULD BE RETIRED BECAUSE I ALSO THINK--



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1

2 **SUP. ANTONOVICH:** I SAID ROSE, ROSE.

3

4 **ARNOLD SACHS:** EXCUSE ME, THE ROSE LINE, BECAUSE THAT WAS THE  
5 COLOR OF THE EXPO LINE AS BROUGHT UP BY COUNCILMAN BERNARD  
6 PARKS WHEN IT WAS -- THE EXPO LINE WAS GOING TO BE CALLED THE  
7 AQUA LINE. SEE HOW DIFFICULT IT IS TO KEEP TRACK OF THESE  
8 COLORS. AND YET MONEY IS BEING SPENT. AND SUPERVISOR KNABE  
9 MENTIONED THAT BRADLEY WANTED THE RED LINE TO UNION STATION,  
10 EVEN THOUGH THE BLUE LINE WAS PROPOSED TO GO THERE FROM LONG  
11 BEACH TO PASADENA. YOU KNOW WHEN THE BLUE LINE MAKES THAT  
12 CURVE IN DOWNTOWN AND GOES, WHAT IS IT, PAST STAPLES CENTER,  
13 IMAGINE 25 YEARS AGO, WHO WOULD HAVE THOUGHT THAT STAPLES  
14 CENTERS WOULD HAVE BEEN THERE EXCEPT THE PLANNERS FOR THE BLUE  
15 LINE SO THEY COULD PROVIDE PUBLIC TRANSPORTATION. THAT'S HOW A  
16 25-YEAR PLAN WORKS. I HOPE YOU WERE LISTENING.

17

18 **SUP. MOLINA, CHAIR:** (OFF-MIKE).

19

20 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,  
21 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL  
22 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NOS. CS-1 AND CS-2,  
23 CONFERENCES WITH LEGAL COUNSEL REGARDING EXISTING LITIGATION.  
24 AND ITEM NO. CS-3, CONFERENCE WITH LEGAL COUNSEL REGARDING





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1     SIGNIFICANT EXPOSURE TO LITIGATION, ONE CASE, AS INDICATED ON  
2     THE POSTED AGENDA. THANK YOU.

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**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1        **REPORT OF ACTION TAKEN IN CLOSED SESSION ON APRIL 13, 2010**

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3

4

5        CS-1. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

6        (Subdivision (a) of Government Code Section 54956.9) Gomez v.

7        County of Los Angeles, Los Angeles Superior Court Case No. CV

8        040 9674.

9

10       This litigation arises out of claims of retaliation by an

11       employee of the Sheriff s Department. (10-0215) The Board

12       authorized settlement of the above matter, in the amount of

13       \$950,000.

14

15       The vote of the Board was four to one with Supervisor Molina

16       voting no.

17

18       CS-2. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

19       (Subdivision (a) of Government Code Section 54956.9) County of

20       Los Angeles v. City of Santa Fe Springs, et al., Los Angeles

21       Superior Court Case Nos. BC423286 and BC423287.

22

23       This litigation challenges two redevelopment project

24       amendments within the City of Santa Fe Springs. (10-0827)

25



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1 The Board authorized settlement of the above matter. The  
2 details will be made available once the settlement has been  
3 finalized.

4

5 The vote of the Board was unanimous with all Supervisors being  
6 present.

7

8 CS-3. No reportable action was taken.

9

10 CS-4. In Open Session, this item was continued two weeks to  
11 April 27, 2010.

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter  
2 Number 6029/RPR/CRR qualified in and for the State of  
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the Los  
5 Angeles County Board of Supervisors April 13, 2010,  
6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as archived  
9 in the office of the reporter and which have been provided to  
10 the Los Angeles County Board of Supervisors as certified by  
11 me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor  
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this  
16 19th day of April 2010, for the County records to be used only  
17 for authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22